Lasting legacy beyond 2010

Joburg

a world class African city

2009/10-2011/12
Medium Term Budget

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Glossary of terms and acronyms

Acronym	Description
ALCO:	Assets and Liabilities Committee
Budget Lekgotla:	A strategic planning forum aimed at identifying key spending priorities for the City for a specific planning cycle.
Budget related policies:	Policies of a municipality that affect or are affected by the budget.
BRT:	Bus Rapid Transit, a project initiated to improve public transport within the City.
CAPEX:	Capital expenditure, spending on municipal assets such as land, buildings, roads, etc.
CIMS:	Capital Investment Management System, a system utilised to prioritise capital projects in the City.
CoJ:	City of Johannesburg
CPIX:	Consumer price index excluding interest on mortgages
CPI:	Consumer price index
DED:	Department of Economic Development, one of the City's core departments
DMTN:	Domestic Medium Term Note
GAAP:	Generally Accepted Accounting Practice
GAMAP:	Generally Accepted Municipal Accounting Practice
GRAP:	Generally Recognised Accounting Practice
GDS:	Growth and Development Strategy, the City's long-term strategy for development.
GMS:	Growth Management Strategy
FBS:	Free basic services
IDP:	Integrated Development Plan, a strategic document detailing the City's medium-term plan for development.
IGR:	Intergovernmental relations
IT:	Information technology
LED:	Local economic development
MEs:	Municipal entities, companies in which the City is the sole shareholder, established to provide services to residents on behalf of the City.
MFMA:	Municipal Financial Management Framework, Act 56 of 2003, legislation providing a framework for financial management in local government.
MSA:	Municipal Systems Act, Act 32 of 2000.
MTB:	Medium Term Budget, a three year financial plan of a municipality.
MTBPS:	Medium Term Budget Policy Statement
NT:	National Treasury of South Africa
OPEX:	Operating expenditure, spending on the day to day operational activities such as salaries and wages, repairs and maintenance, general expenses.
RSC levies:	Regional Services Council levies
SALGA:	South African Local Government Association
SDBIP:	Service Delivery and Budget Implementation Plan, a detailed plan containing quarterly performance targets and monthly budget estimates.

List of votes

Economic Development
Environment
Infrastructure and Services
Transportation
Community Development
Health
Office of the Executive Mayor
Speaker: Legislative Arm of Council
Finance
Revenue and Customer Relations
Corporate and Shared Services
Housing
Development Planning and Urban Management
Emergency Management Services
Johannesburg Metropolitan Police Services
Municipal Entities Accounts
City Power
Johannesburg Water
Pikitup
Johannesburg Roads Agency
Metrobus
Johannesburg City Parks
Johannesburg Zoo
Johannesburg Development Agency
Johannesburg Property Company
Johannesburg Fresh Produce Market
Metro Trading Company
Johannesburg Tourism Company
Johannesburg Social and Housing Company
Johannesburg Civic Theatre
Roodepoort City Theatre

Purpose

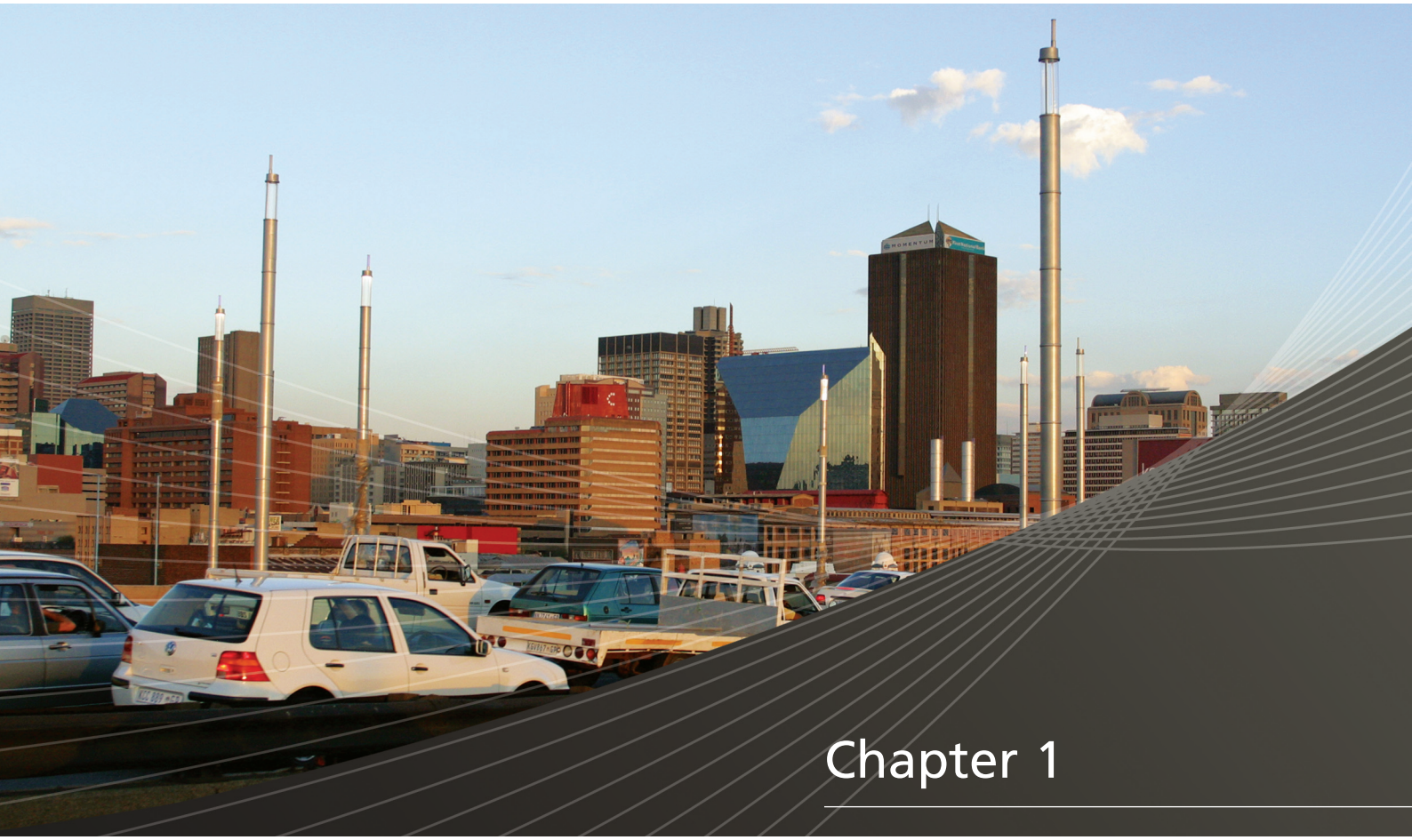
The purpose of this document is to submit the 2009/10 medium-term budget (MTB) for information.

The budget was compiled within the framework of the MFMA, Circular No 48 of the National Treasury and the New Municipal Budget Regulations.

Circular No 48 provides instructions, guidance and information on crucial issues that municipalities need to consider when preparing their budgets. These issues include the local response to the global economic crisis, headline inflation forecasts, revision of rates, tariffs and other charges, transfers to municipalities, budget process and submissions, as well as the Municipal Budget and Reporting Regulations.

On 23 January 2009 the Minister of Finance gazetted new Draft Municipal Budgeting and Reporting Regulations. The City of Johannesburg is required to fully comply with the draft regulations as from 01 July 2009, that is, full compliance when the final budget is tabled in May 2009. For the draft budget, it is expected that the City complies as far as possible.

Annual Budget



Chapter 1

Executive summary

The City's projected overall spending envelope for the 2009/10 MTB amounts to R26,3 billion. Approximately R22,3 billion will be spent in the operating budget and R3,5 billion will be invested in capital infrastructure.

The 2009/10 MTB has been prepared within the context of the global economic meltdown, taking into account the implications of this crisis on the local economy to ensure that the financial sustainability of the City is maintained.

Within the global recessionary environment and the local low-growth scenario, it is expected that the City's revenue base will be adversely affected. The City has also seen a contraction in its revenue base emanating from the introduction of the fuel levy. It therefore means that more should be done with less, without compromising on essential programmes or services.

In MFMA Circular No 48 the National Treasury provides some guidelines as to how municipalities can respond to the economic crisis in their budget preparations. Tough decisions are called for in the following areas:

- Managing all revenue streams, especially debtors;
- Protecting the poor from the worst impact of the economic downturn;
- Supporting meaningful LED initiatives that foster micro and small business opportunities and job creation;
- Securing the health of their asset base, by increasing spending on repairs and maintenance; and
- Expediting spending on capital projects that are funded by conditional grants.

Accordingly, the City's 2009/10 MTB was guided by the following principles:

- Producing a balanced budget;
- Maintaining fiscal stability;
- Maintaining the commitment to deliver quality services;
- Creating surplus cash to support capital investment;
- Collectively managing the costs down;
- Identifying alternative funding (leveraging with the private sector);
- Exploring new options for alternative revenue sources;
- Reviewing all City services and programmes for operational efficiencies to improve service levels and delivery;
- Ensuring that administrative and non-service areas (administrative and support functions) have been reduced and savings identified that could be used towards service delivery areas;
- Ongoing costs should be funded with ongoing revenues by aligning continuing expenditures with continuing revenues, on a level that can be reasonably sustained and reduce reliance on one-time funding;
- Further managing down general expenditure and contracted services. The choice of a service provider should be based on which service provider can provide the service most effectively at the lowest cost; and
- Maintaining all assets at a level adequate to protect the capital investment and minimise future maintenance and replacement costs.

In addressing the budget pressures, the City will continue to implement cost reduction, mainly by scrutinising discretionary items, not limited to the following:

- Scaling down the cost of consulting services;
- Providing employees with one telephone, land line or cellular, depending on the type of work;
- Paying bills on time so that no late charges are incurred;
- Limiting printing, e.g. budget book, IDP, financial statements and other publications;
- Managing overtime;
- Managing breakaways;
- Managing down IT costs (no new laptops, computers, printers, etc);
- Delaying conferences and seminars;
- Renegotiating some of the contracts;
- Limiting oversees trips;
- Limiting purchasing of furniture; and
- Limiting office renovations.

Despite the challenges the City faces resultant of the economic crisis, the City achieved a substantial progress with regard to service delivery. Through the Basic Services Programme the City aims to eliminate backlogs and extend access to water and sanitation services to all residents by 2011 and electricity by 2012. At the end of 2007/08 about 84% of the 1 169 048 households in the City had access to water and 76% had access to sanitation. A total of 78,4% of all households have electricity (inclusive of Eskom-supplied areas). During the remainder of the electoral term an additional 20 000 households will receive water connections, 40 000 households in informal settlements will be provided with new water and sanitation connections and 34 000 will be having electricity. The City is committed to accelerate housing delivery. More than 30 000 units have been delivered to date. The target is to deliver 100 000 well-located and good quality housing units over the five-year term.

The financial position of the City is still strong amidst the global financial storm. The City of Johannesburg achieved unqualified audit reports in 2006/07 and 2007/08, reflecting the drive towards financial management excellence in the City. Both the short and long-term international credit ratings are positive. In the 2007/08 financial year the City

achieved a spending of 92% of the total capital budget. The overall financial performance results for the 2008/09 year reflect an operating surplus of R877 million. The City's cash position is expected to decline in the current financial year due to a decline in revenue, but will improve at the end of 2009/10 and continue with a healthy working capital in the other years.

The City's IDP is the primary point of reference for the MTB. In turn, the IDP is influenced by the City's GDS. Our aim is to align the financial resources to the City's strategy and priorities, as well as continuously look for efficiencies in all activities and programmes.

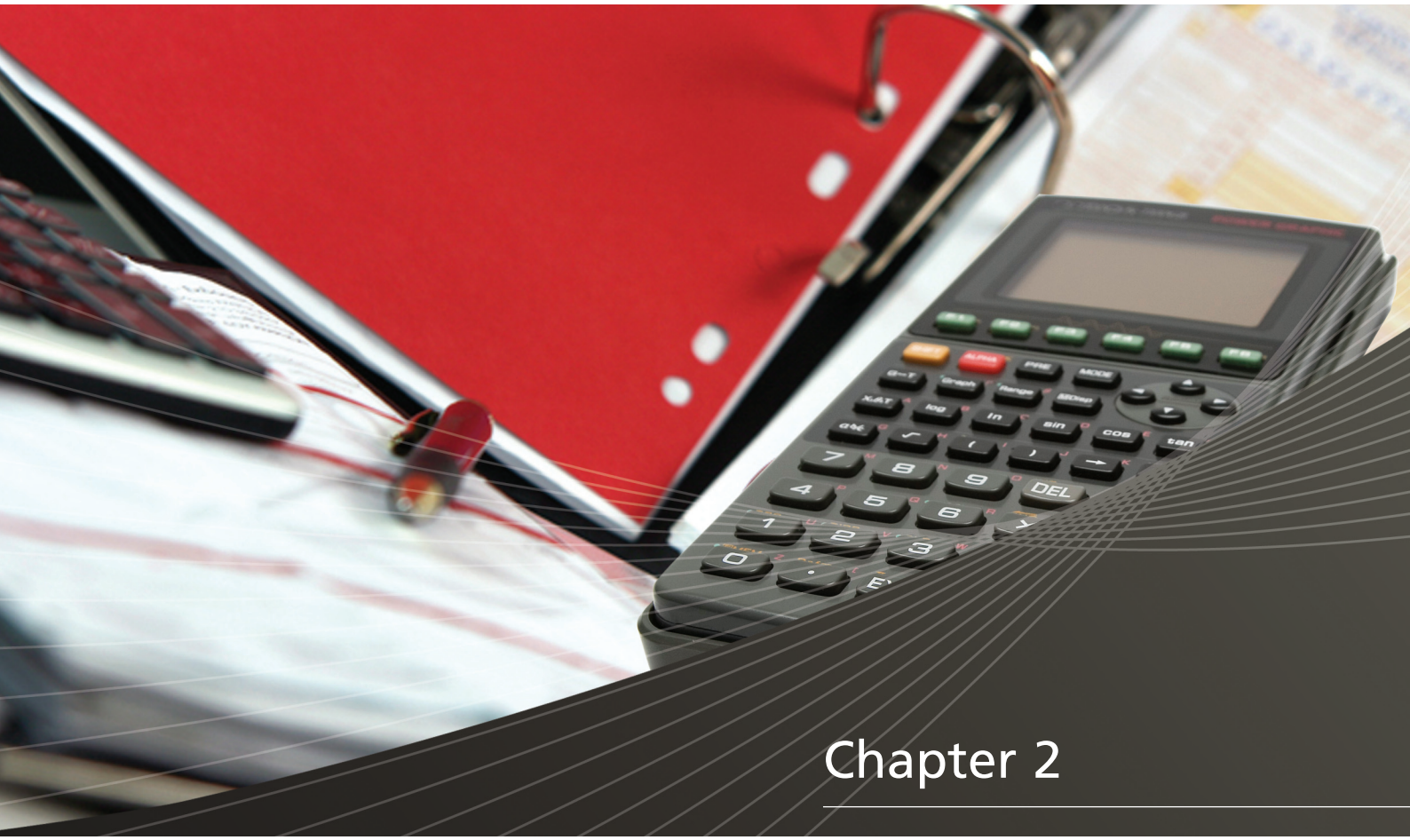
The 2009/10 MTB continues to address the following key IDP interventions:

- Demand side management initiatives and regulatory framework (energy, water and refuse)
- Formalisation of informal settlements
- Upscaling of targeted crime prevention initiatives;
- Accelerating housing delivery and stimulation of the secondary property market (facilitation of housing delivery by the private sector and provincial government on a leveraging basis);
- Implementation of a Revised Social Package;
- 2010 FIFA World Cup;
- Improvement of public transportation through the implementation of the Rea Vaya BRT project and Gautrain;
- Upscaling of HIV and AIDS projects;
- Promoting economic development to achieve economic growth of 9% per annum;
- Implementation of the Growth Management Strategy (GMS);
- Regeneration of the Inner City through the implementation of the Inner City Charter;
- Basic service provision;
- Greening the City through the implementation of the 200 000 Tree Programme;
- Developmental approach to property, rates and tariffs;
- Community Bank and SMME Fund;
- Upscaling of Soweto Empowerment Zone; and
- Increased spending on maintenance of infrastructure.

The IDP takes cognisance of the national, provincial and district priorities. In terms of IGR, the City has been involved in engagements, such as those on the formal comments of the MEC for Local Government on the 2008/09 IDP revision and responses thereof, alignment to the Gauteng City Region, Provincial engagements, inter-governmental projects and transfers.

In response to the Municipal Property Rates Act, the City introduced a new valuation roll, reflecting the market value of properties. This includes the improvements that have been made on properties, not just the value of the land. The General Valuation Roll at January 2009 has 806 869 properties, with a market value of R640 788 460 886. About 21 021 formal objections were received. The objections process resulted in a reduced rates base.

The City revised and expanded its Social Package Policy to further enhance access to its services by households. This revised policy presents significant shifts from how municipal service subsidies were administered in the City. The targeting mechanism was amended, from a household-based means testing, to an individually-tied poverty index. FBS will henceforth be allocated on a per person basis, up to a maximum per household. The revised policy aims at extending the coverage of subsidies to those who are in need, without necessarily burdening the City's fiscus. Basically, the additional amount given to larger households, is offset by the amount no longer allocated to smaller households even though the benefits now equalise between them. The City will be spending approximately R900 million on FBS in 2009/10.



Chapter 2

The Budget

The City's projected overall spending envelope for the 2009/10 MTB amounts to R26,3 billion. Approximately R22,3 billion will be spent in the operating budget and R3,5 billion will be invested in capital infrastructure.

Operating budget

The City presents an Operating Revenue Budget of R26,4 billion and Operating Expenditure Budget totalling R25,9 billion (including internal charges) for the 2009/10 financial year. This estimate represents an increase of 12% for both revenue and expenditure over the 2008/09 financial year.

The table below set out the medium-term revenue and expenditure budget for the 2009/10 to 2011/12 period.

	Revised budget 2008/09 R'000	Budget 2009/10 R'000	%	Estimate 2010/11 R'000	Estimate 2011/12 R'000
Revenue	19 962 050	22 767 735	14	25 314 211	27 779 245
Internal revenue	3 544 163	3 608 507	2	3 829 432	4 062 976
	23 506 213	26 376 242	12	29 143 643	31 842 221
Expenditure	19 626 715	22 324 968	14	24 466 140	26 787 663
Internal expenditure	3 544 163	3 608 507	2	3 829 432	4 062 976
	23 170 878	25 933 475	12	28 295 572	30 850 639
Surplus (Deficit)	335 335	442 767		848 072	991 582
Capital grants	1 913 687	890 911	(53)	1 883 753	1 427 145

	Revised budget 2008/09 R'000	Budget 2009/10 R'000	%	Estimate 2010/11 R'000	Estimate 2011/12 R'000
Surplus (Deficit) after capital transfers	2 249 022	1 333 678		2 731 825	2 418 727
Taxation	65 338	106 774	63	154 244	153 674
Surplus (Deficit) after taxation	2 183 684	1 226 904		2 577 581	2 265 053
Surplus (Deficit) for the year	2 183 684	1 226 904		2 577 581	2 265 053

The City is projecting a surplus (before capital grants received) of R442,7 million for 2009/10, R848 million and R991,5 million for 2010/11 and 2011/12, respectively. The surpluses will be applied towards the capital infrastructure investment and towards reducing borrowings.

Revenue

The increase of 12% in revenue is mainly as a result of the 24% increase in electricity revenue, 12% increase in water revenue, property rates 5,5% and 13% increase in operating grants and subsidies. Operating grants include the equitable share and the new fuel levy (R3,4 billion). The health subsidy amounts to R84,5 million, ambulance subsidy R71,7 million and R350 million goes to the construction of housing top-structures.

Tariffs

For the 2009/10 financial year the tariffs for electricity and water will increase on average by 32% and 12,8% respectively.

The increase in electricity and water tariffs is informed by the assumed increase in costs of bulk purchases, which is 30% for Eskom and 15,3% for Rand Water. The proposed tariff increase for property rates is 10% for residential, which equates to the 5% increase in revenue. The other tariffs will increase by the inflationary increases.

Tariff increases are discussed in separate reports.

Expenditure

The increase of 12% in expenditure is mainly as a result of the anticipated salary increases of 11%, depreciation (24,4% due to increased capital investment), interest on loans (14,5% due to increased capital investment) and bulk purchases (21,91% Eskom and Rand Water).

In order to accommodate the increases in salaries, bulk purchase and cost of borrowing, it meant that all other expenditure will increase at a reduced rate or maintained at the current levels

City of Johannesburg Table A1 Budget summary

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R million	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Financial Performance							
Property rates	3 094	3 318	3 890	3 946	4 202	4 413	4 642
Service charges	7 407	8 190	10 269	10 137	12 166	13 943	15 778
Investment revenue	564	630	323	286	314	441	589
Transfers recognised	3 138	4 354	3 618	3 673	4 149	4 456	4 612
Other own revenue	1 681	1 472	1 862	1 803	1 937	2 061	2 159
Total Revenue	**15 884**	**17 963**	**19 962**	**19 846**	**22 768**	**25 314**	**27 779**
Employee costs	3 889	4 329	5 182	5 169	5 726	6 118	6 459
Remuneration of councillors	58	62	60	69	67	72	76
Depreciation & asset impairment	881	852	1 258	1 108	1 378	1 550	1 635
Finance charges	837	852	1 043	1 131	1 294	1 401	1 474
Materials and bulk purchases	3 956	4 376	5 517	5 443	6 636	7 875	9 344
Grants and subsidies	540	1 434	406	404	386	450	476
Other expenditure	4 383	5 456	6 160	6 388	6 838	6 999	7 324
Total Expenditure	**14 545**	**17 362**	**19 627**	**19 712**	**22 325**	**24 466**	**26 788**
Surplus/(Deficit)	**1 339**	**601**	**335**	**134**	**443**	**848**	**992**
Transfers recognised - capital	–	123	1 914	2 854	891	1 884	1 427
Surplus/(Deficit) after capital transfers & contributions	**1 339**	**724**	**2 249**	**2 987**	**1 334**	**2 732**	**2 419**
Surplus/(Deficit) for the year	**1 339**	**724**	**2 249**	**2 987**	**1 334**	**2 732**	**2 419**
Capital expenditure & funds sources							
Capital expenditure	**3 436**	**4 143**	**5 270**	**6 475**	**3 521**	**4 075**	**3 329**
Capital transfers recognised	1 014	854	1 972	2 904	943	1 946	1 523
Public contributions & donations	350	82	254	322	203	194	179
Borrowing	445	2 127	2 245	2 600	1 567	1 308	1 000
Internally generated funds	1 627	1 080	800	649	809	627	628
Total sources of capital funds	**3 436**	**4 143**	**5 270**	**6 475**	**3 521**	**4 075**	**3 329**
Financial position							
Total current assets	4 655	4 697	6 072	5 575	4 917	5 973	8 208
Total non current assets	23 091	27 393	29 860	32 188	34 895	37 903	39 103
Total current liabilities	5 735	6 575	6 424	7 182	6 222	6 455	7 854
Total non current liabilities	8 077	10 227	11 336	11 850	13 377	14 631	14 401
Community wealth	13 934	15 288	18 171	18 731	20 212	22 790	25 055
Cash flows							
Net cash from (used) operating	3 647	2 525	3 461	2 812	2 651	4 196	3 950
Net cash from (used) investing	(3 623)	(5 005)	(5 722)	(5 905)	(2 909)	(4 535)	(3 841)
Net cash from (used) financing	27	2 069	2 135	2 468	447	1 128	824
Cash/cash equivalents at the year end	**1 749**	**1 338**	**1 213**	**713**	**903**	**1 691**	**2 624**
Cash backing/surplus reconciliation							
Cash and investments available	3 773	4 204	2 546	2 930	3 665	4 920	5 342
Application of cash and investments	2 838	4 082	2 020	2 904	3 019	3 385	2 775
Balance - surplus (shortfall)	**935**	**122**	**526**	**26**	**646**	**1 535**	**2 567**
Asset management							
Asset register summary (WDV)	21 003	24 319	28 474	29 690	31 833	34 358	36 052
Depreciation & asset impairment	881	852	1 258	1 108	1 378	1 550	1 635
Repairs and maintenance	260	397	401	438	470	510	545
Basic services							
Cost of free basic services provided	581	617	900	900	972	1 021	1 072
Households < national min. service							
Water:	66 442	41 767	41 767	41 767	41 767	41 767	41 773
Sanitation/sewerage:	22 024	7 150	7 150	7 150	7 150	7 150	7 150
Energy:							
Refuse:							

The 2009/10 budget has been prepared on the basis of budget constraints, however it is acknowledged that the City still needs to fund programmes and continue to invest in its infrastructure to ensure that service delivery is maintained and remain responsive to the community's needs.

The City budgeted balance sheet shows a continuation of a strong financial position in the outer years.

Non-current assets

The increase in non-current assets primarily represents infrastructure assets. The infrastructure asset base of the City will increase by of 22,18% in the current financial year and an increase of 7,33% in the 2009/10 budget.

Included under non-current assets are the investments linked to debt (loans). The investments are projected to increase by approximately 24% in the 2009/10 budget.

Cash position

Cash position is expected to decline in the current financial primarily because of the decline in revenue and also because the City has increased its capital spending to accommodate 2010 projects, however cash and cash equivalents are expected to improve to R902,5 mil at the end of the 2009/10 financial year and continue with a healthy working capital in the outer years.

The current ratio is currently sitting below one, it is expected to improve over a medium term period.

Non-current liabilities

This relates mainly to provisions and long term debt – borrowing. With a decline in capital investment in the medium term, the City's long term debt is expected to grow marginally over the medium term budget.

The ratio of debt to revenue is expected to end above 50% limit in the current financial year, however fall within the limit as the City will redeem its bonds in the 2009/10 financial year.

City of Johannesburg Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue - Standard							
Executive & Council	435 346	23 081	7 207	263 223	7 621	8 048	8 467
Budget & Treasury Office	6 375 697	7 158 544	7 893 482	7 972 826	8 818 232	9 680 156	10 265 559
Corporate Services	102 196	101 754	79 070	93 317	96 092	99 869	101 745
Planning & Development	236 860	282 015	461 429	447 465	472 700	474 882	444 922
Health	56 192	58 174	83 877	79 881	94 797	100 390	106 467
Community & Social Services	68 660	50 917	46 989	59 579	80 316	69 345	70 596
Housing	155 175	223 145	746 678	781 214	607 933	702 276	748 910
Public Safety	464 955	472 235	541 286	553 627	553 212	581 481	604 653
Sport and Recreation	56 455	1 213 461	401 458	402 458	498 532	181 322	163 553
Environmental Protection	1 555	2 208	4 284	5 727	4 575	4 831	5 082
Waste Management	153 934	196 505	300 039	278 269	375 177	407 010	443 460
Waste Water Management	1 422 994	1 449 511	1 562 204	1 506 911	1 685 643	1 826 848	1 949 935
Road Transport	213 058	331 316	1 359 045	2 039 174	498 995	1 562 085	1 130 274
Water	2 134 491	2 174 266	2 343 307	2 260 367	2 528 465	2 740 272	2 924 902
Electricity	4 006 607	4 349 204	6 045 382	5 955 605	7 336 356	8 759 150	10 237 864
Total Revenue - Standard	**15 884 175**	**18 086 336**	**21 875 737**	**22 699 643**	**23 658 646**	**27 197 964**	**29 206 390**
Expenditure - Standard							
Executive & Council	1 018 627	391 638	439 282	448 127	494 661	522 329	548 448
Budget & Treasury Office	1 585 069	1 609 968	2 177 684	2 256 818	2 287 902	2 559 145	2 702 367
Corporate Services	493 888	1 042 231	1 008 672	973 665	1 050 334	1 085 964	1 137 656
Planning & Development	558 031	670 163	882 899	885 994	941 697	1 017 935	1 069 774
Health	255 632	307 093	357 115	352 752	392 024	416 096	439 439
Community & Social Services	511 431	386 319	433 996	445 539	500 379	513 412	537 842
Housing	404 535	487 221	745 965	739 111	797 021	872 928	922 245
Public Safety	1 133 167	1 402 091	1 607 805	1 620 146	1 783 186	1 878 521	1 971 717
Sport and Recreation	403 208	1 908 737	807 890	808 890	1 083 485	918 280	958 763
Environmental Protection	20 686	34 111	41 329	45 592	46 283	48 886	51 446
Waste Management	761 044	794 629	1 095 209	1 013 439	1 214 047	1 272 134	1 341 847
Waste Water Management	900 401	1 244 548	1 330 038	1 396 825	1 513 491	1 592 245	1 646 095
Road Transport	896 699	1 071 681	1 258 992	1 243 803	1 402 767	1 536 306	1 615 813
Water	1 672 172	1 866 823	1 995 058	2 095 238	2 270 237	2 388 367	2 469 142
Electricity	3 674 800	4 086 974	5 510 119	5 434 069	6 654 228	7 997 835	9 528 742
Total Expenditure - Standard	**14 289 388**	**17 304 227**	**19 692 053**	**19 760 006**	**22 431 742**	**24 620 384**	**26 941 337**
Surplus/(Deficit) for the year	**1 594 787**	**782 109**	**2 183 684**	**2 939 637**	**1 226 904**	**2 577 581**	**2 265 053**

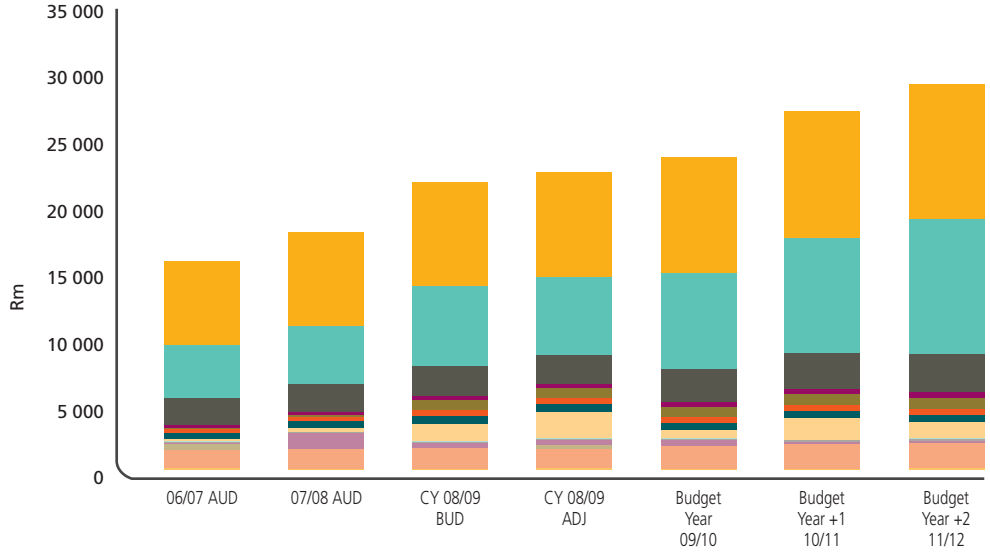
Notes

1. Revenue and expenditure excludes internal transfers.

2. Capital transfers are included in revenue.

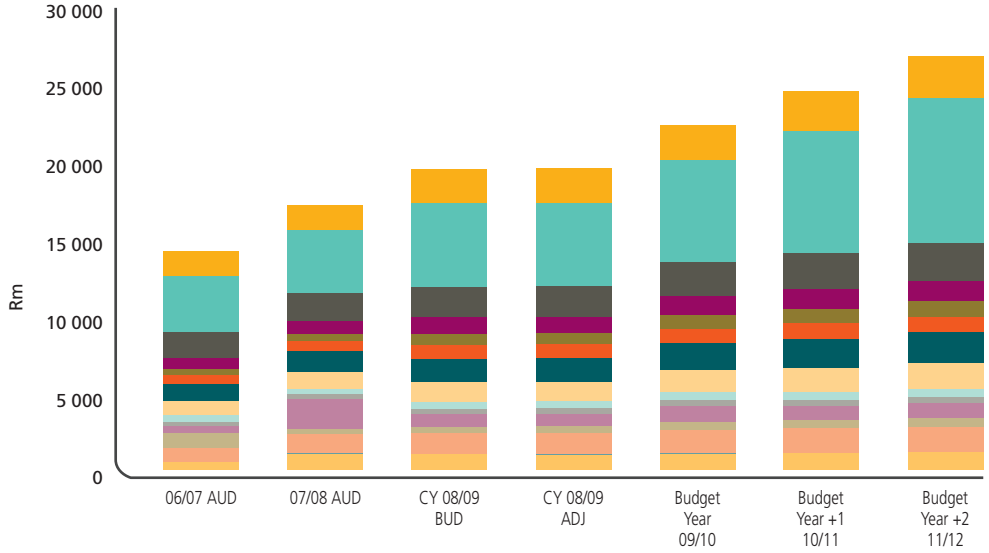
3. Taxation is included in expenditure.

REVENUE BY STANDARD CLASSIFICATION



	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Budget and Treasury Office	*6 376*	*7 159*	*7 893*	*7 973*	*8 818*	*9 680*	*10 266*
Electricity	*4 007*	*4 349*	*6 045*	*5 956*	*7 336*	*8 759*	*10 238*
Water	*2 134*	*2 174*	*2 343*	*2 260*	*2 528*	*2 740*	*2 925*
Waste Management	*154*	*197*	*300*	*278*	*375*	*407*	*443*
Housing	*155*	*223*	*747*	*781*	*608*	*702*	*749*
Planning and Development	*237*	*282*	*461*	*447*	*473*	*475*	*445*
Public Safety	*465*	*472*	*541*	*554*	*553*	*581*	*605*
Road Transport	*213*	*331*	*1 359*	*2 039*	*499*	*1 562*	*1 130*
Community and Social Services	*69*	*51*	*47*	*60*	*80*	*69*	*71*
Health	*56*	*58*	*84*	*80*	*95*	*100*	*106*
Sport and Recreation	*56*	*1 213*	*401*	*402*	*499*	*181*	*164*
Executive and Council	*435*	*23*	*7*	*263*	*8*	*8*	*8*
Waste Water Management	*1 423*	*1 450*	*1 562*	*1 507*	*1 686*	*1 827*	*1 950*
Environmental Protection	*2*	*2*	*4*	*6*	*5*	*5*	*5*
Corporate Services	*102*	*102*	*79*	*93*	*96*	*100*	*102*

EXPENDITURE BY STANDARD CLASSIFICATION



Budget and Treasury Office	*1 585*	*1 610*	*2 178*	*2 257*	*2 288*	*2 559*	*2 702*
Electricity	*3 675*	*4 087*	*5 510*	*5 434*	*6 654*	*7 998*	*9 529*
Water	*1 672*	*1 867*	*1 995*	*2 095*	*2 270*	*2 388*	*2 469*
Waste Management	*761*	*795*	*1 095*	*1 013*	*1 214*	*1 272*	*1 342*
Housing	*405*	*487*	*746*	*739*	*797*	*873*	*922*
Planning and Development	*558*	*670*	*883*	*886*	*942*	*1 018*	*1 070*
Public Safety	*1 133*	*1 402*	*1 608*	*1 620*	*1 783*	*1 879*	*1 972*
Road Transport	*897*	*1 072*	*1 259*	*1 244*	*1 403*	*1 536*	*1 616*
Community and Social Services	*511*	*386*	*434*	*446*	*500*	*513*	*538*
Health	*256*	*307*	*357*	*353*	*392*	*416*	*439*
Sport and Recreation	*403*	*1 909*	*808*	*809*	*1 083*	*918*	*959*
Executive and Council	*1 019*	*392*	*439*	*448*	*495*	*522*	*548*
Waste Water Management	*900*	*1 245*	*1 330*	*1 397*	*1 513*	*1 592*	*1 646*
Environmental Protection	*21*	*34*	*41*	*46*	*46*	*49*	*51*
Corporate Services	*494*	*1 042*	*1 009*	*974*	*1 050*	*1 086*	*1 138*

City of Johannesburg Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue by Vote							
Economic Development	5 268	–	–	15	49 049	–	–
Environment	1 555	2 208	4 284	5 727	4 575	4 831	5 082
Infrastructure and Services	42 851	10 545	37 000	37 000	37 000	37 000	37 000
Transportation	3 316	3 578	915 079	1 595 324	56 207	1 072 471	602 104
Community Development	26 518	27 057	107 388	110 306	70 926	65 653	76 614
Health	56 192	58 174	83 877	79 881	94 797	100 390	106 467
Office of the Executive Mayor	435 186	1 162 227	246 257	502 273	365 401	43 185	8 611
Speaker: Legislative Arm of Council	160	127	72	72	–	–	–
Finance	6 384 577	7 156 856	7 887 282	7 966 326	8 811 332	9 672 656	10 257 695
Revenue and Customer Relations	4 640	1 689	6 200	6 500	6 900	7 500	7 864
Corporate and Shared Services	25 085	34 879	8 166	8 266	2 778	2 933	3 085
Housing	135 646	189 569	548 323	548 323	553 407	638 480	686 646
Development Planning and Urban Management	67 337	66 043	212 655	167 725	114 171	186 468	141 111
Emergency Management Services	78 698	92 892	76 444	88 785	84 539	89 477	94 129
Johannesburg Metropolitan Police Services	386 257	526 998	615 799	615 799	630 466	655 035	682 034
Municipal Entities Accounts	115 591	37 528	289 767	325 459	131 152	141 774	152 212
City Power	3 985 181	4 349 204	6 045 382	5 955 605	7 336 356	8 759 150	10 237 864
Johannesburg Water	3 540 344	3 623 777	3 905 511	3 767 278	4 214 108	4 567 120	4 874 837
Pikitup	149 649	196 505	300 039	278 269	375 177	407 010	443 460
Johannesburg Roads Agency	73 769	68 316	73 488	73 372	62 176	85 255	92 109
Metrobus	94 360	111 768	133 885	133 885	145 511	155 697	164 883
Johannesburg City Parks	32 532	61 881	40 662	41 662	55 283	58 381	61 419
Johannesburg Zoo	14 484	16 058	17 689	18 890	21 470	23 336	24 928
Johannesburg Development Agency	11 162	30 017	43 033	56 525	41 270	35 074	37 274
Johannesburg Property Company	25 094	28 133	34 505	48 652	54 736	56 566	56 190
Johannesburg Fresh Produce Market	143 880	174 477	168 069	185 528	200 310	214 659	227 345
Metro Trading Company	–	–	13 172	13 172	16 277	17 357	18 359
Johannesburg Tourism Company	1 122	933	672	672	30 900	1 681	2 192
Johannesburg Social and Housing Company	17 217	33 576	38 405	37 249	49 710	55 723	62 264
Johannesburg Civic Theatre	23 400	20 554	20 636	29 543	40 367	40 463	39 729
Roodepoort City Theatre	3 102	768	1 996	1 560	2 295	2 640	2 882
Total Revenue by Vote	**15 884 175**	**18 086 336**	**21 875 737**	**22 699 643**	**23 658 646**	**27 197 964**	**29 206 390**
Expenditure by Vote ***to be appropriated***							
Economic Development	34 069	80 842	143 137	123 137	143 478	192 755	201 691
Environment	20 686	34 111	41 329	45 592	46 283	48 886	51 446
Infrastructure and Services	16 163	22 739	35 536	33 536	32 863	34 740	36 555
Transportation	19 567	31 891	115 304	125 787	163 688	212 946	222 461
Community Development	417 135	467 239	553 404	554 620	618 429	641 619	675 837
Health	255 632	307 093	357 115	352 752	392 024	416 096	439 439
Office of the Executive Mayor	909 083	1 882 491	761 687	762 219	979 498	778 555	806 064
Speaker: Legislative Arm of Council	109 544	126 569	137 796	146 109	184 287	197 679	207 949
Finance	1 142 125	1 242 985	1 732 451	1 818 535	1 865 029	2 110 682	2 230 666
Revenue and Customer Relations	442 943	366 983	445 233	438 283	422 873	448 463	471 701
Corporate and Shared Services	300 859	447 367	413 574	388 800	418 119	441 857	466 782
Housing	368 118	442 420	685 578	679 878	675 011	734 509	760 835
Development Planning and Urban Management	288 072	343 513	463 068	430 677	458 281	495 956	520 746
Emergency Management Services	341 427	408 054	471 961	484 302	514 419	545 440	575 873
Johannesburg Metropolitan Police Services	791 739	1 068 452	1 236 825	1 236 825	1 378 910	1 449 831	1 518 922
Municipal Entities Accounts	362 352	341 084	383 411	334 650	471 326	508 062	544 556
City Power	3 666 719	4 086 974	5 510 119	5 434 069	6 654 228	7 997 835	9 528 742
Johannesburg Water	2 566 108	3 111 371	3 325 096	3 492 063	3 783 728	3 980 612	4 115 237
Pikitup	759 428	794 336	1 094 916	1 013 146	1 213 754	1 271 841	1 341 542
Johannesburg Roads Agency	426 399	439 933	486 357	486 357	498 008	544 721	575 447
Metrobus	320 286	362 786	361 776	360 484	419 682	437 468	460 482
Johannesburg City Parks	370 596	449 559	466 824	467 824	508 495	541 327	570 764
Johannesburg Zoo	44 792	51 615	51 615	52 216	57 356	60 570	63 721
Johannesburg Development Agency	37 418	56 227	61 256	69 748	62 654	63 739	67 295
Johannesburg Property Company	29 971	39 185	45 805	59 952	63 947	66 492	66 596
Johannesburg Fresh Produce Market	135 712	141 525	131 411	150 405	159 667	169 999	179 590
Metro Trading Company	20 983	51 204	54 236	54 236	55 914	58 519	61 282
Johannesburg Tourism Company	16 412	17 656	23 239	53 239	55 233	26 980	28 713
Johannesburg Social and Housing Company	29 170	44 210	52 469	51 315	66 022	72 369	79 846
Johannesburg Civic Theatre	38 505	34 604	39 569	49 731	57 693	58 144	58 133
Roodepoort City Theatre	7 375	9 209	9 956	9 520	10 843	11 691	12 423
Total Expenditure by Vote	**14 289 388**	**17 304 227**	**19 692 053**	**19 760 006**	**22 431 742**	**24 620 384**	**26 941 337**
Surplus/(Deficit) for the year	**1 594 787**	**782 109**	**2 183 684**	**2 939 637**	**1 226 904**	**2 577 581**	**2 265 053**

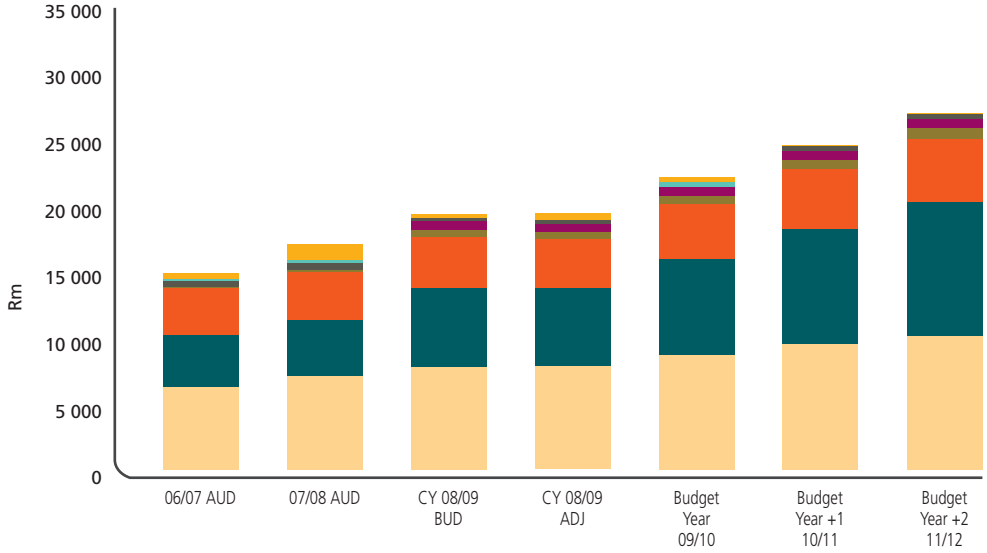
Notes

1. Revenue and expenditure excludes internal transfers.

2. Capital transfers are included in revenue.

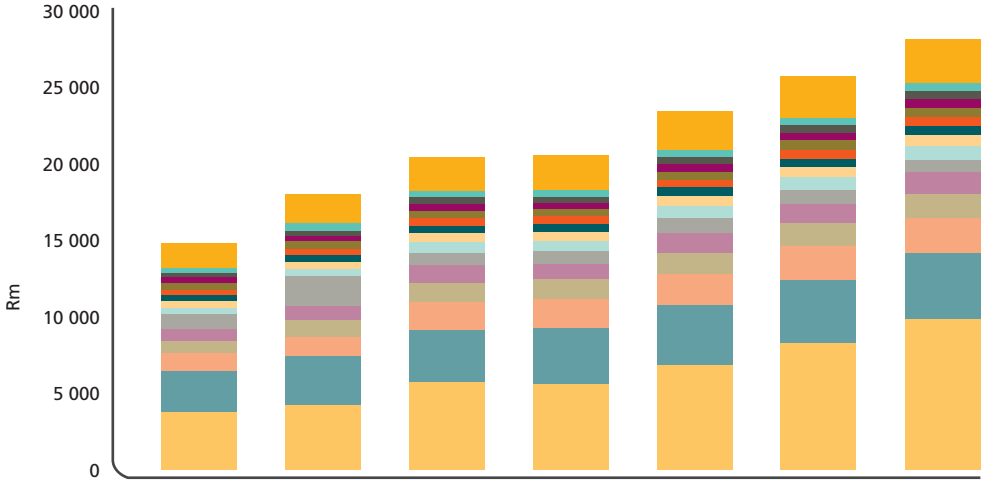
3. Taxation is included in expenditure.

REVENUE BY MUNICIPAL VOTE



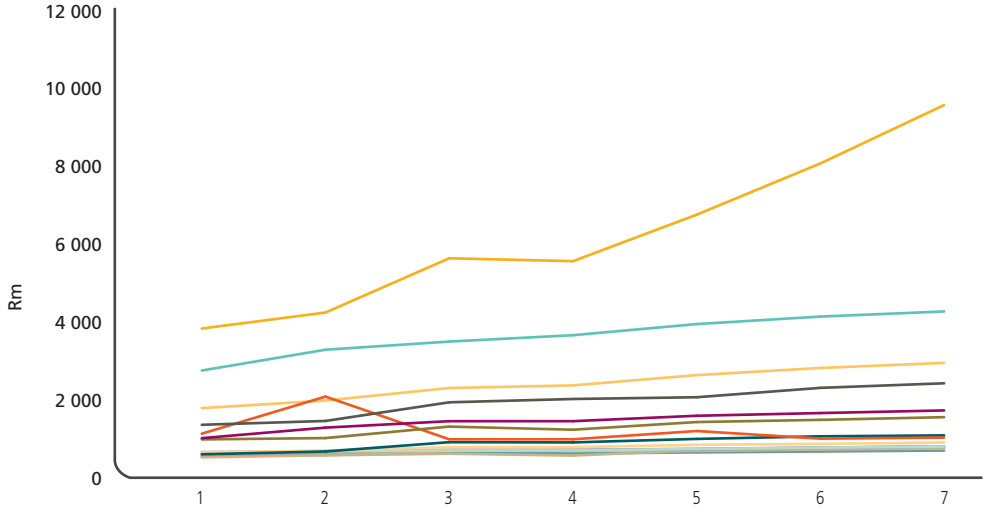
	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Other Departments and MEs	*867*	*881*	*2 327*	*3 066*	*1 372*	*2 455*	*2 015*
Office of the Executive Mayor	*435*	*1 162*	*246*	*502*	*365*	*43*	*9*
Pikitup	*150*	*197*	*300*	*278*	*375*	*407*	*443*
Johannesburg Metropolitan Police Services	*386*	*527*	*616*	*616*	*630*	*655*	*682*
Housing	*136*	*190*	*548*	*548*	*553*	*638*	*687*
Johannesburg Water	*3 540*	*3 624*	*3 906*	*3 767*	*4 214*	*4 567*	*4 875*
City Power	*3 985*	*4 349*	*6 045*	*5 956*	*7 336*	*8 759*	*10 238*
Finance	*6 385*	*7 157*	*7 887*	*7 966*	*8 811*	*9 673*	*10 258*

EXPENDITURE BY MUNICIPAL VOTE



	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Other Dept's and ME's	*1 579*	*1 778*	*2 107*	*2 176*	*2 395*	*2 578*	*2 709*
Corporate and Shared Services	*301*	*447*	*414*	*389*	*418*	*442*	*467*
Development Planning and Urban Management	*288*	*344*	*463*	*431*	*458*	*496*	*521*
Municipal Entities Accounts	*362*	*341*	*383*	*335*	*471*	*508*	*545*
Johannesburg Road Agency	*426*	*440*	*486*	*486*	*498*	*545*	*575*
Emergency Management Services	*341*	*408*	*472*	*484*	*514*	*545*	*576*
Johannesburg City Parks	*371*	*450*	*467*	*468*	*508*	*541*	*571*
Community Development	*2 417*	*467*	*553*	*555*	*618*	*642*	*676*
Housing	*368*	*442*	*686*	*680*	*675*	*735*	*761*
Office of the Executive Mayor	*909*	*1 882*	*762*	*762*	*979*	*779*	*806*
Pikitup	*759*	*794*	*1 095*	*1 013*	*1 214*	*1 272*	*1 342*
Johannesburg Metropolitan Police Services	*792*	*1 068*	*1 237*	*1 237*	*1 379*	*1 450*	*1 519*
Finance	*1 142*	*1 243*	*1 732*	*1 819*	*1 865*	*2 111*	*2 231*
Johannesburg Water	*2 566*	*3 111*	*3 325*	*3 492*	*3 784*	*3 981*	*4 115*
City Power	*3 667*	*4087*	*5 510*	*5 434*	*6 654*	*7 998*	*9 529*

EXPENDITURE BY MUNICIPAL VOTE



City Power	*3 667*	*4 087*	*5 510*	*5 434*	*6 654*	*7 998*	*9 529*
Johannesburg Water	*2 566*	*3 111*	*3 325*	*3 492*	*3 784*	*3 981*	*4 115*
Finance	*1 142*	*1 243*	*1 732*	*1 819*	*1 865*	*2 111*	*2 231*
Johannesburg Metropolitan Police Services	*792*	*1 068*	*1 237*	*1 237*	*1 379*	*1 450*	*1 519*
Pikitup	*759*	*794*	*1 095*	*1 013*	*1 214*	*1 272*	*1 342*
Office of the Executive Mayor	*909*	*1 882*	*762*	*762*	*979*	*779*	*806*
Housing	*368*	*442*	*686*	*680*	*675*	*735*	*761*
Community Development	*417*	*467*	*553*	*555*	*618*	*642*	*676*
Johannesburg City Parks	*371*	*450*	*467*	*468*	*508*	*541*	*571*
Emergency Management Services	*341*	*408*	*472*	*484*	*514*	*545*	*576*
Johannesburg Roads Agency	*426*	*440*	*486*	*486*	*498*	*545*	*575*
Municipal Entities Accounts	*362*	*341*	*383*	*335*	*471*	*508*	*545*
Development Planning and Urban Management	*288*	*344*	*463*	*461*	*458*	*496*	*521*
Corporate and Shared Services	*301*	*447*	*414*	*389*	*418*	*442*	*467*
Other Departments and MEs	*1 579*	*1 778*	*2 107*	*2 176*	*2 395*	*2 578*	*2 709*

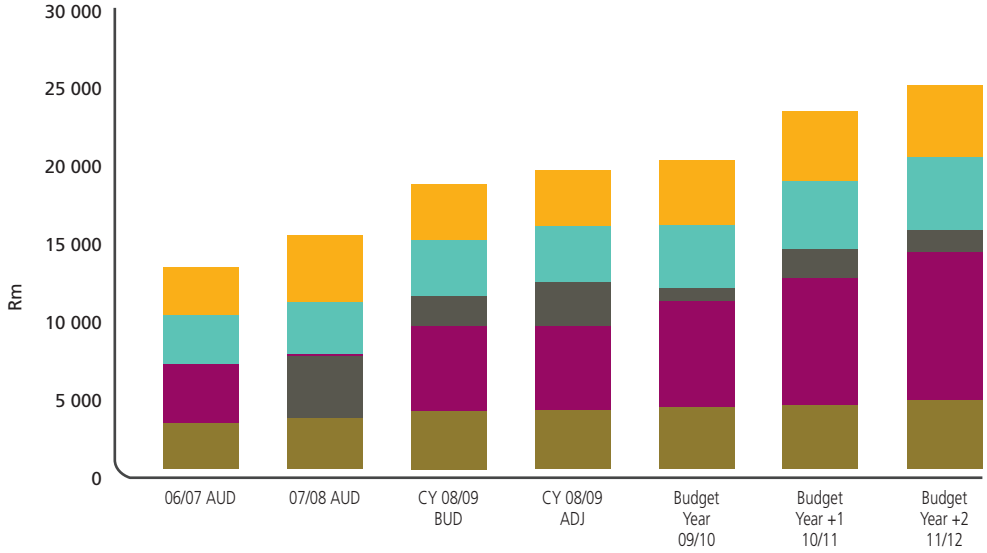
City of Johannesburg Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure

City of Johannesburg Forecast Financial Performance							
Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates	3 093 896	3 318 237	3 838 386	3 894 386	4 106 790	4 336 712	4 562 220
Property rates - penalties & collection charges	–	–	51 929	51 929	95 655	75 909	79 856
Service charges - electricity revenue	3 809 692	4 156 786	5 620 324	5 564 857	6 909 043	8 253 902	9 704 009
Service charges - water revenue	2 126 620	2 212 191	2 432 678	2 395 431	2 681 671	2 914 882	3 114 435
Service charges - sanitation revenue	1 094 027	1 210 777	1 309 903	1 289 847	1 443 977	1 569 552	1 677 004
Service charges - refuse	347 589	538 779	709 566	687 796	885 037	945 090	1 009 120
Service charges - other	29 275	71 074	196 328	199 150	246 174	259 994	273 130
Rental of facilities and equipment	115 391	142 054	128 654	133 778	146 608	158 102	167 037
Interest earned - external investments	563 775	629 697	323 090	286 384	313 602	441 404	588 764
Interest earned - outstanding debtors	100 358	100 952	34 065	39 403	34 585	44 281	49 925
Fines	237 010	371 919	461 396	461 576	461 690	483 773	501 856
Licences and permits	967	1 231	–	–	–	–	–
Agency services	139 113	147 465	351 896	380 131	390 713	394 179	412 899
Transfers recognised	3 137 967	4 353 910	3 617 933	3 673 170	4 149 018	4 455 543	4 611 676
Other revenue	1 050 684	706 591	848 902	750 776	866 173	943 889	990 313
Gains on disposal of PPE	37 811	1 291	37 000	37 301	37 000	37 000	37 000
Total Revenue	**15 884 175**	**17 962 954**	**19 962 050**	**19 845 915**	**22 767 735**	**25 314 211**	**27 779 245**
Expenditure By Type							
Employee related costs	3 889 286	4 329 212	5 181 914	5 169 187	5 725 924	6 118 320	6 458 694
Remuneration of councillors	58 375	62 337	60 241	68 504	67 349	72 065	76 493
Debt impairment	638 085	426 654	1 046 704	1 048 133	1 018 552	1 068 900	1 096 836
Depreciation & asset impairment	880 930	851 586	1 258 272	1 107 905	1 378 082	1 550 203	1 634 664
Finance charges	836 759	852 125	1 043 060	1 130 830	1 294 395	1 400 818	1 473 897
Bulk purchases	3 956 200	4 376 141	5 516 788	5 443 423	6 635 837	7 875 439	9 344 176
Contracted services	801 603	1 261 275	2 212 800	2 402 108	2 443 625	2 515 166	2 631 488
Grants and subsidies	539 974	1 434 351	406 045	404 376	385 510	450 061	475 716
Other expenditure	2 912 923	3 752 931	2 896 643	2 937 517	3 375 420	3 414 858	3 595 375
Loss on disposal of PPE	30 651	15 255	4 248	288	275	309	325
Total Expenditure	**14 544 786**	**17 361 867**	**19 626 715**	**19 712 270**	**22 324 968**	**24 466 140**	**26 787 663**
Surplus/(Deficit)	**1 339 389**	**601 087**	**335 335**	**133 645**	**442 767**	**848 072**	**991 582**
Transfers recognised - capital	–	123 382	1 913 687	2 853 728	890 911	1 883 753	1 427 145
Surplus/(Deficit) after capital transfers & contributions	**1 339 389**	**724 469**	**2 249 022**	**2 987 373**	**1 333 678**	**2 731 825**	**2 418 727**
Taxation	(255)	(58)	65 338	47 736	106 774	154 244	153 674
Surplus/(Deficit) after taxation	**1 594 787**	**782 109**	**2 183 684**	**2 939 637**	**1 226 904**	**2 577 581**	**2 265 053**
Surplus/(Deficit) for the year	**1 594 787**	**782 109**	**2 183 684**	**2 939 637**	**1 226 904**	**2 577 581**	**2 265 053**

Notes

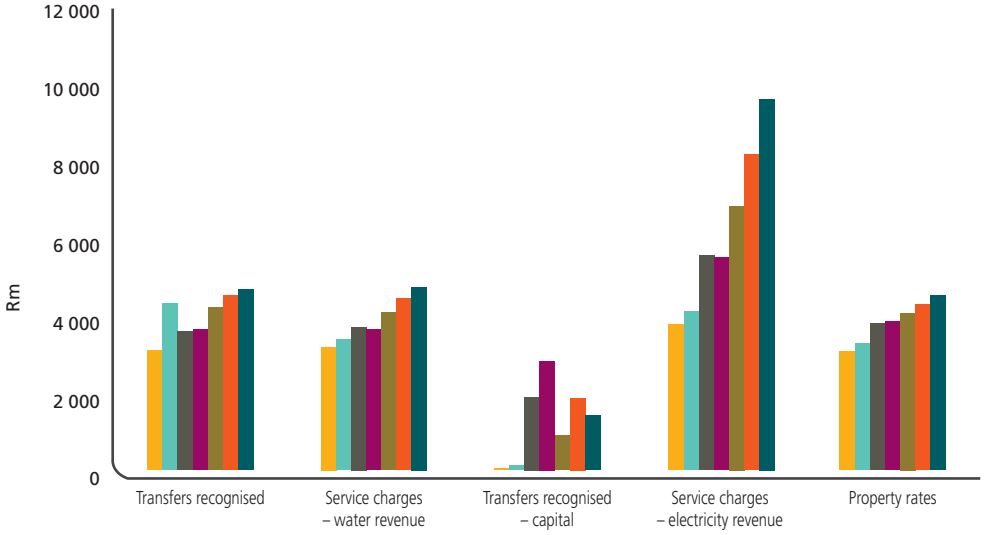
1. Surplus includes capital grants.

REVENUE BY SOURCE – MAJOR



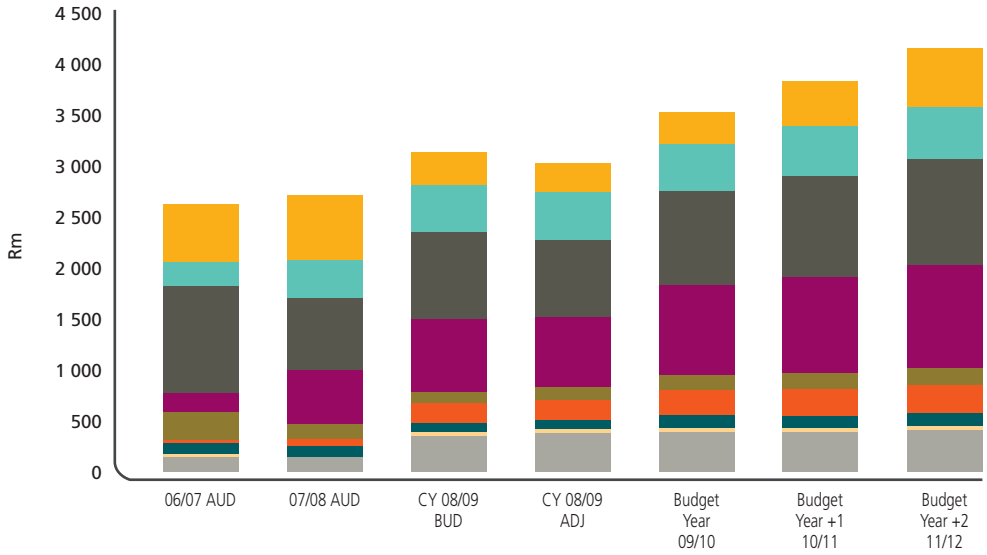
	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Property rates	*3 094*	*3 318*	*3 838*	*3 894*	*4 107*	*4 337*	*4 562*
Service charges – electricity revenue	*3 810*	*4 157*	*5 620*	*5 565*	*6 909*	*8 254*	*9 704*
Transfers recognised – capital	*0*	*123*	*1 914*	*2 854*	*891*	*1 884*	*1 427*
Service charges – water revenue	*3 221*	*3 423*	*3 743*	*3 685*	*4 126*	*4 484*	*4 791*
Transfers recognised	*3 138*	*4 354*	*3 618*	*3 673*	*4 149*	*4 456*	*4 612*

REVENUE BY SOURCE – MAJOR



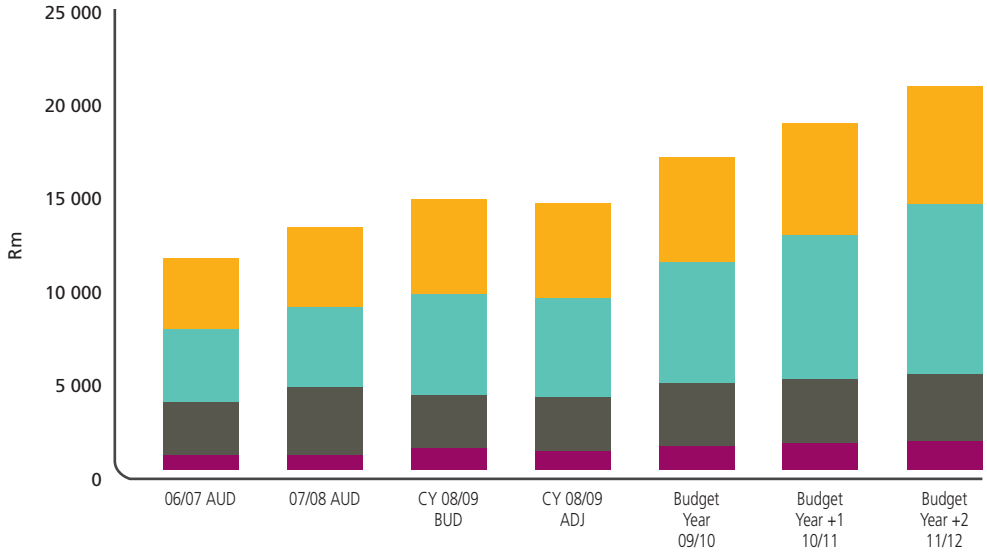
	Transfers recognised	Service charges – water revenue	Transfers recognised – capital	Service charges – electricity revenue	Property rates
06/07 AUD	*3 138*	*3 221*	*0*	*3 810*	*3 094*
07/08 AUD	*4 354*	*3 423*	*123*	*4 157*	*3 318*
CY 08/09 BUD	*3 618*	*3 743*	*1 914*	*5 620*	*3 838*
CY 08/09 ADJ	*3 673*	*3 685*	*2 854*	*5 565*	*3 894*
Budget Year 09/10	*4 149*	*4 126*	*891*	*6 909*	*4 107*
Budget Year +1 10/11	*4 456*	*4 484*	*1 884*	*8 254*	*4 337*
Budget Year +2 11/12	*1 612*	*4 791*	*1 427*	*9 704*	*4 562*

REVENUE BY SOURCE – MINOR



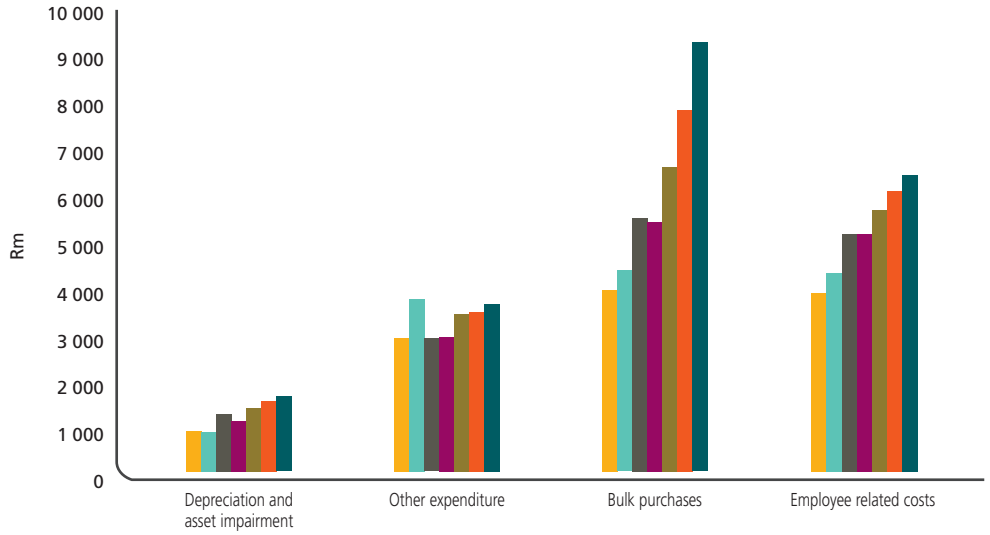
	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Interest earned – external investments	*564*	*630*	*323*	*286*	*314*	*441*	*589*
Fines	*237*	*372*	*461*	*462*	*462*	*484*	*502*
Other revenue	*1 051*	*707*	*862*	*764*	*866*	*944*	*990*
Service charges – refuse	*348*	*539*	*710*	*688*	*885*	*945*	*1 009*
Rental of facilities and equipment	*115*	*142*	*115*	*121*	*147*	*158*	*167*
Service charges – other	*29*	*71*	*196*	*199*	*246*	*260*	*273*
Interest earned – outstanding debtors	*100*	*101*	*86*	*91*	*130*	*120*	*130*
Gains on disposal of PPE	*38*	*1*	*37*	*37*	*37*	*37*	*37*
Licences and permits	*1*	*1*	*0*	*0*	*0*	*0*	*0*
Agency services	*139*	*147*	*352*	*380*	*391*	*394*	*413*

EXPENDITURE BY TYPE – MAJOR



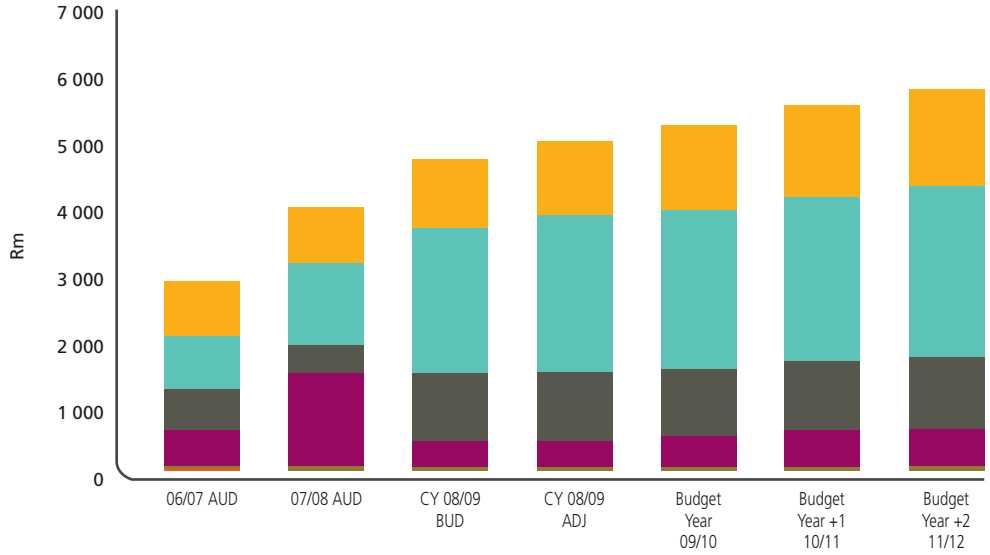
	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Employee related costs	*3 889*	*4 329*	*5 182*	*5 169*	*5 726*	*6 118*	*6 459*
Bulk purchases	*3 956*	*4 376*	*5 517*	*5 443*	*6 636*	*7 875*	*9 344*
Other expenditure	*2 913*	*3 753*	*2 897*	*2 938*	*3 375*	*3 415*	*3 595*
Depreciation and asset impairment	*881*	*852*	*1 258*	*1 108*	*1 378*	*1 550*	*1 635*

EXPENDITURE BY TYPE – MAJOR



	Depreciation and asset impairment	Other expenditure	Bulk purchases	Employee related costs
06/07 AUD	*881*	*2 913*	*3 956*	*3 889*
07/08 AUD	*852*	*3 753*	*4 376*	*4 329*
CY 08/09 BUD	*1 258*	*2 897*	*5 517*	*5 182*
CY 08/09 ADJ	*1 108*	*2 938*	*5 443*	*5 169*
Budget Year 09/10	*1 378*	*3 375*	*6 636*	*5 726*
Budget Year +1 10/11	*1 550*	*3 415*	*7 875*	*6 118*
Budget Year +2 11/12	*1 635*	*3 595*	*9 344*	*6 459*

EXPENDITURE BY TYPE – MINOR



	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Finance charges	*837*	*852*	*1 043*	*1 131*	*1 294*	*1 401*	*1 474*
Contracted services	*802*	*1 261*	*2 213*	*2 402*	*2 444*	*2 515*	*2 631*
Debt impairment	*638*	*427*	*1 047*	*1 048*	*1 019*	*1 069*	*1 097*
Grants and subsidies	*540*	*1 434*	*406*	*404*	*386*	*450*	*476*
Remuneration of councillors	*58*	*62*	*60*	*69*	*67*	*72*	*76*
Loss on disposal of PPE	*31*	*15*	*4*	*0*	*0*	*0*	*0*

City of Johannesburg Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
REVENUE ITEMS:							
Property rates							
Property rates	3 093 896	3 318 237	3 838 386	3 894 386	4 106 790	4 336 712	4 562 220
Revenue foregone					475 098	501 703	527 792
Total Property rates	**3 093 896**	**3 318 237**	**3 838 386**	**3 894 386**	**4 581 888**	**4 838 415**	**5 090 012**
Service charges - electricity revenue							
Service charges - electricity revenue	3 809 692	4 156 786	5 620 324	5 564 857	6 909 043	8 253 902	9 704 009
Revenue foregone							
Total Service charges - electricity revenue	**3 809 692**	**4 156 786**	**5 620 324**	**5 564 857**	**6 909 043**	**8 253 902**	**9 704 009**
Service charges - water revenue							
Service charges - water revenue	2 126 620	2 212 191	3 742 581	3 685 278	4 125 648	4 484 434	4 791 439
Revenue foregone							
Total Service charges - water revenue	**2 126 620**	**2 212 191**	**3 742 581**	**3 685 278**	**4 125 648**	**4 484 434**	**4 791 439**
Service charges - refuse							
Refuse removal	347 589	538 779	709 566	687 796	885 037	945 090	1 009 120
Landfill services							
Revenue foregone							
Total Service charges - refuse	**347 589**	**538 779**	**709 566**	**687 796**	**885 037**	**945 090**	**1 009 120**
Other Revenue By Source							
Other revenue	1 050 684	706 591	848 902	750 776	866 173	943 889	990 313
Total 'Other' Revenue	**1 050 684**	**706 591**	**848 902**	**750 776**	**866 173**	**943 889**	**990 313**
EXPENDITURE ITEMS:							
Employee related costs							
Salaries and Wages	3 889 286	4 329 212	5 181 914	5 169 187	5 725 924	6 118 320	6 458 694
sub-total	**3 889 286**	**4 329 212**	**5 181 914**	**5 169 187**	**5 725 924**	**6 118 320**	**6 458 694**
Less: Employees costs capitalised to PPE							
Total Employee related costs	**3 889 286**	**4 329 212**	**5 181 914**	**5 169 187**	**5 725 924**	**6 118 320**	**6 458 694**
Depreciation & asset impairment							
Depreciation of Property, Plant & Equipment	880 930	851 586	1 258 272	1 107 905	1 378 082	1 550 203	1 634 664
Total Depreciation & asset impairment	**880 930**	**851 586**	**1 258 272**	**1 107 905**	**1 378 082**	**1 550 203**	**1 634 664**
Bulk purchases							
Electricity Bulk Purchases	2 439 175	2 795 652	3 890 654	3 816 539	4 830 710	5 960 500	7 323 700
Water Bulk Purchases	1 464 453	1 519 604	1 605 652	1 605 652	1 778 657	1 888 639	1 992 809
Other Bulk Purchases	52 572	60 885	20 482	21 232	26 470	26 300	27 667
Total bulk purchases	**3 956 200**	**4 376 141**	**5 516 788**	**5 443 423**	**6 635 837**	**7 875 439**	**9 344 176**
Contracted services							
Contracted services	801 603	1 261 275	2 212 800	2 402 108	2 443 625	2 515 166	2 631 488
	801 603	**1 261 275**	**2 212 800**	**2 402 108**	**2 443 625**	**2 515 166**	**2 631 488**
Total contracted services	**801 603**	**1 261 275**	**2 212 800**	**2 402 108**	**2 443 625**	**2 515 166**	**2 631 488**
Other Expenditure By Type							
General expenses	2 912 923	3 752 931	2 896 643	2 937 517	3 375 420	3 414 858	3 595 375
Total 'Other' Expenditure	**2 912 923**	**3 752 931**	**2 896 643**	**2 937 517**	**3 375 420**	**3 414 858**	**3 595 375**

City of Johannesburg Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.)

Description	Economic Development	Environment	Infrastructure and Services	Transportation	Community Development	Health	Office of the Executive Mayor	Speaker: Legislative Arm of Council	Finance	Revenue and Customer Relations	Corporate and Shared Services	Housing	Development Planning and Urban Management	Emergency Management Services	Johannesburg Metropolitan Police Services	Municipal Entities Accounts
R thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Revenue By Source																
Property rates	–	–	–	–	–	–	–	–	4 097 214	–	–	–	–	–	–	9 576
Property rates - penalties & collection charges	–	–	–	–	–	–	–	–	95 230	–	–	–	–	–	–	425
Service charges - electricity revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse	–	–	–	–	–	–	–	–	513 400	–	–	–	–	–	–	–
Service charges - other	–	–	–	–	2 727	–	–	–	109 296	–	–	–	52 400	11 882	6 523	–
Rental of facilities and equipment	–	–	–	–	2 173	–	–	–	–	–	843	15 789	–	–	–	26 735
Interest earned - external investments	–	–	–	–	–	–	–	–	310 062	–	–	–	–	–	–	–
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines	–	180	–	–	754	756	–	–	–	–	–	–	–	–	460 000	–
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	161 068	–
Transfers recognised	–	4 395	–	3 618	13 453	84 586	143 600	–	3 477 629	–	–	350 000	–	71 737	–	–
Other revenue	–	–	–	–	9 046	4 417	7 751	–	18 874	6 900	1 935	–	4 308	920	2 875	1 712
Gains on disposal of PPE	–	–	37 000	–	–	–	–	–	–	–	–	–	–	–	–	–
Internal transfers	–	–	–	–	–	278	113 772	–	721 273	74 728	203 389	9 514	5 672	–	–	–
Total Revenue	**–**	**4 575**	**37 000**	**3 618**	**28 153**	**90 037**	**265 123**	**–**	**9 342 978**	**81 628**	**206 167**	**375 303**	**62 380**	**84 539**	**630 466**	**38 448**
Expenditure By Type																
Employee related costs	48 868	29 873	19 432	33 646	364 113	320 993	129 648	49 081	128 961	213 787	232 064	128 021	279 437	371 334	718 069	–
Remuneration of councillors	–	–	–	–	–	–	747	66 602	–	–	–	–	–	–	–	–
Debt impairment	–	–	–	–	–	–	–	–	268 269	20	–	7 895	9 000	8 338	1 154	707
Depreciation & asset impairment	8 301	1 322	294	105 424	52 009	7 097	154 293	6 797	5 944	6 896	8 753	87 212	87 270	7 186	8 622	269 629
Finance charges	–	–	–	–	–	–	–	–	1 238 123	–	–	–	–	–	–	–
Bulk purchases	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services	45 874	5 820	5 994	13 454	22 926	10 112	252 142	4 190	56 001	24 102	23 122	26 923	26 601	92 498	421 127	23 889
Grants and subsidies	25 000	–	–	–	5 925	4 347	238	–	–	–	–	350 000	–	–	–	–
Other expenditure	15 435	9 268	7 143	11 164	173 456	49 475	442 430	57 617	167 731	178 068	154 180	74 960	55 973	35 063	229 938	177 101
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internal transfers	1 446	741	100	523	24 766	16 268	21 669	11 051	2 497 384	17 841	26 832	12 287	37 302	6 045	23 957	11 345
Total Expenditure	**144 924**	**47 024**	**32 963**	**164 211**	**643 195**	**408 292**	**1 001 167**	**195 338**	**4 362 413**	**440 714**	**444 951**	**687 298**	**495 583**	**520 464**	**1 402 867**	**482 671**
Surplus/(Deficit)	**(144 924)**	**(42 449)**	**4 037**	**(160 593)**	**(615 042)**	**(318 255)**	**(736 044)**	**(195 338)**	**4 980 565**	**(359 086)**	**(238 784)**	**(311 995)**	**(433 203)**	**(435 925)**	**(772 401)**	**(444 223)**
Transfers recognised - capital	49 049	–	–	52 589	42 773	5 038	214 050	–	189 627	–	–	187 618	57 463	–	–	92 704
Surplus/(Deficit) after capital transfers & contributions	**(95 875)**	**(42 449)**	**4 037**	**(108 004)**	**(572 269)**	**(313 217)**	**(521 994)**	**(195 338)**	**5 170 192**	**(359 086)**	**(238 784)**	**(124 377)**	**(375 740)**	**(435 925)**	**(772 401)**	**(351 519)**

City of Johannesburg Supporting Table SA2

Description R thousand	City Power R'000	Johannesburg Water R'000	Pikitup R'000	Johannesburg Roads Agency R'000	Metrobus R'000	Johannesburg City Parks R'000	Johannesburg Zoo R'000	Johannesburg Development Agency R'000	Johannesburg Property Company R'000	Johannesburg Fresh Produce Market R'000	Metro Trading Company R'000	Johannesburg Tourism Company R'000	Johannesburg Social and Housing Company R'000	Johannesburg Civic Theatre R'000	Roodepoort City Theatre R'000	Total
Revenue By Source																
Property rates	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**4 106 790**
Property rates - penalties & collection charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**95 655**
Service charges - electricity revenue	6 909 043	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**6 909 043**
Service charges - water revenue	–	2 681 671	–	–	–	–	–	–	–	–	–	–	–	–	–	**2 681 671**
Service charges - sanitation revenue	–	1 443 977	–	–	–	–	–	–	–	–	–	–	–	–	–	**1 443 977**
Service charges - refuse	–	–	371 637	–	–	–	–	–	–	–	–	–	–	–	–	**885 037**
Service charges - other	–	–	–	–	–	51 431	11 915	–	–	–	–	–	–	–	–	**246 174**
Rental of facilities and equipment	1 437	–	–	–	–	1 174	3 856	–	–	31 846	14 516	–	48 239	–	–	**146 608**
Interest earned - external investments	–	–	–	–	–	–	–	–	29	1 750	1 761	–	–	–	–	**313 602**
Interest earned - outstanding debtors	34 030	–	–	–	–	–	–	–	–	555	–	–	–	–	–	**34 585**
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**–**
Fines	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**461 690**
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**–**
Agency services	–	–	–	–	–	–	–	40 360	25 763	162 322	–	–	1 200	–	–	**390 713**
Transfers recognised	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**4 149 018**
Other revenue	391 846	88 460	3 540	62 176	145 511	2 678	5 699	910	28 944	3 838	–	30 900	271	40 367	2 295	**866 173**
Gains on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**37 000**
Internal transfers	92 613	109 557	896 398	444 374	287 197	463 846	37 079	26 719	9 987	–	40 559	24 570	20 940	17 464	8 578	**3 608 507**
Total Revenue	**7 428 969**	**4 323 665**	**1 271 575**	**506 550**	**432 708**	**519 129**	**58 549**	**67 989**	**64 723**	**200 310**	**56 836**	**55 470**	**70 650**	**57 831**	**10 873**	**26 376 242**
Expenditure By Type																
Employee related costs	556 074	682 642	418 476	274 307	181 296	307 200	33 755	30 343	41 604	65 075	11 625	11 399	21 082	16 560	7 159	**5 725 924**
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**67 349**
Debt impairment	252 042	447 423	16 495	–	–	–	90	–	–	–	1 263	–	5 856	–	–	**1 018 552**
Depreciation & asset impairment	244 208	189 732	45 944	4 779	42 000	8 658	920	843	1 883	15 611	1 955	1 100	990	2 100	310	**1 378 082**
Finance charges	–	36 643	–	–	16 189	–	–	–	–	3 440	–	–	–	–	–	**1 294 395**
Bulk purchases	4 830 710	1 778 657	–	–	–	26 470	–	–	–	–	–	–	–	–	–	**6 635 837**
Other materials	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**–**
Contracted services	330 205	312 794	524 747	117 743	–	53 528	4 527	1 047	–	14 397	24 091	–	4 916	840	15	**2 443 625**
Grants and subsidies	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**385 510**
Other expenditure	342 642	335 837	208 092	101 179	180 197	112 639	18 064	30 146	20 461	52 717	16 980	42 734	33 178	38 193	3 359	**3 375 420**
Loss on disposal of PPE	–	–	–	–	–	–	–	275	–	–	–	–	–	–	–	**275**
Internal transfers	483 829	305 790	38 811	8 542	13 026	10 634	1 193	3 770	776	26 625	922	237	4 628	138	29	**3 608 507**
Total Expenditure	**7 039 710**	**4 089 518**	**1 252 565**	**506 550**	**432 708**	**519 129**	**58 549**	**66 424**	**64 723**	**177 865**	**56 836**	**55 470**	**70 650**	**57 831**	**10 872**	**25 933 475**
Surplus/(Deficit)	**389 259**	**234 147**	**19 010**	**–**	**–**	**–**	**–**	**1 565**	**–**	**22 445**	**–**	**–**	**–**	**–**	**1**	**442 767**
Transfers recognised - capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**890 911**
Surplus/(Deficit) after capital transfers & contributions	**389 259**	**234 147**	**19 010**	**–**	**–**	**–**	**–**	**1 565**	**–**	**22 445**	**–**	**–**	**–**	**–**	**1**	**1 333 678**

Capital budget

The total estimated capital budget for the 2009/10 financial year amounts to R3,5 billion. This represents a decrease of R2,9 billion, which represents 45% decline from the 2008/09 revised budget.

The main reason for the huge decrease, is the decrease from the City's borrowings, surplus cash and grants from government, mainly because BRT and 2010 projects will be completed.

The appropriate levels of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio's, current ratio, operating surplus and the impact or return of the capital investment on the operating budget). Approximately R2,3 billion will be funded from the City and R1,1 billion from grants (national, province and MIG accounts for R475 million).

The proposed capital budget projects spending plans of approximately R10,9 billion over the next three-year period.

The table below reflects the medium-term capital budget over the next three years.

Funding source	Budget 2009/10 R million	Estimate 2010/11 R million	Estimate 2011/12 R million
Loan and surplus cash	2 376	1 935	1 628
Grants and public contributions	1 145	2 140	1 701
Total	**3 521**	**4 075**	**3 329**

The infrastructure needs of the City far exceed the available resources. Capital projects have been prioritised through the Capital Investment Management System (CIMS). The CIMS was developed to ensure that the projects are aligned to the City's development objectives as outlined in the GDS, IDP and the Growth Management Strategy.

The 2009/10 capital budget will focus on the following:

- Economic Development received R105,8 million, of which R36 million will finance the construction of an informal trading shelter in Wanderers Street (linear markets). The construction of the broadband, referred to as Digital or Smart City, to ensure information-age appropriateness, whilst reducing Telekom's costs, will consume R20 million.
- The City received R49 million for the Expanded Public Works Programme (EPWP) from National Treasury. Other than the fencing of informal settlements, the projects will mainly target the youth and for maintaining sidewalks, stormwater management, trenching and the supply of building material.
- Transport Department will receive R144,8 million in total. The biggest portion amounting to R34 million will fund the Rea Vaya Bus Rapid Transit project. The project entails design and construction of the Bus Rapid Transit (BRT) System to accommodate high occupancy vehicle lanes and nodal facilities along the BRT routes, as well as terminals and bus depots. R17 million has been allocated for the modification of a site at Faraday to serve as taxi holding areas. R30 million will be allocated to the NASREC BRT.
- Community Development has been allocated R89,1 million. R25 million will be channelled towards a centre of excellence. R6 million will cater for the grassing of soccer fields. MIG funding amounting to R43 million that will be allocated towards sport and recreation programmes (R17 million), as well as the new multi-purpose library and skills centre (R22 million).
- Health department has been allocated R12,5 million for construction and upgrading of clinics.
- R135 million has been allocated to Project Phakama.
- 2010 Office has been allocated an amount of R346,1 million. R214 million will fund the Soccer City Upgrade project, Greening of Klipspruit River received R10 million, R120 million will be allocated towards Soccer City Precinct and R2 million for operational capital (office machines and radios).
- Corporate and Shared Services received R7 million. R5 million has been allocated towards new public toilets in Orange Grove and Orlando and R2 million for operating capital.
- Housing's total allocation is approximately R358,4 million. This includes projects such as Inner City housing upgrade (R44 million), Land acquisition (R90 million), Doornkop Greenfields (water, roads and stormwater R34 million), Orange Farm Ext. 9(water, sewer and roads R24 million), Lehae Ext. 1 Phase 2 (roads and stormwater R11 million), Kanana Park (Thulamtwana – mixed development R13 million), Meriting Kaalfontein Ext. 22 (R12 million) and Fleurhof Housing Development (R8 million).

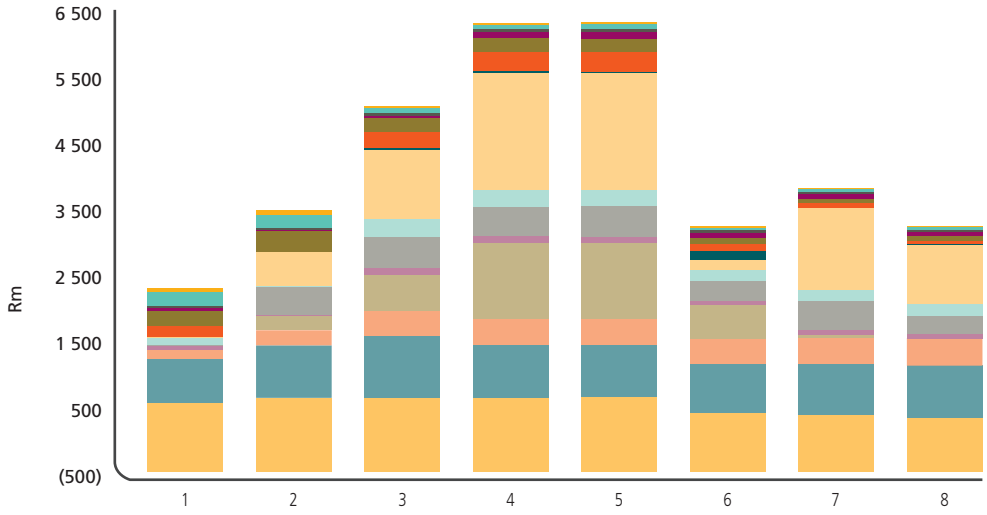
- Development Planning and Urban Management received R271,9 million. R100 million is for Inner City projects, R65 million for the Cosmo City engineering services project, R48,1 million for the Alexander Renewal project, R10 million for Zola Node projects, R10 million for Diepsloot South and R9 million for Kliptown CBD Regeneration.
- Emergency Management Services has been allocated R7 million to finance fire equipment for fire engines in relation to tunnel rescues at R3,3 million. R1,5 million will be channelled towards purchasing fire protective clothing for 150 new fire fighters.
- City Power's allocation amounts to R825 million. Bulk infrastructure in various areas has been allocated R246 million, public lighting R60 million, electrification of Ennerdale South and various areas R92 million, network upgrade in various areas R46 million, metering R36 million, service connections R70 million, load management R77 million, replacement of cables R94 million, as well as operational capital R29 million.
- Water's total allocation amounts to R691 million for bulk wastewater R150 million, Goudkoppies Works R23 million, Driefontein R46 million, water infrastructure upgrade R142 million, water mains replacements and planned replacements R57 million, unaccounted-for water R84 million, sewer replacement and Northern Works (belt presses, sludge turner and sludge drying areas) R188 million.
- Pikitup has been allocated R64 million to Northern Works, composting and garden site, composting plants, bin tracking, demountable bodies, optimised land and buildings, new garden sites (Cosmo City, Soweto, Randburg, Roodepoort) and roll-out of 240 litres bins.
- Johannesburg Roads Agency has been allocated R163 million for the 2009/10 financial year. R82 million will be spent on upgrading gravel roads in Braamfischerville, Diepsloot, Doornkop, Ivory Park, and Orange Farm. For the Intelligent Transport Systems project R17 million will be required to ensure that the transportation system is safe, efficient and reliable, without necessarily altering the existing transport infrastructure. MIG funding amounting to R57 million and will finance the gravel roads projects.
- Metrobus received R5 million to cater mainly for the re-fleeting of buses, at R2 million, as well as the replacement of engines and gearbox at R1million.
- City Parks has been allocated R51 million. R4 million will go to the development of new parks, R20 million to upgrading of parks (Meadowlands Ext. 12, Lenasia, Orange Farm, Vlakfontein and Cosmo City), R7 million to upgrading of cemeteries (Lenasia, Diepsloot and Avalon), beautification in various areas received R7 million. Operational capital (plant and equipment, furniture and IT) received R8 million.
- Johannesburg Zoo received an allocation of R19 million for the construction of the new elephant enclosure (R6 million), new seal enclosure (R6 million), as well as the completion of the temple of snakes (R6 million).
- The allocation of R56 million was made towards JDA, which includes projects such as Chancellor House (– R10 million), Orlando East (– R13 million) and NASREC (– R10 million).
- The Property Company received R13 million, mainly for the building programme and land regularisation.
- Johannesburg Fresh Produce Market gets R20 million, which will be utilised for upgrading of Halls 1 and 2 at R4 million. This building will be used as a processing plant where value-added services will be provided. R3 million will be allocated for revamping sewer drainage.
- The Johannesburg Social and Housing Company has been allocated R95 million, which includes projects such as Selby Staff hostel Redevelopment (-R21 million), Citrine Court/Bellavista social housing (R21 million), Anthea Staff hostel re-development/conversion (R20 million) and Orlando Ekhaya Staff Hostel Redevelopment (– R20 million).
- Johannesburg Civic Theatre received R1 million for purchasing of light-related equipment for the new stage.
- R200 000 has been allocated to Roodepoort City Theatre for infrastructure and upgrading of facilities, mainly the new auditorium and equipment.

City of Johannesburg Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Capital expenditure - Municipal Vote							
Multi-Year expenditure ***to be appropriated***							
Economic Development	–	–	15 549	17 212	105 823	15 602	10 627
Environment	3 468	3 342	4 812	6 312	1 649	1 890	1 927
Infrastructure and Services	576	314	345	345	361	378	394
Transportation	159 163	478 274	980 628	1 653 165	144 800	1 151 112	640 668
Community Development	208 687	291 182	194 476	196 178	89 117	66 895	71 181
Health	8 718	14 539	6 946	6 970	12 572	13 695	14 411
Office of the Executive Mayor	65 543	205 524	516 279	1 072 295	482 255	36 261	1 335
Speaker: Legislative Arm of Council	–	6 195	1 123	1 123	4 151	1 205	1 256
Finance	206 405	182 956	64 249	64 249	29 480	34 935	41 800
Revenue and Customer Relations	–	–	6 974	7 274	1 385	1 432	1 557
Corporate and Shared Services	26 826	4 699	7 221	25 821	7 321	2 430	2 531
Housing	116 125	212 081	350 235	350 235	358 401	375 861	385 270
Development Planning and Urban Management	103 573	411 291	446 318	422 383	271 953	402 638	260 142
Emergency Management Services	14 473	10 127	7 572	7 572	7 228	8 627	5 653
Johannesburg Metropolitan Police Services	7 032	12 343	3 399	3 399	835	2 374	2 111
Municipal Entities Accounts	652 069	398 054	–	–	–	–	–
City Power	978 047	1 037 897	1 043 545	1 043 545	825 871	792 516	768 540
Johannesburg Water	621 887	743 443	871 793	751 793	690 057	724 113	727 311
Pikitup	43 371	25 200	29 690	89 690	64 310	57 258	51 770
Johannesburg Roads Agency	11 907	4 572	242 564	240 100	162 631	156 774	160 309
Metrobus	128 210	12 493	12 771	12 771	5 260	6 000	6 000
Johannesburg City Parks	20 762	23 540	42 126	44 590	51 207	40 194	36 577
Johannesburg Zoo	2 312	2 680	5 500	5 500	18 500	5 000	3 000
Johannesburg Development Agency	1 726	2 696	92 000	100 000	56 000	75 000	60 000
Johannesburg Property Company	3 161	3 439	50 000	50 000	13 000	30 000	25 000
Johannesburg Fresh Produce Market	44 190	52 852	20 000	20 000	20 000	10 000	7 000
Metro Trading Company	541	736	5 500	5 500	–	1 500	1 000
Johannesburg Tourism Company	1 804	739	2 000	2 000	–	1 500	1 000
Johannesburg Social and Housing Company	1 474	1 458	239 874	267 566	95 592	58 073	38 800
Johannesburg Civic Theatre	941	249	6 000	6 000	1 000	1 000	1 000
Roodepoort City Theatre	2 792	189	1 000	1 000	200	500	500
Capital Multi-year expenditure sub-total	**3 435 783**	**4 143 104**	**5 270 489**	**6 474 589**	**3 520 959**	**4 074 763**	**3 328 670**
Total Capital Expenditure	**3 435 783**	**4 143 104**	**5 270 489**	**6 474 589**	**3 520 959**	**4 074 763**	**3 328 670**
Capital Expenditure - Standard							
Executive & Council	–	6 195	1 123	1 123	5 290	2 397	2 519
Budget & Treasury Office	206 405	182 956	71 223	71 523	30 865	36 367	43 357
Corporate Services	26 826	4 699	57 221	75 821	155 321	32 430	27 531
Planning & Development	197 479	496 178	576 212	561 940	454 137	505 118	339 163
Health	8 718	14 539	6 946	6 970	12 572	13 695	14 411
Community & Social Services	221 253	298 281	40 855	46 548	53 688	13 911	10 003
Housing	492 775	609 587	590 109	617 801	453 993	433 934	424 070
Public Safety	21 505	22 470	10 971	10 971	8 063	11 001	7 764
Sport and Recreation	79 448	59 365	724 526	1 279 015	452 452	134 747	102 327
Environmental Protection	3 468	3 342	4 812	6 312	1 649	1 890	1 927
Waste Management	43 371	25 200	29 690	89 690	64 310	57 258	51 770
Waste Water Management	217 660	260 205	348 717	300 717	276 023	289 645	290 924
Road Transport	534 025	638 638	1 241 463	1 911 536	312 691	1 315 386	807 977
Water	404 227	483 238	523 076	451 076	414 034	434 468	436 387
Electricity	978 623	1 038 211	1 043 545	1 043 545	825 871	792 516	768 540
Total Capital Expenditure - Standard	**3 435 783**	**4 143 104**	**5 270 489**	**6 474 589**	**3 520 959**	**4 074 763**	**3 328 670**
Funded by:							
National Government	1 013 655	854 381	1 704 873	2 616 207	847 745	1 828 321	1 412 645
Provincial Government			266 812	287 519	94 816	118 073	110 000
Total Capital transfers recognised	**1 013 655**	**854 381**	**1 971 685**	**2 903 726**	**942 561**	**1 946 394**	**1 522 645**
Public contributions & donations	350 463	82 220	253 728	321 728	202 700	193 859	178 500
Borrowing	444 628	2 126 865	2 245 076	2 600 000	1 566 678	1 308 000	1 000 000
Internally generated funds	1 627 037	1 079 638	800 000	649 135	809 020	626 510	627 525
Total Capital Funding	**3 435 783**	**4 143 104**	**5 270 489**	**6 474 589**	**3 520 959**	**4 074 763**	**3 328 670**

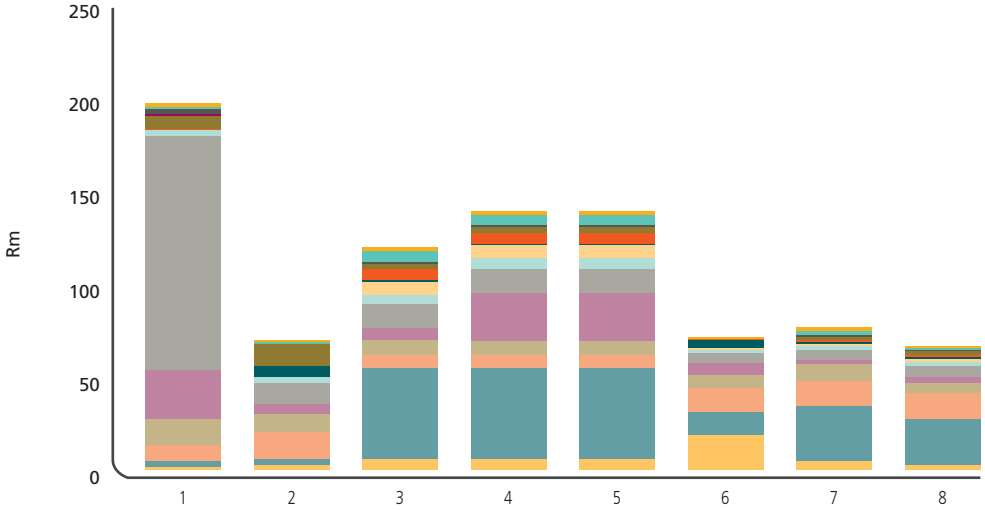
Notes
1. *Finance , Revenue and Economic Development are combined in the Annual Financial Statements.*
2. *Assets created by the Agencies are capitalised in the books of Core Administration at year-end, it is only the operational assets of the Agencies that are capitalised in the books of the agencies.*

CAPITAL EXPENDITURE BY MUNICIPAL VOTE (MAJOR)



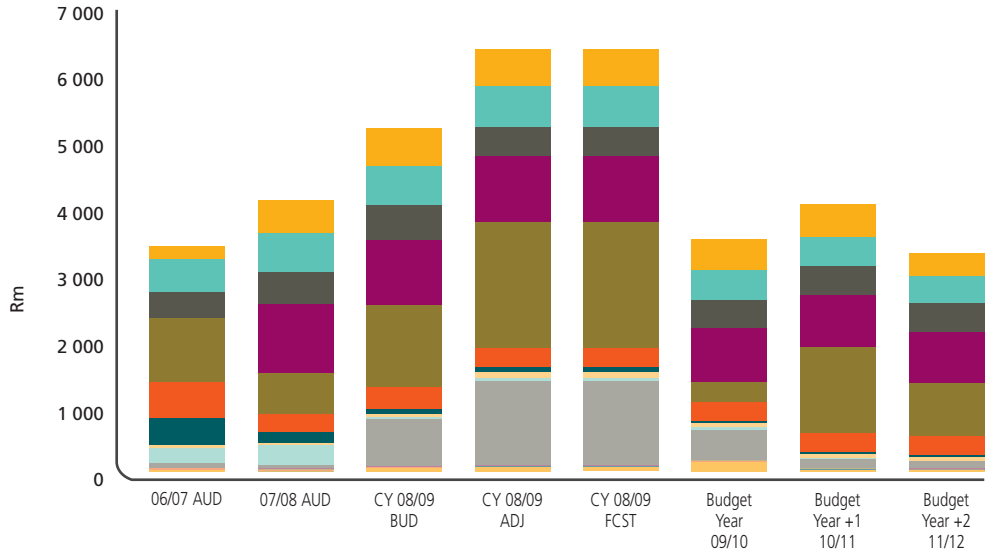
Johannesburg Fresh Produce Market	*44*	*53*	*20*	*20*	*20*	*20*	*10*	*7*
Finance	*206*	*183*	*64*	*64*	*64*	*29*	*35*	*42*
Johannesburg City Parks	*21*	*24*	*42*	*45*	*45*	*51*	*40*	*37*
Pikitup	*43*	*25*	*30*	*90*	*90*	*64*	*57*	*52*
Community Development	*209*	*291*	*194*	*196*	*196*	*89*	*67*	*71*
Johannesburg Social and Housing Company	*1*	*1*	*240*	*268*	*268*	*96*	*58*	*39*
Economic Development	*0*	*0*	*16*	*17*	*17*	*106*	*16*	*11*
Transportation	*159*	*478*	*981*	*1 653*	*1 653*	*145*	*1 151*	*641*
Johannesburg Roads Agency	*12*	*5*	*243*	*240*	*240*	*163*	*157*	*160*
Development Planninng and Urban Management	*104*	*411*	*446*	*422*	*422*	*272*	*403*	*260*
Johannesburg Development Agency	*2*	*3*	*92*	*100*	*100*	*56*	*75*	*60*
Office of the Executive Mayor	*66*	*206*	*516*	*1 072*	*1 072*	*482*	*36*	*1*
Housing	*116*	*212*	*350*	*350*	*350*	*358*	*376*	*385*
Johannesburg Water	*622*	*743*	*872*	*752*	*752*	*690*	*724*	*727*
City Power	*622*	*743*	*872*	*752*	*752*	*690*	*724*	*727*

CAPITAL EXPENDITURE BY MUNICIPAL VOTE (MINOR)



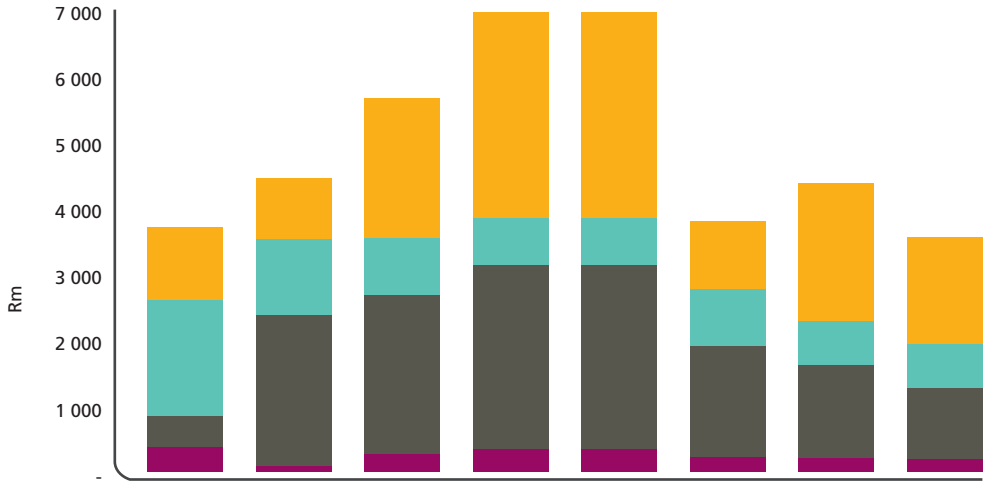
Johannesburg Tourism Company	*2*	*1*	*2*	*2*	*2*	*0*	*2*	*1*
Metro Trading Company	*1*	*1*	*6*	*6*	*6*	*0*	*2*	*1*
Roodepoort City Theatre	*3*	*0*	*1*	*1*	*1*	*0*	*1*	*1*
Infrastructure and Services	*1*	*0*	*0*	*0*	*0*	*0*	*0*	*0*
Johannesburg Metropolitan Police Services	*7*	*12*	*3*	*3*	*3*	*1*	*2*	*2*
Johannesburg Civic Theatre	*1*	*0*	*6*	*6*	*6*	*1*	*1*	*1*
Speaker: Legislative Arm of Council	*0*	*6*	*1*	*1*	*1*	*4*	*1*	*1*
Revenue and Customer Relations	*0*	*0*	*7*	*7*	*7*	*1*	*1*	*2*
Environment	*3*	*3*	*5*	*6*	*6*	*2*	*2*	*2*
Metrobus	*128*	*12*	*13*	*13*	*13*	*5*	*6*	*6*
Corporate and Shared Services	*27*	*5*	*7*	*26*	*26*	*7*	*2*	*3*
Emergency Management Services	*14*	*10*	*8*	*8*	*8*	*7*	*9*	*6*
Health	*9*	*15*	*7*	*7*	*7*	*13*	*14*	*14*
Johannesburg Property Company	*3*	*3*	*50*	*50*	*50*	*13*	*30*	*25*
Johannesburg Zoo	*2*	*3*	*6*	*6*	*6*	*19*	*5*	*3*

CAPITAL EXPENDITURE BY STANDARD CLASSIFICATION



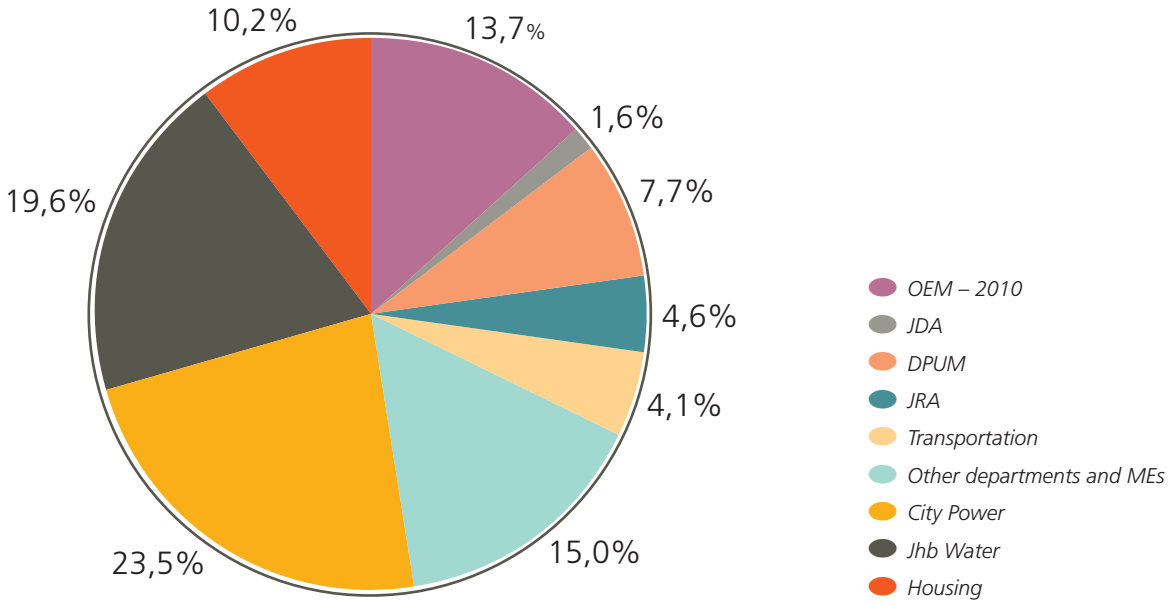
	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	CY 08/09 FCST	Budget Year 09/10	Budget Year +1 10/11	Budget Year +2 11/12
Planning and Development	*197*	*496*	*576*	*562*	*562*	*454*	*505*	*339*
Housing	*493*	*610*	*590*	*618*	*618*	*454*	*434*	*424*
Water	*404*	*483*	*523*	*451*	*451*	*414*	*434*	*436*
Electricity	*979*	*1 038*	*1 004*	*1 004*	*1 004*	*826*	*793*	*769*
Road Transport	*534*	*639*	*1 241*	*1 912*	*1 912*	*313*	*1 315*	*808*
Waste Water Management	*218*	*260*	*349*	*301*	*301*	*276*	*290*	*291*
Budget and Treasury Office	*206*	*183*	*71*	*72*	*72*	*31*	*36*	*43*
Waste Management	*43*	*25*	*30*	*90*	*90*	*64*	*57*	*52*
Community and Social Services	*221*	*298*	*41*	*47*	*47*	*54*	*14*	*10*
Sport and Recreation	*79*	*59*	*725*	*1 279*	*1 279*	*452*	*135*	*102*
Health	*9*	*15*	*7*	*7*	*7*	*13*	*14*	*14*
Executive and Council	*0*	*6*	*1*	*1*	*1*	*5*	*2*	*3*
Public Safety	*22*	*22*	*11*	*11*	*11*	*8*	*11*	*8*
Environmental Protection	*3*	*3*	*5*	*6*	*6*	*2*	*2*	*2*
Corporate Services	*27*	*5*	*57*	*76*	*76*	*155*	*32*	*28*

CAPITAL FUNDING BY SOURCE



	06/07 AUD	07/08 AUD	CY 08/09 BUD	CY 08/09 ADJ	CY 08/09 FCST	Budget Year 09/10	Budget Year+1 10/11	Budget Year+2 11/12
Capital transfers recognised	*1 014*	*854*	*1 972*	*2 904*	*2 904*	*943*	*1 946*	*1 523*
Internally generated funds	*1 627*	*1 080*	*800*	*649*	*649*	*809*	*627*	*628*
Borrowing	*445*	*2 127*	*2 245*	*2 600*	*2 600*	*1 567*	*1 308*	*1 000*
Public contributions and donations	*350*	*82*	*254*	*322*	*322*	*203*	*194*	*179*

2009/10 BUDGET YEAR – CAPITAL EXPENDITURE PROGRAMME PER VOTE



City of Johannesburg Table A6 Consolidated Budgeted Financial Position

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
ASSETS							
Current assets							
Cash	61 490	417 993	266 343	102 220	292 107	280 884	413 160
Call investment deposits	1 687 490	920 467	946 434	610 467	610 467	1 410 467	2 210 467
Consumer debtors	1 742 712	1 979 498	2 273 533	2 205 696	2 396 109	2 561 750	2 733 728
Other debtors	1 040 422	1 261 600	1 268 663	1 353 999	1 446 071	1 527 051	1 606 458
Current portion of long-term receivables	–	–	1 180 000	1 180 000	41 125	54 712	1 098 000
Inventory	122 859	117 568	136 743	122 860	131 214	138 562	145 768
Total current assets	**4 654 973**	**4 697 126**	**6 071 716**	**5 575 242**	**4 917 094**	**5 973 426**	**8 207 580**
Non current assets							
Investments	2 024 156	2 865 208	1 333 396	2 217 646	2 762 078	3 229 016	2 718 486
Investment property	1 134 900	1 133 003	1 137 337	1 137 389	1 138 789	1 140 239	1 141 739
Investment in Associate	13 253	18 381	2 253	20 818	22 234	23 479	24 700
Property, plant and equipment	19 598 269	22 953 520	27 015 723	28 294 614	30 434 526	32 955 016	34 644 114
Biological	4 054	5 002	4 177	5 065	5 130	5 200	5 275
Intangible	265 810	227 676	316 598	253 140	254 640	257 190	260 523
Other non-current assets	50 433	189 923	50 202	259 668	277 325	292 856	308 084
Total non current assets	**23 090 875**	**27 392 713**	**29 859 686**	**32 188 340**	**34 894 722**	**37 902 996**	**39 102 921**
TOTAL ASSETS	**27 745 848**	**32 089 839**	**35 931 402**	**37 763 582**	**39 811 816**	**43 876 421**	**47 310 501**
LIABILITIES							
Current liabilities							
Consumer deposits	244 377	232 785	284 323	237 309	253 446	267 639	281 556
Trade and other payables	4 908 708	5 521 205	4 435 083	5 305 498	5 236 272	5 429 503	5 611 837
Current portion of long-term liabilities	136 974	170 263	1 090 771	1 135 332	194 378	189 979	1 363 015
Provisions	445 108	650 409	614 169	503 755	538 010	568 139	597 682
Total current liabilities	**5 735 167**	**6 574 662**	**6 424 346**	**7 181 894**	**6 222 106**	**6 455 260**	**7 854 090**
Non current liabilities							
Borrowing	6 033 812	8 080 931	8 937 824	9 579 042	10 951 350	12 069 372	11 706 357
Provisions	2 042 962	2 146 069	2 398 162	2 271 440	2 425 898	2 561 748	2 694 959
Total non current liabilities	**8 076 774**	**10 227 000**	**11 335 986**	**11 850 482**	**13 377 248**	**14 631 120**	**14 401 316**
TOTAL LIABILITIES	**13 811 941**	**16 801 662**	**17 760 332**	**19 032 376**	**19 599 355**	**21 086 380**	**22 255 407**
NET ASSETS	**13 933 907**	**15 288 177**	**18 171 070**	**18 731 206**	**20 212 461**	**22 790 042**	**25 055 095**
COMMUNITY WEALTH/EQUITY							
Accumulated Surplus/(Deficit)	11 697 846	12 397 112	12 351 204	12 701 196	13 099 262	13 735 167	14 512 777
Reserves	2 236 061	2 891 065	5 819 866	6 030 010	7 113 199	9 054 875	10 542 318
TOTAL COMMUNITY WEALTH/EQUITY	**13 933 907**	**15 288 177**	**18 171 070**	**18 731 206**	**20 212 461**	**22 790 042**	**25 055 095**

City of Johannesburg Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
ASSETS:							
Call investment deposits							
Deposits with maturities of 3 months or less	1 687 490	920 467	946 434	610 467	610 467	1 410 467	2 210 467
Total Call investment deposits	**1 687 490**	**920 467**	**946 434**	**610 467**	**610 467**	**1 410 467**	**2 210 467**
Consumer debtors							
Consumer debtors	9 087 627	9 276 086	10 570 737	11 516 045	12 690 686	13 890 147	15 124 349
Less: provision for debt impairment	(7 344 915)	(7 296 588)	(8 297 204)	(9 310 349)	(10 294 578)	(11 328 397)	(12 390 621)
Total Consumer debtors	**1 742 712**	**1 979 498**	**2 273 533**	**2 205 696**	**2 396 109**	**2 561 750**	**2 733 728**
Debt impairment provision							
Balance at the beginning of the year	(7 393 242)	(7 344 915)	(7 296 588)	(8 297 204)	(9 310 349)	(10 294 578)	(11 328 397)
Contributions to the provision	(785 186)	(678 426)	(1 000 616)	(1 013 145)	(984 229)	(1 033 819)	(1 062 225)
Bad debts written off	833 513	726 753					
Balance at end of year	**(7 344 915)**	**(7 296 588)**	**(8 297 204)**	**(9 310 349)**	**(10 294 578)**	**(11 328 397)**	**(12 390 621)**
Property, plant and equipment (PPE)							
PPE at cost/valuation (excl. finance leases)	23 246 764	27 277 641	32 598 116	33 726 640	37 244 634	41 315 327	44 639 088
Accumulated depreciation	(3 648 495)	(4 324 121)	(5 582 393)	(5 432 026)	(6 810 108)	(8 360 310)	(9 994 974)
Total Property, plant and equipment (PPE)	**19 598 269**	**22 953 520**	**27 015 723**	**28 294 614**	**30 434 526**	**32 955 016**	**34 644 114**
LIABILITIES:							
Trade and other payables							
Trade and other creditors	4 095 134	4 304 754	3 748 632	4 619 047	4 979 821	5 273 052	5 555 386
Unspent conditional transfers	813 574	1 216 451	686 451	686 451	256 451	156 451	56 451
Total Trade and other payables	**4 908 708**	**5 521 205**	**4 435 083**	**5 305 498**	**5 236 272**	**5 429 503**	**5 611 837**
Non current liabilities - Borrowing							
Borrowing	6 033 812	8 080 931	8 937 824	9 579 042	10 951 350	12 069 372	11 706 357
Total Non current liabilities - Borrowing	**6 033 812**	**8 080 931**	**8 937 824**	**9 579 042**	**10 951 350**	**12 069 372**	**11 706 357**
Provisions - non-current							
Other	2 042 962	2 146 069	2 398 162	2 271 440	2 425 898	2 561 748	2 694 959
Total Provisions - non-current	**2 042 962**	**2 146 069**	**2 398 162**	**2 271 440**	**2 425 898**	**2 561 748**	**2 694 959**

City of Johannesburg Table A7 Consolidated Budgeted Cash Flows

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
CASH FLOW FROM OPERATING ACTIVITIES							
Receipts							
Ratepayers and other	15 534 551	17 248 937	20 264 792	20 309 672	22 131 119	25 283 849	27 102 625
Interest	664 133	730 649	357 155	325 787	443 841	561 594	718 545
Payments							
Suppliers and employees	(11 715 191)	(14 602 233)	(16 118 151)	(16 692 968)	(18 629 306)	(20 248 292)	(22 244 058)
Finance charges	(836 759)	(852 125)	(1 043 060)	(1 130 830)	(1 294 395)	(1 400 818)	(1 627 571)
NET CASH FROM/(USED) OPERATING ACTIVITIES	**3 646 734**	**2 525 228**	**3 460 736**	**2 811 661**	**2 651 259**	**4 196 333**	**3 949 540**
CASH FLOWS FROM INVESTING ACTIVITIES							
Receipts							
Proceeds on disposal of PPE	(320 587)	(861 459)	–	37 013	36 725	36 691	36 675
Decrease (increase) other non-current receivables	–	–	–	–	(19 073)	(16 775)	(16 449)
Decrease (increase) in non-current investments	18 931	–	(451 393)	532 438	594 443	(480 524)	(532 758)
Payments							
Capital assets	(3 321 803)	(4 143 105)	(5 270 489)	(6 474 589)	(3 520 959)	(4 074 763)	(3 328 670)
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(3 623 459)**	**(5 004 564)**	**(5 721 882)**	**(5 905 138)**	**(2 908 864)**	**(4 535 371)**	**(3 841 202)**
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
Borrowing long term/refinancing	–	1 956 000	2 245 000	2 600 000	1 566 678	1 308 000	1 000 000
Increase in consumer deposits	26 567	(11 592)	–	4 524	16 137	14 193	13 917
Payments							
Repayment of borrowing	–	124 408	(109 537)	(136 820)	(1 135 323)	(194 378)	(189 979)
NET CASH FROM/(USED) FINANCING ACTIVITIES	**26 567**	**2 068 816**	**2 135 463**	**2 467 704**	**447 492**	**1 127 815**	**823 939**
NET INCREASE/ (DECREASE) IN CASH HELD	**49 842**	**(410 520)**	**(125 683)**	**(625 773)**	**189 887**	**788 777**	**932 277**
Cash/cash equivalents at the year begin:	**1 699 138**	**1 748 980**	**1 338 460**	**1 338 460**	**712 687**	**902 574**	**1 691 351**
Cash/cash equivalents at the year end:	**1 748 980**	**1 338 460**	**1 212 777**	**712 687**	**902 574**	**1 691 351**	**2 623 627**

City of Johannesburg Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliatior

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Cash and investments available							
Cash/cash equivalents at the year end	1 748 980	1 338 460	1 212 777	712 687	902 574	1 691 351	2 623 627
Call investment deposits - >90 days	–	–	–	–	–	–	–
Non current assets - Investments	2 024 156	2 865 208	1 333 396	2 217 646	2 762 078	3 229 016	2 718 486
Cash and investments available:	**3 773 136**	**4 203 668**	**2 546 173**	**2 930 333**	**3 664 652**	**4 920 367**	**5 342 113**
Application of cash and investments							
Unspent conditional transfers	813 574	1 216 451	686 451	686 451	256 451	156 451	56 451
Long term investments committed	2 024 156	2 865 208	1 333 396	2 217 646	2 762 078	3 229 016	2 718 486
Total Application of cash and investments:	**2 837 730**	**4 081 659**	**2 019 847**	**2 904 097**	**3 018 529**	**3 385 467**	**2 774 937**
Surplus(shortfall)	**935 406**	**122 009**	**526 326**	**26 236**	**646 123**	**1 534 900**	**2 567 176**

City of Johannesburg Table A9 Consolidated Asset Management

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
CAPITAL EXPENDITURE							
Capital Multi-year expenditure sub-total	**3 435 783**	**4 143 104**	**5 270 489**	**6 474 589**	**3 520 959**	**4 074 763**	**3 328 670**
Comprises:							
New assets	**3 435 783**	**4 143 104**	**5 270 489**	**6 474 589**	**3 520 959**	**4 074 763**	**3 328 670**
Infrastructure - Water & Sanitation	621 887	743 443	871 793	751 793	690 057	724 113	727 311
Infrastructure - Electricity	978 623	1 038 211	1 043 545	1 043 545	825 871	792 516	768 540
Infrastructure - Road Transport	534 025	638 638	1 241 463	1 911 536	312 691	1 315 386	807 977
Infrastructure - Other	43 371	25 200	29 690	89 690	64 310	57 258	51 770
Infrastructure	*2 177 906*	*2 445 492*	*3 186 491*	*3 796 564*	*1 892 929*	*2 889 273*	*2 355 598*
Community	300 701	357 645	765 381	1 325 563	506 140	148 658	112 330
Other assets	957 176	1 339 966	1 318 617	1 352 461	1 121 890	1 036 832	860 742
Total Capital expenditure by Asset Class/Sub-class							
Infrastructure - Water & Sanitation	621 887	743 443	871 793	751 793	690 057	724 113	727 311
Infrastructure - Electricity	978 623	1 038 211	1 043 545	1 043 545	825 871	792 516	768 540
Infrastructure - Road Transport	534 025	638 638	1 241 463	1 911 536	312 691	1 315 386	807 977
Infrastructure - Other	43 371	25 200	29 690	89 690	64 310	57 258	51 770
Infrastructure	*2 177 906*	*2 445 492*	*3 186 491*	*3 796 564*	*1 892 929*	*2 889 273*	*2 355 598*
Community	300 701	357 645	765 381	1 325 563	506 140	148 658	112 330
Other assets	957 176	1 339 966	1 318 617	1 352 461	1 121 890	1 036 832	860 742
CAPITAL EXPENDITURE	**3 435 783**	**4 143 104**	**5 270 489**	**6 474 589**	**3 520 959**	**4 074 763**	**3 328 670**
ASSET REGISTER SUMMARY (WDV)							
Property, Plant & Equipment							
Infrastructure - Water & Sanitation	2 616 141	2 644 481	3 271 480	3 875 416	4 375 741	4 892 713	5 404 349
Infrastructure - Electricity	2 674 169	2 738 089	3 580 516	4 425 236	5 006 899	5 555 206	6 079 539
Infrastructure - Road Transport	1 421 732	1 371 413	2 501 710	4 305 201	4 465 689	5 582 865	6 187 937
Infrastructure - Other							
Infrastructure	*6 712 042*	*6 753 983*	*9 353 706*	*12 605 853*	*13 848 329*	*16 030 785*	*17 671 825*
Community	316 502	316 502	301 856	292 314	282 005	228 546	168 691
Heritage assets	89 024	89 024	89 024	89 024	89 024	89 024	89 024
Investment properties	1 134 900	1 133 003	1 137 337	1 137 389	1 138 789	1 140 239	1 141 739
Other assets	12 480 701	15 794 011	17 271 137	15 307 422	16 215 168	16 606 662	16 714 575
Intangibles	265 810	227 676	316 598	253 140	254 640	257 190	260 523
Biological assets	4 054	5 002	4 177	5 065	5 130	5 200	5 275
	21 003 033	**24 319 201**	**28 473 835**	**29 690 208**	**31 833 085**	**34 357 645**	**36 051 651**
EXPENDITURE other items							
Depreciation & asset impairment	880 930	851 586	1 258 272	1 107 905	1 378 082	1 550 203	1 634 664
Repairs and maintenance	259 589	396 544	400 710	438 152	469 513	509 973	544 861
	1 140 519	**1 248 130**	**1 658 982**	**1 546 057**	**1 847 595**	**2 060 175**	**2 179 525**
REPAIRS & MAINTENANCE by Asset Category							
Infrastructure - Water & Sanitation	4 890	7 127	12 841	7 841	13 964	14 746	15 513
Infrastructure - Electricity	130 114	209 273	205 000	205 000	223 040	243 991	267 558
Infrastructure - Road Transport	50 375	63 511	53 122	59 467	70 530	75 714	80 996
Infrastructure	*185 379*	*279 911*	*270 963*	*272 308*	*307 534*	*334 451*	*364 067*
Community	19 397	32 317	41 573	44 789	45 774	48 568	51 541
Other assets	54 813	84 315	88 174	121 056	116 205	126 954	129 253
Total repairs & maintenance	**259 589**	**396 544**	**400 710**	**438 152**	**469 513**	**509 973**	**544 861**
R&M as a % of PPE	*1,3%*	*1,7%*	*1,5%*	*1,5%*	*1,5%*	*1,5%*	*1,6%*
Renewal and R&M as a % of PPE	*1,0%*	*2,0%*	*1,0%*	*1,0%*	*1,0%*	*1,0%*	*2,0%*

Notes

1. R and M exclude the labour component.

Carlton Hotel

Supporting Documentation

Chapter 3

Overview of the annual budget process

In terms of the Section 24 of the MFMA, Council must at least 30 days before the start of the financial year consider approval of the annual budget. The MFMA aims to put in place a sound financial framework and sets out timelines for budget preparations and approval.

The budget process for 2009/10 commenced with the first Budget Lekgotla that was held on 18 September 2008. The first Lekgotla undertook a strategic assessment of both financial and non-financial past performance. The MTB, outlining the projected budget parameters and spending levels for the 2009/010 budgeting cycle, was presented at the Lekgotla.

This process was followed by budget panel meetings, held between 24 November and 3 December 2008. The objective of the budget panel was to assess budget proposals presented by the departments and municipal entities (MEs) to ensure that the proposed spending gives effect to the developmental objectives expressed in the City's Growth and Development Strategy and to ensure that the available resources are allocated in line with the City's priorities.

The assessment of the budget panel was then presented to the second Budget Lekgotla held from 11 to 13 February 2009. Draft MTB allocations were determined and issued to all departments and MEs to prepare their draft budgets in line with the allocations.

The draft MTB was tabled at a Council meeting held in March 2009. Subsequent to the tabling, the draft budget and proposed tariffs were published for stakeholders and public comments during April 2009. Advertisements were placed in national newspapers, and the draft budget and tariff reports were made available on the City's website and at the

regional offices. As per legislative requirements, the draft budget and tariffs were submitted to Provincial and National Treasury for comments. Public participation was open for 30 days.

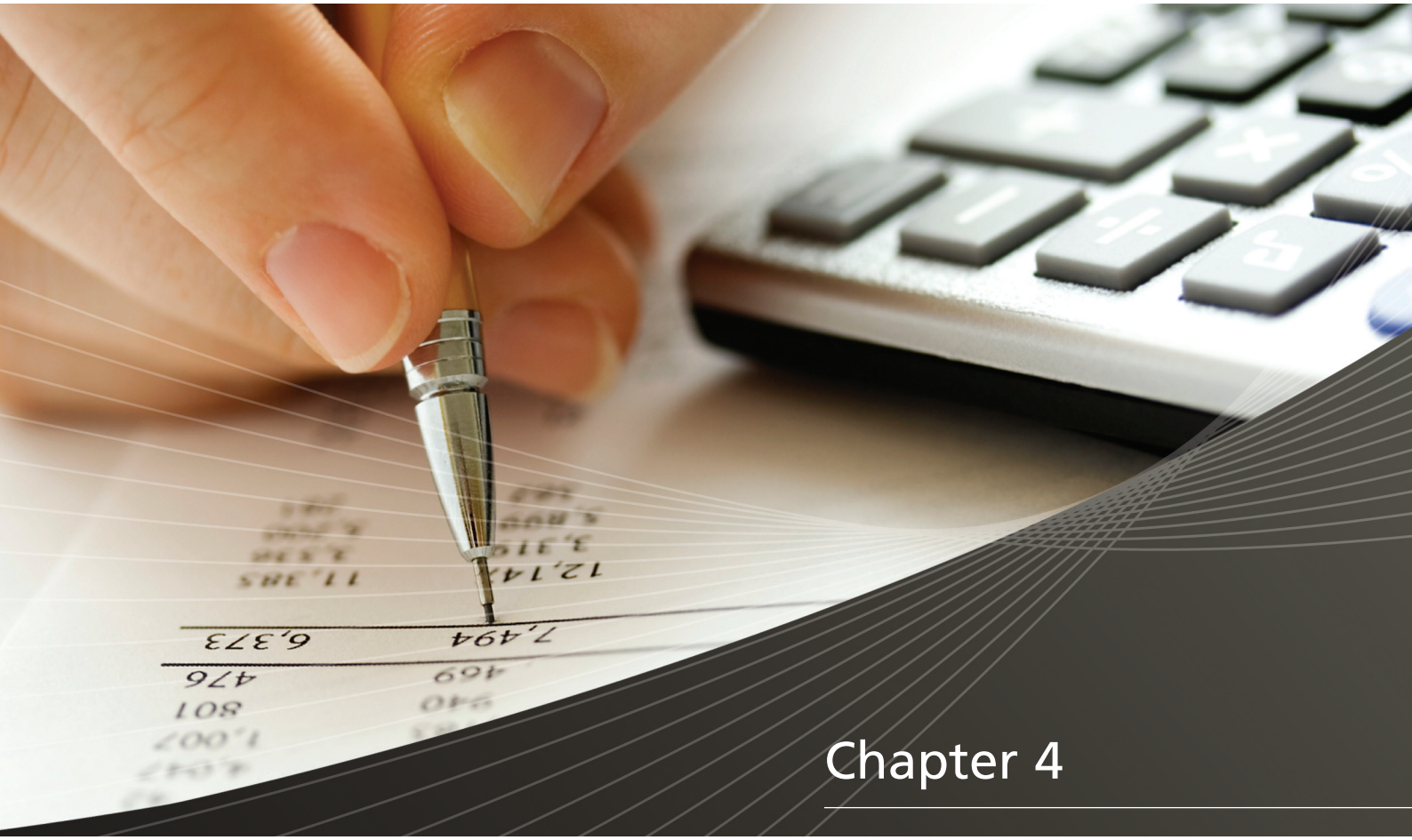
The table below outlines the timelines for the overall process of Budget, Tariffs and IDP.

Budget and tariff process 2008/09	Timeframe
Budget Lekgotla 1	18 September 2008
Issuing of budget and tariffs guidelines	25 September 2008
Training to Departments and ME's	07 to 10 October 2008
Submission of draft tariffs, budgets and business plan templates to budget office	07 November 2008
Budget panel meetings	24 November to 03 December 2008
Budget Lekgotla 2	11 to 13 February 2009
Issuing of final indicatives	25 February 2009
Submission of final draft tariffs, budgets and business plans to Budget Office	16 March 2009
Tabling of draft budget, tariffs and IDP reports to Special Mayoral Committee	16 March 2009
National Treasury visit: Mid term assessment	17 March 2009
Tabling of the draft budget, tariffs and IDP at Council	26 March 2009
Tabling of draft budget, IDP sector plans and business plans for comments at Section 79 Portfolio Committees	April 2009
Public participation on the tabled budget, tariffs and IDP	April 2009
Objection period is 30 days	
Approval of final IDP and Budget by Special Mayoral Committee, including the public participation report	07 May 2009
Council approval of final Budget and IDP, and Budget Day	20 to 21 May 2009
Approval of Business Plans and SDBIP	18 June 2009
Tariffs promulgated in Government Gazette	June 2009

The legislative arm of Council, under the leadership of the Speaker, manages the whole process of public participation. The process started off with ward public meetings, where ward-specific plans and budgets were discussed. Furthermore, a series of regional meetings were held with various stakeholders, namely Youth Council, NGOs, faith-based organisations, labour and people with disabilities. These meetings were a build-up to the Stakeholder Summit, held after the tabling of the draft IDP and budget.

The table below gives a summary of the Regional Summits held:

Region	No of wards	Date	Venue
Region C	12	07 March 2009	Civic Centre Council Chamber, Roodepoort
Region D1 and D2	36	07 March 2009	Orlando Community Hall
Region F	15	07 March 2009	Eureka House, 92 Marlborough, and Rosettenville Road, Springfield
Region A	9	14 March 2009	Halfway House Primary School
Region G	12	14 March 2009	Poortjie Multipurpose Centre
Region E	14	14 March 2009	Park Recreation Centre, Orange Groove
Region B	11	14 March 2009	Riverlea Empowerment Centre



Chapter 4

Overview of alignment of the annual budget with the IDP

The City's IDP contains the medium-term focus areas for development. These focus areas set the agenda for resource planning and allocation over the medium term. In turn, the IDP is influenced by the Mayoral priorities, the City's long-term plan (GDS) and the district, provincial and national plans.

Council has set the following Mayoral priorities:

- A safe, clean and green city;
- A well-governed and managed city;
- HIV and AIDS;
- Housing and services; and
- Economic growth and job creation.

The 2009/10 budget continues to address the following IDP interventions:

Demand-side management initiatives and regulatory framework (energy, water and refuse)

The City embarked on a number of technologically innovative programmes that will allow consumers to regulate (and ultimately reduce) their own demand for municipal services. Demand-side management has advantages for the City, for residents and for the environment. To date, over 4% of waste has been diverted from landfills, through recycling and compost initiatives. Energy and water demand-side management projects have been implemented and in the next two financial years we will see further gains being made. Energy-efficient requirements in building plans will be implemented, as will waste-to-energy projects and the gas-fired energy regeneration project.

Formalisation of informal settlements

A feasibility study has been completed, which indicates the status of each informal settlement. Action plans for each category of formalisation are currently being completed and the remainder of this term will see the finalisation of township establishment applications, the preparation of budgets for the provision of basic services and the conclusion of all rezonings. The rolling-out of this programme and the associated upgrading of informal settlements is a challenge that will be pursued with vigour in the remainder of the electoral term. The City will prioritise extending public infrastructure to informal settlements so that residents have access to basic services.

R63 million was allocated for this programme in 2009/10 budget.

Upscaling of targeted crime prevention initiatives

The visibility of policing has been increased through an operational plan that focuses JMPD patrols at transport nodes, parks, and areas with high incidents of crime. In the area of social crime prevention, metro police officers have been trained in victim support skills. Currently the Karabo Gwala Safety campaign has been implemented, and a disaster management centre has been set up. Work on the safety strategy for the 2010 World Cup is ongoing. The City has also worked hard at tackling the underlying causes of crime and addressing the needs of vulnerable groups. Work in these areas will continue and 100% visibility of police at pension pay-points and transport nodes will be in place by the end of this term. Improved surveillance technology will be implemented as will improved traffic control and management in order to give effect to the City's commitment to road safety. Furthermore, the City has committed itself in rooting out crime of any kind in the streets of the city, through the breaking of City bylaws, or within the City's own administration. The focus on clean and ethical government will be unequivocal. Crime prevention is critical to ensuring the safety and security of our citizens and visitors.

The City will spend approximately R1,6 billion on public safety programmes.

Accelerating housing delivery and stimulating of the secondary property market (facilitation of housing delivery by the private sector and provincial government on a leveraging basis)

The acceleration of housing delivery is both a key IDP intervention and a commitment of the ANC to bettering the lives of South Africans. The City has set itself a target to deliver 100 000 well-located and good quality housing opportunities over the five-year term. This includes the delivery of 15 000 rental housing units, 30 000 housing opportunities through the Community Builder Programme; 50 000 mixed-income housing units and the upgrading of hostels to accommodate 5000 residents. The Rental Programme is well on target. Over 30 000 units have been delivered to date and work will be stepped up in the remainder of this term to ensure that we meet our commitments.

The Housing Department was allocated a capital budget of about R358m for 2009/10.

Implementation of the revised social package

Delivery of services is critical for the citizens of Johannesburg. Closely tied to this is the implementation of the revised social package that will provide a single-window approach to social assistance delivery and also alters the targeting mechanism to an individually tied poverty index. In this regard, the indigent households, currently standing at 119 000, receive a package of 10 kilolitres of free water per household per month and a 100 kilowatts hour of free basic electricity. To date, this programme has been tested and will be fully rolled out in the beginning of this year. The Job Pathways programme has been launched and the first Special Water Needs desk has been opened. The remainder of this electoral term will see the full roll out of this system for access to water, power, sanitation and rates subsidies. The housing and transportation subsidy schemes will be piloted and rolled out and additional social package components will be piloted. The CoJ seeks to roll out a social support programme to every deserving citizen and ensure that it does not leave its people in destitute situations.

Approximately R900m will be spent on FBS in 2009/10.

Transportation through the implementation of Rea Vaya BRT project and Gautrain

The City's commitment to improved public transport is making great strides through the Rea Vaya Bus Rapid Transit (BRT) Project. BRT extends work that had already been started on developing a Strategic Public Transport Network (SPTN) for the city. The network was designed to link major nodes with high-activity public transport routes. Our all-inclusive public transport system that integrates not just different modes but different operators and patron in the transport sector has been developed through participatory and consultative process. In preparing for the Confederations Cup, the City intends to complete Phase 1A of Rea Vaya BRT by mid-May 2009, incorporating

30 kilometres of trunk routes, 18 stations, One BRT Operating Company, Control Centre and fare system, AVL, VMS and CCTV. The implementation of the phase 1C of the BRT which includes the construction of routes from Sandton to Sunninghill; Sandton to Alexandra; Orlando to Dobsonville; Nancefield to Jabulani; and Regina Mundi to Lenasia will be completed by the end of the Mayoral Term.

The Transportation Department received about R144m in the 2009/10 budget.

Upscaling of HIV and AIDS

HIV and AIDS awareness and support is one of the six Mayoral priorities. It aims to improve face to-face education and access to antiretrovirals. The City has applied a community-based model to address the challenges faced by those affected by the disease through its HIV and AIDS Community Care and Capacity Development Programme. As part of this process the City has implemented the Jozi Ihlomile campaign to train community volunteers in prevention; care and support; voluntary counselling and testing (VCT); Anti-retrovirals (ARV) efficacy training; Prevention of Mother to Child Transmission awareness; and tuberculosis treatment. To date, the Jozi Ihlomile project has been extended to four additional sites and home-based care has been initiated. During the remainder of this electoral term, the focus on HIV and AIDS will be intensified through a vigorous, holistic approach to the pandemic. The City's participation in the National HIV Zero Prevalence survey in 2006 revealed an emerging downward trend in new infection rates. Johannesburg's current prevalence rate at 30,6% is less than the Gauteng average. The City's long-term goal is to significantly reduce HIV and AIDS prevalence and incidence rates and reduce the impact of HIV and AIDS on communities. The scale of prevention and treatment measures will be increased and targeted awareness campaigns will take place. For the remainder of the term the City will escalate the door-to-door education and expand community support programmes and also roll out support of home-based care providers with an emphasis on training and education.

R44 million has been allocated for HIV prevention programme.

Implementation of the Growth Management Strategy

Economic growth cannot be divorced from spatial development. The Growth Management Strategy is an innovative approach to spatial decision-making and is key to the City's role in steering future settlement patterns away from segregation. It will examine current trends in the provision of bulk infrastructure across the city and will prioritise capital investment in bulk infrastructure by designating high priority, medium priority and low priority growth management areas. This aims to address the current disjuncture between infrastructure provision and development growth. To date, the Land Strategy has been completed, as has a preliminary cut of areas. With regard to development planning and urban management, the CoJ implemented the Development Application Improvement Programme. This has seen a substantial improvement in turnaround times:

- Complex township establishment applications which formerly took an average of three years now take only nine months;
- The time taken for a rezoning has been reduced from 10 months to 7,5 months;
- Average time for the post-approval process has been reduced from six months to 2,2 months; and
- Turnaround time for simple building plan applications is a remarkable 24 hours.

The remainder of this electoral term will continue to assess growth targets and development trends and in 2010/11, a review of the first three years of GMS implementation will be completed.

Regeneration of the Inner City through the implementation of the Inner City Charter

Work in the inner city has grown tremendously with the implementation of the Inner City Charter. The first part of the Inner City Charter speaks of the future of the Johannesburg's Inner City. It engenders all stakeholders to envisage the future Inner City as a place:

- That will be developed in a balanced way in order to accommodate all people and interests;
- That remains as the vibrant business heart of Johannesburg as a whole, with an increased emphasis on residential density;
- That works, as many other cities do elsewhere in the world; as a key residential node. Our Inner City will not be a dormitory for the poor, nor an exclusive enclave of loft-apartments, galleries and coffee shops. Upgrading of the environment is ongoing, housing development and additional safety measures (through increased CCTV cameras and dedicated response teams), and a disaster management programme have been implemented. The success of these initiatives is evident in the billions of Rand of investment that have poured into the inner city from both public and private sector. The remainder of this term will see continued and increased development initiatives, implementation of Deep South Economic Development Plans and the escalation of housing delivery in the form of

both temporary accommodation and city-led social housing and also implementing our plans towards improving public transport infrastructure.

Basic service provision

The Basic services programme aims to eliminate all backlogs and extend access to water and sanitation services to all residents by 2011, and electricity by 2012. At the end of 2007/08 about 84% of the 1 169 048 households in the City had access to water, and 76,7% had access to adequate sanitation. A total of 78,4% of all houses have electricity (inclusive of Eskom supplied areas). A number of programmes are linked to this IDP intervention. These include the Service Delivery Improvement Programme that set out to reduce electricity billing losses from 3% to 1% and reduce electricity outages by 50% in 2010. In the first three quarters of 2007/08, 52 unplanned electricity outages were recorded, representing almost a 50% reduction in the number of outages for the year. The City is also working on ensuring that infrastructural networks function optimally. This requires day-to-day maintenance as well as proactive measures to address leakages and infrastructural inefficiencies. City Power has worked closely with Eskom to implement a load shedding management plan and develop demand side management plans to respond to the electricity shortages experienced in early 2008.

For the 2009/10 financial year this programme has been allocated R1,6bn.

Greening the City: 200 000 Tree Programme

Another one of the Mayoral Priorities for this term, and a project that has received numerous accolades and recognition is that of greening of the city. Almost 100 000 trees have been planted, with another 100 000 planned for the remainder of this term. Nine new parks have been developed, and eleven parks and seven cemeteries were upgraded. By 2011, six new regional parks and two new cemeteries will be developed and garden competitions will be introduced, clear evidence that the goal of a green city is being realised.

R92 million has been allocated for this programme in 2009/10 budget.

Developmental approach to property, rates and tariffs

The new rates policy was successfully implemented in July 2008 after we announced the release of the draft Rates Policy for the City and invited people to comment on it in July 2007.

At the time, comments we received related mainly to the affordability of rates as well as the fears of the public of how this could affect our vulnerable residents – like pensioners. We also received requests for special rating areas and special tariffs for Sectional Title properties. In the remainder of the term the City will focus on monitoring and reviewing the rates policy and valuation roll, together with the tariff policy in line with legislation.

It is the intention to align the financial resources to the City's development strategy and priorities. To this effect, the City is implementing programme budgeting. In addition, a business case building framework has been developed and is being utilised for prioritisation of operating programmes and projects that require substantial amounts of funds. The framework allows for the assessment of the proposals on the basis of their alignment to the strategic objectives, definition of the problem, appraisal of options, and their costs and benefits. Capital projects are prioritised through CIMS, developed to ensure that the projects are aligned to the GDS, IDP and GMS.

Tables SA5 and SA6 reflect the alignment between the IDP and the Budget in detail.

City of Johannesburg Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	2008/09	2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
OHASA compliance Total	29 419	31 006	32 937	34 755
Enhancement of the intensity of existing well-functioning nodes and transformation of declining nodes, to enable mixed-use, mixed-income, high-density development. Planned development of three new economic nodes in selected marginalised areas Total	2 117	4 413	8 377	–
Enhancement of the intensity of existing well-functioning nodes and transformation of declining nodes, to enable mixed-use, mixed-income, high-density development. Planned development of three new economic nodes in selected marginalised areas (NODAL PRO	2 773	2 651	2 415	2 463
% of ECD facilities able to improve on their grading in terms of the vulnerability index Total	38 991	45 540	48 552	51 223
10% improvement in the integrity of water courses, 10% improvements in river health, 10km of wastecourses rehabilitated, Two water bodies rehabilitated for ecological and recreational purposes , 10% improvement against water quality requirements set for	9 095	8 911	9 380	9 502
10% Improvement on the resolution of contractual provisions in terms of the master fleet service contract Total	3 131	3 278	4 425	4 686
10% Improvements in response rate by employees to climate survey done every two years Total	17 567	22 227	23 673	25 439
100% Access to social package by qualifying households. Total	23 939	11 353	11 765	12 024
100% City compliance with all relevant legislation Total	2 888	3 000	3 264	3 429
100% City of Johannesburg compliance with all relevant legislation Total	8 495	11 690	8 599	9 005
100% completion of wetland audit for protection of wetlands, Five wetlandsrehabilitated for aquatic habitats and watercourse Total	2 633	2 922	3 266	3 509
100% of qualifying citizens are knowledgeable about how to access social grants Total	9 000	1 227	1 313	1 385
100% Protection of the City's legal rights and interests to prevent negative financial implications Total	29 352	29 571	30 929	32 693
100% provision of secretarial support programme to Mayoral Committee and Subcommittees Total	4 678	5 781	6 149	6 476
15% reduction in tonnage of waste disposed to landfill based on the 2006 baseline Total	7 574	9 104	10 766	11 358
2% reduction in GHG emisions through flagship projects to improve City's resilience to climate change impact Total	3 970	3 648	3 600	3 879
20% improvement in client satisfaction levels with respect of Administartive support services Total	35 742	41 181	43 726	46 133
250 kilometres of remaining gravel roads surfaced. Total	17 309	20 933	14 020	14 748
50 kilometres of lane constructed Total	–	436	461	485
A better informed citizen ry on all matters pertaining to the City's service delivery, and its impact on them Total	19 361	27 000	26 812	27 813
A budget system, structure and format that enables sound resource allocation decisions Total	21 941	19 102	24 724	31 306
A City with a quality urban environment, providing for integrated and sustainable settlements and well designed urban spaces. Design and implement codes to create safer communities, legibility, functionality and aesthetics of the urban environment (SUST	2 156	2 062	1 879	1 916
A prioritised list of key risks properly specifird and mitigated Total	128 551	129 671	135 561	141 779
A proactive well-capacitated disaster management and emergency response maintained at 100% state of readiness Total	29 566	25 681	27 338	28 865
A record of proactive adoption of appropriate cleaner production technologies and/or initiatives Total	2 598	3 543	13 458	14 164
A seamless strategic and intergrated planning, budgeting and performance management system consolidated Total	12 538	11 955	14 123	14 832
Achieve 95% coverage of at least LOS 1 for sanitation. Total	8 239	35 015	45 000	50 000
Achieve clean audit Total	25 140	25 989	26 423	27 612
Achieve effective regulation of water, electricity and waste services Total	647 323	780 067	829 503	875 723
Achievement of unqualified audit beginning of the financial period Total	1 731	3 085	1 155	1 205
Across City and municipal Owned Entities increased spend on new products and services that can be commercialised. Total	–	532	537	561
Active and mutually beneficial interactions with selected sister cities Total	2 533	1 995	2 298	2 411

City of Johannesburg Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	2008/09	2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Address the housing ladder gap by facilitating private sector delivery of affordable rental and home ownership Total	18 554	19 152	19 888	20 060
Agreement of and implementation of approved option for a Transport Authority Total	294	621	659	694
All bid-book commitments in respect of transport services and times delivered in terms of the approved high-level 2010 Transport Plan. World Cup 2010 transport infrastructure and services designed so as to ensure lasting value for the City Total	12 794	4 276	35 037	3 532
All City corporate buildings to comply with OHASA requirements and be accessible for people with disability Total	134 731	143 886	153 130	161 731
All major intersections provided with adequate road signs.8000 kilometres of thermoplastic lane markings provided Total	36 943	33 873	47 309	49 918
An integrated well-resourced system in place for environmental health certification, monitoring and enforcement Total	73 175	80 749	84 407	89 442
As measured by a five yearly survey, improved community awareness of health risks, healthy lifestyle and the availability of services for chronic conditions Total	72 258	79 381	84 760	89 668
At a consistent rate of monitoring and enforcement, reduced incidence of non-compliance with environmental health regulations and set standards Total	14 862	16 380	17 464	18 410
Automate, enhance and integrate prioritised spatial information processes and systems (GIS SYSTEM DEVELOPMENT PROGRAMME) Total	6 116	7 368	7 131	7 491
Automate, enhance and integrate prioritised spatial information processes and systems. Total	370	–	–	–
Availability of cost effective capital finance to fund the capital programme Total	53 155	42 422	46 595	59 696
BEE Support programme Total	–	8 820	9 116	9 528
Build a viable and sustainable Participatory Process through the development of a Citizenship culture and the capacitation of role players to participate effectively Total	70 997	90 313	96 308	103 078
Build an effective, efficient co-operative and transparent institution in order to fast track the implementation of the City's Strategic Agenda Total	22 016	44 978	48 702	49 171
Clear progress on making the Global City Region idea a practical Total	2 271	202	211	224
Commercial Sales Total	79 230	88 426	89 195	93 992
Communities aware of dangers and empowered to assist in mitigating disasters Total	45 730	45 608	49 683	52 405
Complete the transfer of title deeds and ensure that new title-holders are informed of the advantages of their new asset Total	4 210	6 072	4 777	4 891
Completion of the Programme Phakama reforms to ensure full business process integration across the revenue value chain Total	130 767	108 748	116 524	115 532
Compliance with City's legal obligations in terms of the various town planning and building control legislation that relate to the regulation and management of land use and building construction (LAND USE MANAGEMENT APPLICATION PROGRAMME, BUILDING CONTRO	100 545	95 518	103 440	108 145
Core Operations of Community Facilities Total	26 505	79 006	75 272	79 248
Corridors and mobility routes planned, developed and managed in the way that suppoers the overall development framework of high intensity nodes on a lattice of connecting routes Total	3 530	16 149	15 594	17 134
Create new housing opportunities for people with special needs (aged, child headed households, HIV Aids affected/infected households, street children etc). Total	5 566	5 997	6 644	6 742
Demand Side Management Total	136 171	193 086	209 105	220 350
Develop a set of interventions to improve the quality of backyard accommodation Total	10 132	10 396	11 332	11 475
Develop sophisticated ICT community Total	1 300	77 923	557	590
Development and maintenance of core spatial datasets, according to Service Level Agreements (SPATIAL INFORMATION MAINTENANCE PROGRAMME) Total	4 587	5 526	5 348	5 618

City of Johannesburg Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	2008/09	2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Development Management Total	8 290	9 176	9 385	10 036
Development of an integrated asset management plan and system; Increase the percentage of operating expenditure budgeted and spent on maintenance percentage Total	11 710	10 048	13 815	17 442
Diversification in ownership of transport operations to BEE players; Significant progress in implementation of taxi recapitalisation; Improved satisfaction of public transport commuters, as measured through the City's customer satisfaction survey Total	2 053	1 848	1 952	2 818
Economic base of underdeveloped areas of the City increased over five years Total	15 409	32 440	33 769	35 029
Efficient and effective response to emergency incidents (100%) Total	355 177	415 664	440 214	464 896
Ensure effective interface between administration and political office bearers Total	9 988	10 444	10 020	10 536
Ensure execution of responsibilities as head of administartion Total	4 218	4 264	4 667	4 932
Ensure execution of responsibilities as secrtetary to the Mayoral Committee Total	2 094	1 931	2 342	2 470
Ensure the accountability of Government throught affective oversight and scruitiny Total	19 371	22 073	24 987	26 929
Environmental Health Plan to prevent and minimise environment pollution Total	4 896	5 396	5 753	6 065
Equitable distribution of primary health care clinics and more convenient operating hours in clinics Total	62 808	69 117	73 760	77 578
Establish and strengthen institutional mechanisms to implement environmental strategies within the city Total	5 571	5 411	7 782	7 827
Establlish RED 4 Total	2 239	2 582	2 855	3 009
Expand the total volume and value of exports of goods and services in real terms Total	7 410	9 303	8 841	9 303
Extend access to basic services to all households Total	1 025 518	1 028 040	1 074 553	1 136 425
Five yearly improvement across a selected set of national indicators of women's health service provision Total	49 703	54 599	58 300	61 675
Formalise all informal settlements located on state land; 50% of informal settlements formalised or upgraded to a minimum level of basic services Total	62 622	62 393	63 125	63 125
Gautrain infrastructure and services well-integrated with other transport modes and services Total	3 016	1 106	1 298	1 369
Greater number of users benefiting from assisted literacy and numeracy training at City libraries and targeted skills development programmes Total	85 568	56 992	57 169	60 377
Implement DSM programme Total	30 909	27 998	32 020	34 940
Implement effective building standards and by-law enforcement Total	1 551	1 667	1 757	1 890
Implement programmes to enhance the City's biodiversity through Zoo, Botanical Gardens and nature reserves (green belts) Total	43 959	49 933	52 905	55 662
Implementation and management of new rates policy, valuation roll and social package with minimum disruption Total	151 157	142 754	182 590	180 447
Implementation of a Corporate and Shared Services: FMM Shared Services delivery model for core departments Total	–	6 881	7 323	7 734
Implementation of a Corporate and Shared Services: HR Shared Services delivery model for core departments Total	39 880	33 758	36 018	37 978
Implementation of all public sector infrastructure investment to support priority nodal development, movement, urban renewal and other city priorities Total	6 873	17 020	–	–
Implementation of all public sector infrastructure investment to support priority nodal development, movement, urban renewal and other city priorities (INTEGRATED PUBLIC INVESTMENT PROGRAMME) Total	3 081	2 945	2 684	2 737
Improve customer satisfaction rating of Human Resources services by line function management by 20% Total	53 045	55 901	59 324	62 554
Improve % of commuters participating in Travel Demand Management programme Total	1 736	1 318	407	428
Improve Citywide compliance with regulations designed to enforce a safe urban environment Total	6 628	7 497	7 738	8 139
Improve the monitoring of freight transport Total	2 345	3 411	7 178	7 500
Improve the profile of Johannesburg, both on the continent and internationally, as a core centre of finance, business and trade Total	43 864	83 051	60 382	63 861
Improve waste management services Total	77 168	103 852	110 478	116 417

City of Johannesburg Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

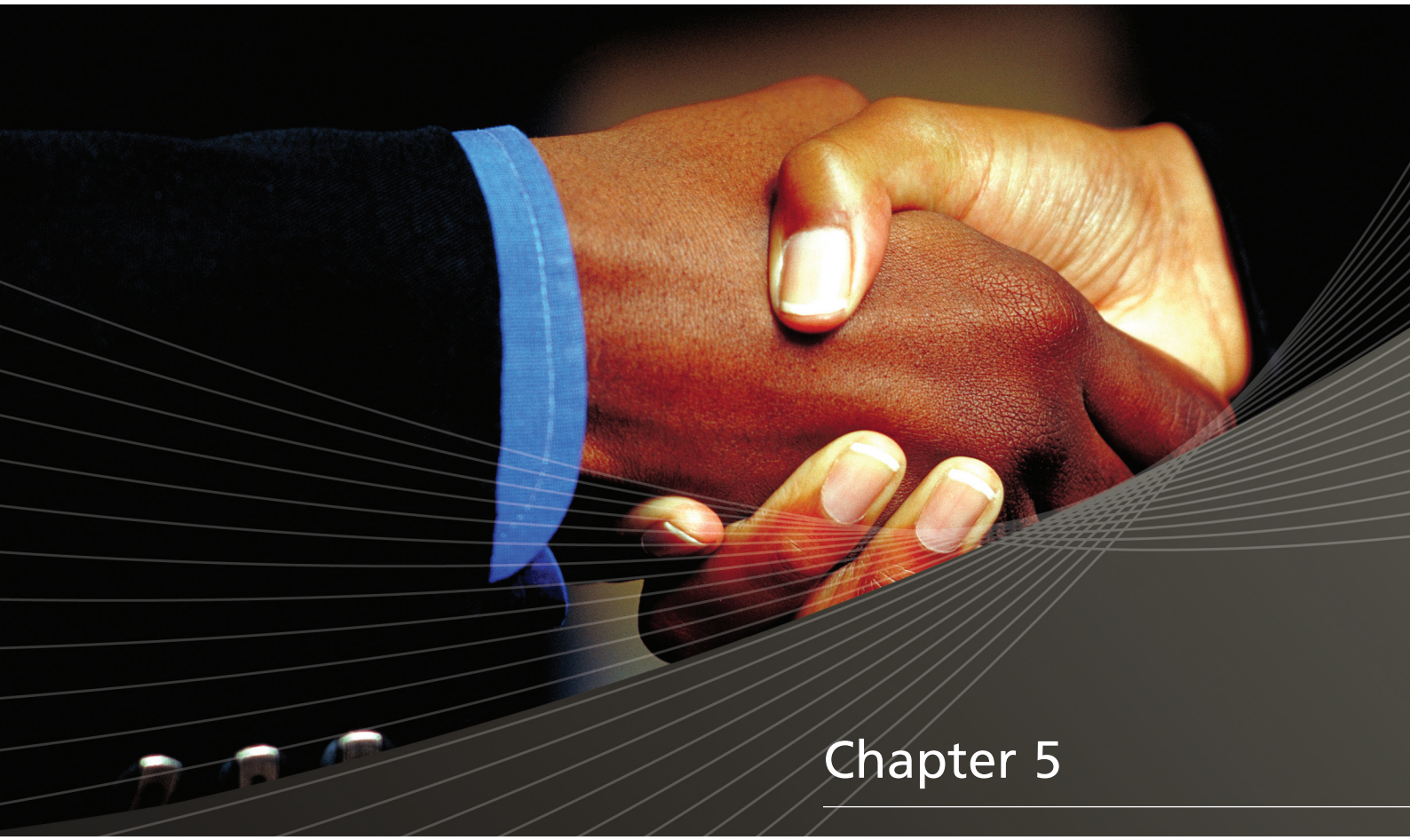
Strategic Objective	2008/09	2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Improved % of residents who could otherwise access motorised transport, walking or cycling to work, shops and schools; Reduced exhaust emission levels Total	589	674	219	230
Improved accessibility to sports and recreation facilities and programmes, both in terms of distribution across the city and in terms of average operating hours Total	54 866	96 476	99 849	102 822
Improved awareness in communities of Johannesburg's transport history, evolving transport system, and how best to use facilities and infrastructure Total	4 373	2 363	2 460	2 590
Improved awareness of HIV and AIDS risks, prevention methods and available services Total	40 975	44 659	47 535	50 136
Improved level of service to Metrobus users Total	313 574	359 574	385 585	418 230
Improved proportion of residents within 5 km of key social infrastructure Total	10 718	15 752	16 640	17 555
Improved storm water infrastructure and management systems across Johannesburg Total	83 366	47 793	61 981	65 400
Improved TB cure rates across the city Total	22 555	24 778	26 458	27 989
Improvement in the visual condition index BY 2% Total	38 664	33 908	26 909	28 308
In partnership with Province and other stakeholders develop and manage temporary/ emergency housing stock. Total	5 567	6 565	7 061	7 683
Increase in densities in nodes, along public transportation routes in support of defined spatial structure (DENSITY PROGRAMME) Total	2 773	2 651	2 415	2 463
Increase in the City's spend to specific targeted firms owned by specific categories of HDI (BEE, women, youth, etc) Total	33 585	67 992	84 338	88 262
Increase in the rate of formation of new businesses Total	24 566	9 578	9 330	9 394
Increase investor confidence in declining and underperforming areas. Public investment in marginalised areas which facilitates crowding in of private sector spending (ECONOMIC AREA REGENERATION PROGRAMME, UPGRADING OF MARGINALISED AREAS PROGRAMME, INFOR	13 118	14 946	16 074	17 082
Increase the spend on NGOs and CBOs targeting programmes at vulnerable and poor households. 100% of NGOs and CBOs have institutional and financial capacity to carry out their work in support of the poor and vulnerable by 2015 Total	6 808	5 262	5 630	5 940
Increased access and support for the aged and people with disabilities as assessed through the City's customer satisfaction survey Total	21 835	34 825	34 919	37 613
Increased evidence of a stronger culture and practice of innovation and knowledge management in the City Total	6 976	114 741	7 198	7 472
Increased investor confidence in declining and under-performing areas. Public investment in marginalized areas to facilitate crowding in of private sector spending. Total	29 502	23 954	30 070	38 682
Increased number of beneficiaries reached by City-facilitated skills development initiatives Total	15 069	13 852	14 188	14 834
Increased number of City-run or supported poverty alleviation projects Total	37 400	53 641	57 273	60 423
Increased number of defined beneficiation projects facilitated by the City Total	500	8 793	8 671	8 739
Increased number of developed public spaces (other than formal parks) where citizens can interact freely and safely Total	1 737	7 425	7 945	8 382
Increased range of activities empowering women and increased representation of women in city activities Total	24 280	38 050	40 631	42 993
Increased range of youth activities and youth representation in city activities Total	129 239	58 808	62 745	64 020
Increased role of co-operatives in the city economy, and increased number of informal traders in city managed market spaces 'graduating' into formal businesses Total	19 701	23 660	25 611	26 530
Increased use by people with disabilities (PWDs) of the public transport system. Improved accessibility to private and public transport in marginalised areas Total	1 606	1 979	1 060	1 114
Incresed percentage of residents who are aware of the opportunities to participate in planning and service delivery,Incresed percentage of residents who say they have engaged in the City's planning,GDS and IDP community particiapation process and service	–	1 020	1 226	1 286

City of Johannesburg Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	2008/09	2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Informal and Community sector support programme Total	–	(416)	(411)	(566)
Introduce the Sustainable Human Settlements approach to all new housing developments Total	22 593	21 561	20 433	21 933
Long term domestic credit rating improvement to at lease AA; Achievement clean audit Total	51 264	53 829	87 985	85 193
Management Total	17 543	13 935	15 077	14 894
Management and governance Total	41 606	22 864	23 982	25 317
Management, Admin and Support Total	52 720	78 744	82 637	88 588
ME Portfolio Total	126 784	200 990	216 922	240 415
Measurable improvements in unit cost and allocative efficiency on a set of key indicators (to be determined) Total	5 091	5 244	7 892	9 992
Measured increase in sectoral diversification and growth in sectors targeted for City Support Total	65 342	27 213	27 045	28 005
Minimised demand for investment and services on the periphery. Optimal utilisation of investment within the urban core (land, infrastructure and capital expenditure) (GROWTH MANAGEMENT PROGRAMME) Total	3 081	2 945	2 684	2 737
Monitoring the rates of City of Johannesburg staff absenteeism and departure attributable to HIV and AIDS Total	3 843	4 144	4 380	4 616
NDPG Technical Grant Total	20 100	–	–	–
New land use management system implemented. An appropriate and efficient land use system that facilitates investments and continuous regeneration. Creative rezoning for mixed use development (SINGLE LAND USE MANAGEMENT SYSTEM PROGRAMME) Total	134	438	457	471
New public conveniences developed and existing ones maintained at world standards Total	48 713	48 384	51 493	54 385
Number of case of fraud, mal-administration and corruption reported and investigated over the five year term Total	15 426	15 092	16 606	17 537
Optimise the current Information and Communication Technology (ICT) delivery environment Total	242 382	67 979	263 104	274 560
Percentage of households spending more than 10% of their monthly income on travel reduced by x Total	1	1 285	1 357	1 428
Phase 1 of Rea Vaya BRT implemented Reduced average public transport travel times on selected BRT routes as measured by a five yearly survey or improvement on a mobility index to be finalised. Total	17 123	11 781	19 642	22 012
Plans for innovative spatial information service solutions implemented (GEO-SCIENCE SKILLS DEVELOPMENT AND RESEARCH AND DEVELOPMENT PROGRAMME) Total	1 529	1 842	1 785	1 875
Policy development and By-law review Total	11 011	13 402	13 355	14 104
Promote good management and maintenance of City housing stock and associated infrastructure. Total	37 511	38 837	52 523	54 086
Promote Joburg as the World Class African City Total	23 350	11 602	12 682	13 495
Provide strategy and policy support to politicians and administration Total	7 391	7 187	5 882	6 177
Reduce incident of crime against women and children by 7% - 10% over a five year period Total	75 076	89 745	94 455	99 345
Reduce incident of crime by 7% - 10% over a five year period Total	500 624	570 729	600 472	631 554
Reduce road facilities by 30% over a period of five year, Reduce pedestrian fatalities by 30% over five year period, Greater compliance to road traffic regulations and roa safety practices, Enhanced economic efficiencies through traffic mobility Total	493 743	541 820	567 802	590 927
Reduce unaccounted for and non-revenue electricity and water losses Total	60 509	226 774	242 891	254 686
Reduce unaccounted-for water to 25% by 2011 Total	6 013	6 690	7 158	7 581
Reduced costs of doing business in the city on an index of micro-economic constraints Total	84 150	93 515	82 918	86 506
Reduced delay to all general road users as a result of incidents on the road Total	197 702	231 312	132 487	172 920
Reduced incidents of crime on public transport and facilities; Reduce number of traffic accidents; Improved roadworthiness of public and private vehicles; Reduced number of public-safety incidents arising from poor qualit transport infrastructure maintai	7 415	5 691	4 257	4 494
Reduced incidents of violent behaviour on roads. Reduced incidents of vandalism of transport facilities Total	3 796	2 582	2 804	1 953
Reduced rate of closure of firms in the city Total	847	–	–	–
Reduction in traffic signal outages to less than 1% of all signals out in any given day Total	47 366	41 036	128 185	135 099

City of Johannesburg Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	2008/09	2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Regions Total	63 274	58 778	60 572	63 734
Regulatory and Performance Management Total	7 023	17 970	25 441	28 522
Revenue Optimisation Total	155 265	165 441	172 892	184 107
Service delivery monitoring and evaluation Total	223 900	228 796	254 352	270 561
Stage high profile events that showcase the City as a World Class African City Total	8 799	12 025	13 292	14 012
Stakeholder relationships Total	23 155	24 196	27 622	34 078
Standards and guidelines for urban management and development instituted. Quality improvements in the urban environment and improvements in citizen satisfaction in citizen satisfaction with quality of life. Effective urban management to ensure maintena	119 587	119 577	121 943	128 287
Steadily increasing percentage of residents who have either participated in or attended a City of Johannesburg-led arts, culture or heritage initiatives Total	17 269	28 876	30 862	32 537
Strengthen the accounting officers capacity to ensure that all stutary obligations are met Total	1 354	1 386	1 490	1 564
Strong inter-governmental relationship Total	1 160	1 232	1 403	1 474
Structure partnerships with stakeholders to promote an inner city and older centres residential accommodation programme. Total	11 732	12 716	14 183	14 485
Support the Executive Mayor's external political interface Total	5 436	5 493	6 111	6 453
Sustained excellence in finanacial management Total	245 864	212 596	238 017	244 537
Through a hostel upgrading programme that is sensitive to issues of affordability and quality living environments upgrade 5000 units. Total	15 988	17 621	19 166	19 700
Through both the City's own means, and in partnership with other actors and stakeholders, deliver 100 000 well-located and good quality housing units over the next five years, which includes the delivery of 15 000 rental housing units, 30 000 housing uni	61 488	62 103	62 651	63 586
To develop and maintain an integrated environmental management information system Total	2 045	1 216	764	800
To ensure that the local democratic process is recognised as legistimate by the communities of Johannesburg through their onging partiicipation Total	11 705	8 386	6 921	6 852
To establish a network of open spaces that contricute to social and environtal opportunities Total	3 099	2 998	3 364	3 165
To improve compliance to environmental legislation of the City projects Total	1 000	3 284	2 592	2 656
To increase a number of trees on sidewalks and in park and private properties by 200 000 Total	60 315	46 727	40 133	22 244
To increase the total land area proclaimed as conserved area from 1.3% to5% of the city's total area Total	5 014	4 477	5 306	5 579
To intergrate environmenatl best practice and principles in key City plans and programmes of the city Total	2 062	1 669	1 577	1 716
To reduce the risk of potential outbreaks and effectively contain outbreaks occurring Total	1 255	1 378	1 471	1 556
Transform the government model to incorporate best practices with respect to separation of powers, public participation, accountability and transparency and protocol Total	7 137	11 740	13 731	14 595
Upgrade infrastructure and reduce maintanance backlog to meet capacity requirements Total	486 842	488 154	514 884	549 874
User satisfaction with the provision of accessible spatial information dissemination services for the CoJ community (SPATIAL INFORMATION DISSEMINATION SERVICE PROGRAMME) Total	3 058	3 684	3 565	3 745
Vigilant custodianship of safety prescripts Total	48 617	34 619	36 868	38 895
Vigilant custodianship of safety prescrpts Total	54 140	55 974	60 958	64 492
Xenophobic attacks on migrats to Johannesburg eliminated and tolerance of migrants increased Total	26 654	22 624	24 837	26 965
Other Total	1 024 628	1 405 010	1 259 361	1 326 988
Sub Total - (Salaries, Contracted Services General Expenditure)	**10 351 598**	**11 603 498**	**12 111 295**	**12 752 520**
Sub Total - (Bad Debts, Depreciation, Finance Charges, Granst and Subsidies and Loss on disposal of Assets)	**9 275 117**	**10 712 651**	**12 345 731**	**14 025 614**
Total Expenditure	**19 626 715**	**22 316 149**	**24 457 026**	**26 778 135**



Chapter 5

Measurable Performance Objectives and Indicators

Refer to the IDP for measurable performance objectives.

City of Johannesburg Supporting Table SA8 Performance indicators and benchmarks

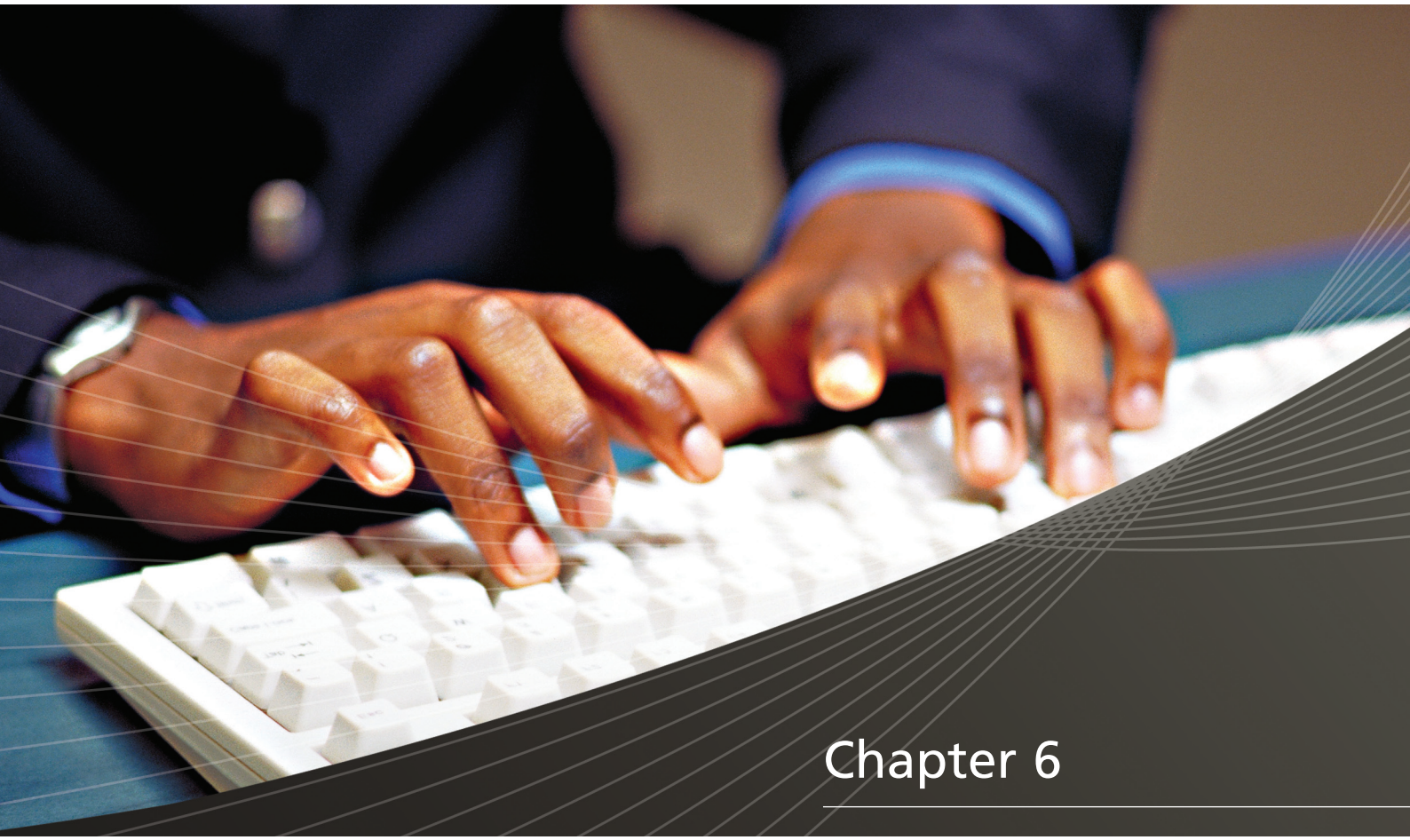
Description of financial indicator	Basis of calculation	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Borrowing Management								
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	21,7%	25,2%	24,9%	25,4%	27,5%	27,5%	24,7%
Credit Rating		A+	AA-	AA-	AA-			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	5,8%	4,2%	5,9%	6,4%	10,9%	6,5%	6,2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. grants & contributions	0,0%	61,0%	73,7%	80,0%	65,9%	67,6%	61,4%
Safety of Capital								
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	99,1%	109,9%	97,7%	101,6%	97,0%	92,5%	88,8%
Gearing	Long Term Borrowing/ Funds & Reserves	269,8%	279,5%	153,6%	158,9%	154,0%	133,3%	111,0%
Liquidity								
Current Ratio	Current assets/current liabilities	0,8	0,7	0,9	0,8	0,8	0,9	1,0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0,8	0,7	0,9	0,8	0,8	0,9	1,0
Liquidity Ratio	Monetary Assets/Current Liabilities	0,3	0,2	0,2	0,1	0,1	0,3	0,3
Revenue Management								
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	93,2%	95,8%	92,5%	92,5%	93,7%	94,1%	94,6%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	17,5%	18,0%	23,7%	23,9%	17,1%	16,4%	19,6%
Other Indicators								
Electricity Distribution Losses (2)	% Value (units purchased and generated less units sold)/units purchased and generated	12,0%	12,0%	12,0%	12,0%	12,0%	12,0%	11,0%
Water Distribution Losses (2)	% Value (units purchased and own source less units sold)/Total units purchased and own source	31,4%	33,6%	31,0%	31,0%	29,0%	27,0%	25,0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	24,5%	24,1%	26,0%	26,0%	25,1%	24,2%	23,3%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1,6%	2,2%	2,0%	2,2%	0,0%	2,2%	2,2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	10,8%	9,5%	11,5%	11,3%	11,7%	11,7%	11,2%
IDP regulation financial viability indicators								
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	21,0	29,2	35,3	35,3	24,6	23,0	25,5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	26,2%	27,8%	33,1%	33,3%	23,5%	22,4%	26,4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2,0	1,3	0,9	0,5	0,6	1,0	1,5

City of Johannesburg Table A10 Consolidated basic service delivery measurement

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Household service targets (000)							
Water:							
Piped water inside dwelling	530 493	584 644	614 644	614 644	644 644	674 644	704 644
Piped water inside yard (but not in dwelling)	26 863	55 995	55 995	55 995	55 995	55 995	55 995
Using public tap (at least min.service level)	89 975	92 669	95 494	95 494	100 269	105 282	110 546
Other water supply (at least min.service level)	–	–	–	–	–	–	–
sub-total	647 331	733 308	766 133	766 133	800 908	835 921	871 185
Using public tap (< min.service level)	–	–	–	–	–	–	–
Other water supply (< min.service level)	44 291	26 915	26 915	26 915	26 915	26 915	26 915
No water supply	22 151	14 852	14 852	14 852	14 852	14 852	14 858
sub-total	66 442	41 767	41 767	41 767	41 767	41 767	41 773
Total number of households	**713 773**	**775 075**	**807 900**	**807 900**	**842 675**	**877 688**	**912 958**
Sanitation/sewerage:							
Flush toilet (connected to sewerage)	396 483	373 613	403 613	403 613	433 613	463 613	493 613
Flush toilet (with septic tank)	–	–	–	–	–	–	–
Chemical toilet	63 737	86 605	90 935	90 935	95 482	100 256	105 269
Pit latrine (ventilated or not)	91 708	35 047	41 157	41 157	42 657	44 157	45 657
Other toilet provisions - *list type separately*	6 413	7 549	7 549	7 549	7 549	7 549	7 549
sub-total	558 341	502 814	543 254	543 254	579 301	615 575	652 088
Bucket latrine	–	–	–	–	–	–	–
Other toilet provisions (list; < min.service level)	–	–	–	–	–	–	–
No toilet provisions	22 024	7 150	7 150	7 150	7 150	7 150	7 150
sub-total	22 024	7 150	7 150	7 150	7 150	7 150	7 150
Total number of households	**580 365**	**509 964**	**550 404**	**550 404**	**586 451**	**622 725**	**659 238**
Energy:							
Electricity (at least minimum service level)	228 068	217 860	212 068	212 068	226 489	239 172	251 609
Electricity - prepaid (min.service level)	86 768	94 854	109 924	109 924	117 399	123 973	130 420
sub-total	314 836	312 714	321 992	321 992	343 887	363 145	382 029
Total number of households	314 836	312 714	321 992	321 992	343 887	363 145	382 029
Refuse:							
Removed at least once a week (min.service)	871	877	907	907	952	984	1 020
Total number of households	**871**	**877**	**907**	**907**	**952**	**984**	**1 020**

City of Johannesburg Table A10 Consolidated basic service delivery measurement

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Households receiving Free Basic Service							
Property rates	259	267	208	–	208	208	208
Water	647 331	733 308	766 133	766 133	800 908	835 921	871 185
Sanitation	123 230	121 652	132 092	132 092	154 925	202 053	251 455
Electricity	234	230	235	235	251	265	279
Refuse	209	192	182	182	190	194	175
Free service level provided							
Property rates (R'000 value threshold)							
Water (kilolitres per household per month)	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	–	–	–	–	–	–	–
Sanitation (Rand per household per month)	–	–	–	–	–	–	–
Electricity (kw per household per month)	50	50	100	100	100	100	100
Refuse (average litres per week)	100	120	120	120	125	145	150
Cost of free basic services provided (R'000)							
Housing	–	–	–	–	–	–	–
Property rates	220 500	237 000	451 000	451 000	475 098	501 703	527 792
Water	235 986	251 049	268 502	268 502	281 382	299 400	317 976
Sanitation	38 621	41 086	43 942	43 942	59 408	78 775	102 784
Electricity/other energy	55 097	60 086	91 660	91 660	97 893	103 375	108 750
Refuse	30 950	28 100	44 880	44 880	58 634	74 960	82 450
Housing	–	–	–	–	–	–	–
Other							
Total FBS provided (total social package)	**581 154**	**617 321**	**899 984**	**899 984**	**972 415**	**1 021 036**	**1 072 087**



Chapter 6

Overview of budget-related policies

Budgeting is central to the process of prioritising for service delivery and the management of the functions of Council. The City's budgeting process is guided and governed by relevant legislation and budget related polices.

The following are the key policies that affect or are affected by the annual budget:

Budget Management Policy

The City has developed a Budget Management Policy that provides a framework within which Directors, Managing Directors, Chief Executive Officers, Chief Financial Officers, Finance Directors and Managers can compile, control and review budgets of their respective Departments and Municipal Entities to ensure effective financial management.

The Policy incorporates, amongst others, provisions for the shifting of funds within and between votes, adjustment budgets, unforeseen and unavoidable expenditure, and budget management and oversight.

Tariff Policy

The Municipal Systems Act, Act 32 of 2000, requires a municipality to have a tariff determination policy.

The challenge in setting tariffs lies in striking a balance between maintaining financial sustainability of the relevant departments and entities (and so sustainability of service provision) and ensuring affordability of those services by consumers.

The City's Tariff Policy provides a broad framework within which Council can determine fair, transparent and affordable service charges that also promote sustainability of service provision. The Policy is based on principles that

address the social, economic and financial imperatives that the process of tariff setting should take account of. In addition to the policy, and for operational purposes, tariff setting methodologies have been developed for the various departments and entities involved in trading services. The methodology specifies the procedure that departments and municipal entities should follow in determining their tariff increases.

Treasury Control Policy

The City has a Treasury Control Policy in place, which details a strategy and process of risk management that is aligned to the principles of King II and complies with all the relevant legislation, regulations and guidelines.

The City's Treasury Office administers the Treasury Control Policy, and also of policies incorporated within it.

Cash Management and Investment Policy

Section 13 (2) of the MFMA requires that a municipality have a policy dealing with cash management and investment.

The City's Cash Management and Investment Policy is developed within the framework of the MFMA, and is contained within its Treasury Policy.

Policy on Borrowing

Chapter six (6) of the MFMA provides a framework for a policy on borrowing.

The City's Policy on Borrowing is contained within its Treasury Policy, and it ascribes to the principles outlined in the Act.

Funding and Reserves Policy

The City's Treasury Policy contains a policy on funding and reserves.

The Funding Policy is aimed at ensuring that the City procures sufficient and cost effective funding in order to achieve its capital expenditure objectives in an optimum manner. The Policy is adhered to in the procurement of funding for the City having due regard to the assets and liability maturity profile of the City.

Credit Control and Debt Collection Policy

The City's Credit Control and Debt Collection Policy provides the procedures and mechanisms for credit control and for the collection of debts. The primary objective of this Policy is to ensure that all monies due and payable to the City in respect of rates, fees for services, surcharges on such fees, charges, tariffs, interest which has accrued on any amounts due and payable in respect of the foregoing and any collection charges are collected efficiently and promptly.

The City's Revenue and Customer Relations Department administers this policy.

Revenue Collection Policy

Section 18 of the MFMA provides that an annual budget only be funded from realistically anticipated revenues to be collected, and cash-backed accumulated funds from previous years' surpluses not committed for other purposes. Revenue projections must be realistic, taking into account the projected revenue for the current year based on collection levels to date and actual revenue collected in previous financial years.

In line with the above provisions, the City approved a Revenue Collection Policy in 2006, which is administered by the City's Revenue and Customer Relations Department.

Supply Chain Management Policy

Municipalities are required in terms of section 111 of the MFMA to have a supply chain management policy.

The City has an approved Supply Chain Management Policy, within the framework of the relevant legislation and regulations. The Policy ascribes to the following principles:

- A procurement system which is fair, equitable, transparent, competitive and cost-effective in terms of Section 217 of the Constitution of South Africa No 108 of 1996;
- As enshrined in Chapter 11 of the Municipal Finance Management Act and its regulations;

- Best practices in supply chain management;
- Uniformity in supply chain management systems between organs of state in all spheres;
- Broad Based Black Economic Empowerment.

The Supply Chain Management Unit within the City's Finance department administers this Policy.

The Rates Policy

The City has revised its Rates Policy as per the legislative requirements. The new policy provides that properties be rated based on the market value of their land and improvements. Sectional title owners will also be drawn into the rates base. A new valuation roll is accordingly in place. The first Rates Policy and General Valuation Roll in terms of the Municipal Property Rates Act (MPRA) was implemented by the City on 1 July 2008.

The Policy is designed to ensure equitable treatment by Council in the levying of rates on property owners, including owners under sectional title, as well as other persons who may become liable for the payment of rates. This will affect the rates payable by the City's property owners, and ultimately impact on the City's own revenue stream.

The General Valuation Roll at January 2009 has 806 869 properties with market value of R640 788 460 886. About 21 021 formal objections were received. The objections process resulted in a reduced rates base.

The City's Rates and Taxes Department administers this policy.

The Expanded Social Package Policy

The City, committed to enhance access to its services by all households, has revised and expanded its Social Package Policy. This revised policy presents significant shifts from how municipal service subsidies were administered in the City. The targeting mechanism, which is crucial in determining the performance of service subsidies, has been amended from a household based means testing to an individually tied poverty index. This is an important step in addressing the challenge of having more than the average people in a household and that of non-account holders being unable to access subsidies. The poverty index takes into account an individual's factors as well as the characteristics of the area he/she resides in. This is in line with the logic that poverty is not only a function of income.

Recognising that the degree of poverty differs across the City, the revised policy moves from giving universal level of subsidies, and presents three bands of subsidies, based on the poverty scores. Subsidies are then applied on an additive per-person basis to a household, up to a maximum cap per assistance band. With the previous policies, all indigents were provided with free 10 kl of water per household per month, 50 kWh of electricity per household per month, 100 percent rates rebates, subsidised sanitation and subsidised refuse removal. With the revised policy, the levels of subsidies are differentiated as follows:

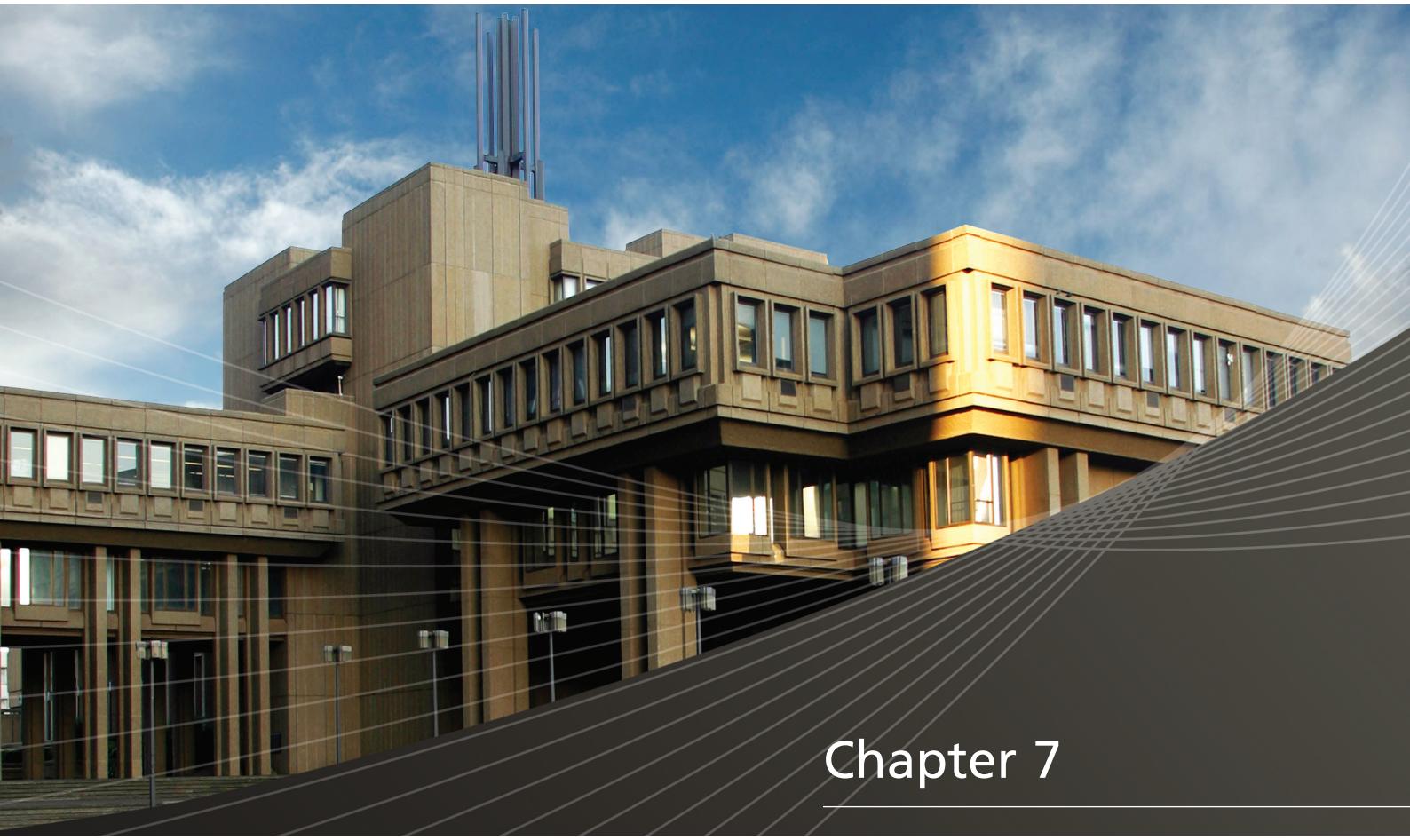
Band 3 (70 to 100 poverty score): Free 50 litres of water per person per day, up to 15 kl per month per household; 30 kWh of electricity per person per month, up to 150 kWh per household; a 100 percent rebate on owner-charged rates and services; 100 percent rebate on refuse; a transport subsidy of 15 percent; and up to R1 500 in rental subsidy.

Band 2 (35 to 69 poverty score): Free 35 litres of water per person per day, up to 12 kl per household; 20 kWh of electricity per person per month, up to 100 kWh per household; a 100 percent rebate on owner-charged rates and services; 100 percent rebate on refuse; 15 percent transport subsidy; and up to R1 000 in rental subsidy.

Band 1 (1 to 34 poverty score): Free 25 litres of water per person per day, up to 10 kl per household;10 kWh of electricity per person per month, up to 50 kWh per household; 70 percent rebate on owner-charged rates and services; 70 percent rebate on refuse; and up to R750 in rental subsidy.

The revised policy aims at extending the coverage of subsidies to those who are in need, without necessarily burdening the City's fiscus. Basically, the additional given to larger households is offset by the amount no longer allocated to smaller households, even though the benefits now equalise between them.

The City's Community Development Department administers this Policy.



Chapter 7

Overview of Budget Assumptions

The 2009/10 – 2011/12 Medium Term Budget has been prepared within a highly volatile and highly uncertain economic environment, making the budgeting process even more challenging. Drastic changes have occurred within the global and domestic economy since the approval of the last annual budget, and these changes had a profound impact on the assumptions drawn to prepare the budget.

External economic trends

What started off as a financial crisis in some developed countries has escalated into a global phenomenon, resulting in economic recession in these countries and lower growth in developing countries. The International Monetary Fund projects global economic growth of 0,5 percent in 2009, the lowest since the 1930s.

While the South African financial sector is reportedly cushioned against the global financial turmoil, it is evident that the weaker economic environment will have adverse consequences for the real sector of the economy. The global economic slowdown implies a reduced demand for our exports, softer commodity prices, reduced investor appetite and the resultant slowdown in capital inflows and greater currency volatility (MTBPS 2008). These factors, together with domestic constraints, will lead to a slower growth, which the National Treasury projects at 1,2 percent for 2009 (NT, 2009 Budget). The South African economy contracted by almost two percent in 2008Q4, reportedly the worst performance in a decade. This has sent jitters about an eminent recession. Our Finance Minister is, however, confident that, in view of the policy responses initiated, the South African economy will not slip into a recession. The economy is expected to recover in 2010 with around 3% growth rate.

The South African economy has been under inflationary pressure since April 2007, when CPIX breached the South African Reserve Bank's (the Bank) target of 3 – 6% for the first time. The main drivers of inflation have been food and

fuel prices. In response, the Bank, within the framework of inflation targeting, raised interest rates to a cumulative five percentage points since 2006. The result was falling household consumption, reduced credit extension, declining disposable incomes, negative wealth effects from declining equity and house prices, and effects on growth (NT, 2009 Budget). Inflation and interest rates trends are showing a downward turn. The Bank, in line with international trends, had to cut rates in order to resuscitate the ailing economy. The change in the target measure for inflation from CPIX to CPI from January 2009, and the re-weighting and rebasing of CPI, has improved the inflation outlook. It will, however, take some time before the positive effects of these trends start showing in the economy.

In his budget speech on February 2009, the Minister of Finance, Trevor Manuel, alluded to the following principles which would mitigate against the impact of the global economic crisis on the local economy:

- Protection of the poor
- Employment creation
- Accelerating infrastructure investment
- Promoting competitiveness
- Fiscal discipline

The City of Johannesburg socio-economic trends[1]

Background and basic demographics

The City of Johannesburg has grown over the years to be the largest economic centre in Africa, and the driving force behind the South African economy.

The City's population has also increased tremendously since it (the City) was founded in 1886, and is to date estimated at 3,7 million people. Joburg's population has always been made largely of migrants, attracted by the economic opportunities which the City has been offering, emanating from the lengthy period of above-average economic growth. Because of this influx of migrants, the City has had an increase in population which is higher than the national average. This has put a considerable pressure on the demand for public services within the City. However, in line with the national trend, the City's rate of population growth has been slowing over the past years, and in 2006 was only slightly above an annual rate of 1,6 percent, against the national rate of 1,06 percent. This is an indication that influx of migrants into Joburg is slowing down.

Households within the City are estimated at 1,2 million. While population growth within the City is slowing, the average household size has stabilised at three persons per household. The combination of the stabilisation in the size of households and the declining rate of population growth will allow the City to begin to make inroads into service delivery backlogs within a reasonably short space of time, assuming that there are no further major pressures brought to bear.

The City's progress on development indicators

The City has made some remarkable progress on improving the standards of living of its citizens. The ten percent improvement in the Human Development Index over the last ten years up to 2006, which is based on measures of life expectancy, literacy and income, attest to this. The percentage of citizens within the City living in poverty has declined from 22,5 percent to 20,8 percent over the ten year period up to 2006. This compares favourably to the national situation. The reduction in poverty and the improvement in living standards can be ascribed to the remarkable economic growth over the same period.

The City's Gini coefficient, which is an indicator of the equality of income, has improved from 0,59 in 1996 to 0,56 in 2006. In spite of a sustained period of policy driven interventions designed to reduce the level of inequality in South Africa and a protracted period of strong economic growth, there has been little or no change in the Gini coefficient for South Africa overall and in fact, the position has deteriorated.

The problem of unemployment is a challenge for the City as it is for the nation as a whole. Growth in employment opportunities has not been able to keep pace with the increase in the economically active population. Unemployment is the main reason many people still live in poverty, and although social grants have provided a safety net for some people (the City has a social package policy for the poor), it is not enough to ensure that people live above the poverty line.

1 *The City's Annual Economic Review produced by the Economic Development Department is the source document of the City's socio-economic trends.*

The City is faced with the unemployment problem despite being the single most important source of employment in the national economy. In 2006, almost two million people were employed (both formally and informally) in the City. This was far more than in any other metro, and made up around fifty percent of total employment in Gauteng. Approximately one in every six people with a job in South Africa is employed in Joburg. However, the more successful an area is in creating jobs, the more likely it is to attract an inflow of unemployed people looking for work, such that the unemployment rate can increase.

After a period of being the best performing metro in terms of per capita income and income growth, Joburg now has a per capita income growth rate lower than many of the other key metros. In 2006 per capita incomes were higher in Tshwane than in Joburg. The main driver of this is linked to inward migration. Per capita income figures are determined by population of an area. Joburg's relatively high population growth, spurred by inward migration which in turn is pushed by perceptions of job opportunities, is the main reason for the apparent slowing in the rate of income growth. Household incomes portray similar trends as individual incomes. About ten percent of households within the City have an income of less than R1 000,00 per month. The rapidly rising food prices will have a severely negative impact on the standard of living of the urban poor, since a larger portion of their monthly expenditure is allocated to food.

Skills and education in the City of Johannesburg

One of the major constraints of higher economic growth in the City is the shortage of relevant skills, as depicted in the levels of education, types of education and practical work experience. Education levels within the City are steadily increasing. However, in 2006, only 13,5 percent of the population had a post-matriculation qualification of any kind. From 1996 to 2006, the number of people in Joburg with post-matriculation qualifications increased by about 183 000 people. At the same time, the size of the economically active population increased by more than 900 000 people, and the number of employed people over the same period increased by just 700 000. This discrepancy between the increase in education levels and employment levels can probably be attributed to the following factors:

- Skilled workers in the CoJ actually live in another area
- A large number of jobs have been created in the trade and construction sectors, which generally tend to accommodate workers with lower skills
- It is very likely that larger companies (particularly in the financial and business services sectors) are employing matriculants and then giving them on-the-job training.

The percentage of the City's population which has a basic degree (five percent) and further post graduate degrees (three percent) is very low. Although there is an encouraging increase in post-matriculation qualifications, the type of qualifications people are choosing to undertake is often not in the field most needed by business and industry. Hence there are skills available, but often not of the right type, resulting in an increase in the number of unemployed graduates.

The economy of Joburg

The City of Johannesburg is the economic powerhouse of South Africa, and that of the entire African continent. It is the largest metropolitan city in the country. Joburg contributes over 16 percent to SA's gross value added, and approximately fifty percent to that of Gauteng. The City also accounts for over 16 percent of the national employment. The City has been offering a sterling performance in terms of economic growth over the years, recording annual growth rates of over six percent since 2006. Joburg's high economic growth rate has been a key contributor to an improving national growth rate and has been the major driver of the performance of the national economy. However, the City's growth performance of 5,8 percent for the period 2004 to 2006 indicates that it has lost its long-held position of the fastest growing metro in South Africa.

The City of Johannesburg has set itself the ambitious target of reaching a nine percent growth rate by 2014, which is substantially higher than the national target growth rate of six percent. This is in view of the major role the City plays in the national economy, and recognising that a high economic growth rate for the City is a key success factor if national growth rate of six percent is to be achieved. In planning to achieve this targeted growth rate, the City has identified several target areas for intervention, based on the identified restraints to increasing economic growth, being:

- Removing and/or improving infrastructure constraints
- Reducing the cost of doing business in the City
- A more comprehensive and targeted approach to supporting the City's economy.

Joburg has enjoyed solid economic growth for a number of reasons, some of which are related to the sectoral composition of the economy of the City. Specifically, the share of the fastest growing sectors (financial and business

services, and trade) in the City's economy is proportionally greater than their share in the national economy. The most volatile of the sectors-agriculture-has a far smaller share of the City's economy than the national economy. Finally, the share of the usually slow growing community and personal services sector is lower in Joburg than in the national economy.

The key drivers of the City's economy have been the financial and business services, trade and accommodation, and the manufacturing sectors. The share of the financial and services increased from 25 percent to almost 30 percent from 2000 to 2007. The other sector that has shown a significant percentage increase in its share of the City's economy is construction. This reflects the massive construction boom that the City has seen, particularly since 2004, supported by lower interest rates, higher consumer and business confidence, and appreciating property values. The trade sector has also made a small increase in its already significant share of over 17 percent, reflecting the support for spending which derives from increased job opportunities and increased disposable consumer income. Sectors which have lost their share in the CoJ economy include community services and manufacturing. The tragedy is that these sectors underpinning the City's economy (finance and business services, trade and manufacturing) are hardest hit by the global financial crisis. This could have serious negative consequences on unemployment and poverty, not only on City level, but on a national scale.

Joburg is an important international trade centre, both in goods and services. Exports from and imports into the City have risen sharply since 2003, but imports outstripped exports in 2006, driven by the strong local consumption demand and a relatively strong currency. This has resulted in the deterioration of the City's trade balance. However, the trade balance is likely to have improved somewhat in the second half of 2007, and is likely to continue to do so into 2008 as a combined result of a slowdown in consumer expenditure and weaker currency, which will make imports more expensive. A lower level of international economic activity is likely to have a negative impact on exports, but this could be smaller than the impact of slowing local demand for imported goods.

Implications of the economic crisis to the City

The recent global as well as domestic economic developments-high interest rates, high inflation driven by rapidly rising food and fuel prices, high energy prices, electricity supply constraints, low consumer confidence, weaker rand, slowing house prices-are bound to have a negative effect on the City's economy. Lower rates of economic growth can be expected for the City for 2008 and 2009, compared with the previous years'. This will have a negative impact on the City's tax base.

The domestic low growth scenario (the City is projected to grow by 1,8% in the budget year), together with the demand side management initiatives, will most likely lead to a contraction in the demand for the City's services. This will compromise the City's revenue generating potential, which will in turn impact negatively on the City's ability to provide services. Accordingly, a 1,2% growth in revenue has been projected, down from the 2% in the previous budget cycle.

There are signs that the middle class, who is the driver of demand, is under financial strain due to the high interest rates (this group is more exposed to debt and therefore more affected by the high debt servicing costs). The high food prices hurt the poor the most as they spent a larger portion of their incomes on food. This situation could mean that most households within the City have cash-flow problems and will thus struggle to pay for their rates and taxes, and this could affect the City's cash flow. The City's cash position is therefore expected to decline in the current financial year primarily because of the decline in revenue but will improve at the end of 2009/10 and continue with a healthy working capital in the outer years. The City is planning on improving revenue collection efficiencies, and the provision for bad debts has thus declined by 35% from the previous year's original budget.

The erosion of households' incomes by the high inflation and interest rates could result in an increase in the number of households on the City's indigent register, raising a concern of its sustainability as the costs thereof escalate, going forward. It is projected that the current macroeconomic effects will result in an increase of 10% for Band 3 indigents and 5% for Band 2 (Band 3 and 2 are those households with high and middle range poverty scores respectively, according to the revised Social Package Policy). However, the efficiency of the targeting mechanism is expected to mitigate against sustainability risks. Basically the additional amount given to larger households is offset by the amount no longer allocated to smaller households even though the benefits now equalise between them. Furthermore, sustainability will be promoted through the policy's exit strategy.

The current scarcity of credit means that it will be expensive for the City to borrow to fund its capital expenditure, and that it might be difficult to raise funds to the required scale. This despite the positive credit rating. Accordingly, borrowing has decreased substantially in the 2009/10 MTB. 22,2% is provided for servicing the existing debt. The scarcity of credit is a serious challenge considering the investment plans of the City. The other option to fund capital

expenditure is through substantial increases of service charges, which is also not attractive under the current circumstances. However, increases above inflation cannot be avoided given the increases in bulk purchases (22,2%), notably for water and electricity.

The City has seen a reduction in grant funding from National Treasury mainly because BRT and 2010 projects would have been completed. The introduction of the fuel levy resulted in a shortfall of R180 million in the 2009/10 budget.

The challenges of low collection levels attributed to the economic slowdown, the decrease in borrowing and grant funding has complicated the balancing of the budget further. Various options were considered in response to the budget pressures, and these included maximising revenue generation, tariff increases and curtailing expenditure.

The cumulative impact of the decline in the City's borrowings, surplus cash and grants from the Province is a 45% decrease in capital expenditure. Not all service delivery needs were accommodated in the 2009/10 budget, and some spending priorities will have to be deferred and spread over a medium term period.

Even though the trends seem to be reversing with regard to inflation and interest rates, it might take some time before the positive effects thereof are felt in the economy.

Summary of budget assumptions

The global and national economic outlook has deteriorated, and lower rates of growth are expected over the medium term. Accordingly, a downturn in the City's economic performance is expected. However, given the City's position with regard to its contribution to the national economy, and the massive infrastructure investments planned for the City, it is projected that the slowdown in economic activity will not be that steep. The City's growth is projected at 1,8 percent in 2009, and will start recovering in 2010 to 4,5 percent, reaching 6% in 2011(based on projections by DED).

A lower inflation scenario is expected in South Africa over the medium term, due to lower food and oil prices, weak domestic demand and the change in the target measure for inflation. However, during the past two years, the City experienced negative real increases because of the higher inflation, which meant a shortfall in revenue. The table below shows this trend:

	2004/05	2005/06	2006/07	2007/08	2008/09
Budgeted CPIX	5,5	4,7	5,1	5,1	6,2
Actual CPIX	3,9	4,3	5,4	8,7	10,8
Variance	1,6	0,4	(0,3)	(3,6)	(4,6)

N.B. The 2008/09 actual is an estimate by NT

Because of the situation depicted above, and the need to meet the needs of the development strategy, a slightly higher inflation is projected for this medium term budget.

The current economic conditions are hard for both businesses and households, such that it may be hard for them to pay for municipal services. Lower payment levels than what was anticipated during the previous budgeting process are therefore projected.

Repairs and maintenance are kept at CPI + 2%, to avoid the danger of allowing the value of assets to deteriorate resulting in higher rehabilitation costs in future.

The table below gives a summary of the assumptions used to prepare this medium term budget, also showing changes in these assumptions from the previous year:

Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	1996 Census	2001 Census	2007 Survey	2005/06	2006/07	2007/08	Current Year 2008/09	2009/10 Medium Term Revenue & Expenditure Framework		
Demographics										
Population	2 639 110	3 225 812	3 888 180	3 400 000	3 436 045	3 506 168	3 577 772	3 680 861	3 748 331	3 817 038
Females aged 5 - 14	206 049	235 400	290 767							
Males aged 5 - 14	202 617	232 406	293 728							
Females aged 15 - 34	519 108	661 127	727 627							
Males aged 15 - 34	553 063	708 891	764 750							
Unemployment	29,2 %	37,4	29,6							
Household income (households) (1.)										
None		196 695	130 278							
R1 - R4800		43 469	28 714							
R4800 - R9600		115 015	125 514							
Poverty profiles										
Insert description										
Household/demographics (000)										
Number of people in municipal area	2 639 110	3 225 812	3 888 180	3 400 000	3 436 045	3 506 168	3 577 772	3 680 861	3 748 331	3 817 038
Number of poor people in municipal area				850 000	714 697	729 282	744 176	629 677	661 161	677 690
Number of households in municipal area	728 304	1 006 932	1 165 014	980 992	1 130 000	1 164 948	1 200 977	1 225 486	1 250 496	1 276 016
Number of poor households in municipal area				343 497	562 837	568 522	574 264	238 892	251 465	257 912
Definition of poor household (R per month)										
Housing statistics (2.)										
Formal	561 856	779 889	880 572							
Informal	155 459	212 211	226 445							
Total number of households	-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality (3.)				5 904	14 307	20 275	22 000	28 600	17 800	
Dwellings provided by province/s										
Dwellings provided by private sector (4.)										
Total new housing dwellings	-	-	-	-	-	-	-	-	-	-
Economic (5.)										
Inflation/inflation outlook (CPIX)				4,7%	5,1%	5,1%	6,2%	6,8%	5,6%	5,2%
Interest rate - borrowing				11,0%	11,8%	12,4%	11,0%	12,0%	11,0%	10,0%
Interest rate - investment				7,5%						
Remuneration increases				5,0%	9,0%	6,9%	8,3%	11,0%	7,0%	5,9%
Consumption growth (electricity)										
Consumption growth (water)										
Collection rates (6.)										
Property tax/service charges				87,0%	93,0%	96,0%	92,0%	93,9%	94,5%	94,8%
Rental of facilities & equipment										
Interest - external investments										
Interest - debtors					105,0%	129,0%	117,0%	118,0%	125,0%	115,0%
Revenue from agency services										

Chapter 8

Overview of Budget Funding

Review of past performance

Operating expenditure

The overall financial performance results for the 2007/08 financial year reflect an operating surplus of R836,5 million.

A summarised extract of the statement of financial performance is as follows:

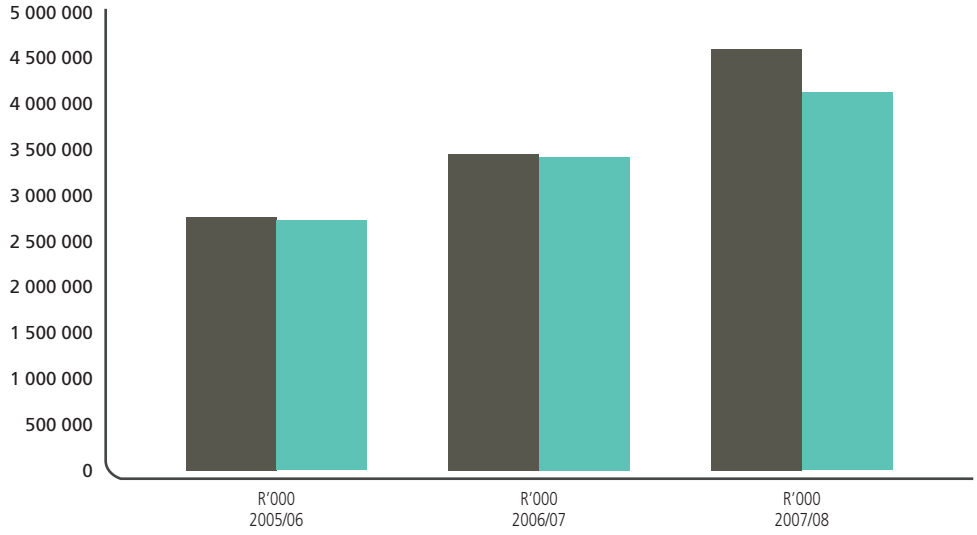
	Revised Budget 2007/08	Actual Result 2007/08
	R'000	R'000
Income	18 546 551	18 086 336
Expenditure	17 273 609	17 361 867
Operating Surplus before tax	1 272 942	724 469
Less taxation	50 625	(57 640)
Operating Surplus after tax	1 222 316	782 109

Revenue is lower than the budget by an amount of 460,2 million (2,5%) and expenditure was lower than the budget by R81,4million (0,5%).

Capital expenditure

The graph below demonstrates the City's capital spending against the budget over the last three financial years.

CAPITAL EXPENDITURE



	R'000 2005/06	R'000 2006/07	R'000 2007/08
Capital budget	*2 780 242*	*3 468 368*	*4 619 480*
Capital expenditure	*2 738 901*	*3 435 783*	*4 143 104*

Long term financial overview

Overview

The long-term financial plan is part of the ongoing financial planning and medium-term budgeting processes. The long-term financial plan aims to ensure that the City is in a sound financial condition and can finance services on a sustainable basis on the long-term. The medium-term budget represents a detailed three-year operating and capital budget that enables the City to meet its operational and strategic objectives for the three years and in the outer years.

Financial sustainability means that future generations will not be burdened with paying for services that today's taxpayers enjoy. While some expenses do not have to be paid immediately, the City still must have the ability to pay them in the future.

The long-term financial plan was reviewed and updated as part of the budget and IDP cycle for 2009/10. The long-term financial plan uses economic, financial, policy assumptions and the expenditure outlook to project expenses, revenue and changes in the balance sheet. At this stage the first three years agrees with the tabled budget and the outer years are projected.

Key assumptions

To be able to produce a meaningful financial plan, a number of assumptions have to be made and regularly kept under review. Economic factors such as inflation and interest rates have an impact on projected long-term financial position.

For the 2009/10 budget the City has assumed an expenditure growth of 6,8%, 5,6% for 2010/11 and 5,2% for 2012.

- Salaries increases are assumed at 11%, 7% and 5,9% for the outer years (no SALGA agreement yet on salary increases).
- Repairs and maintenance is assumed to increase by 2% above inflation (to avoid the danger of allowing the value of the assets to deteriorate resulting in higher rehabilitation costs in future). This should be compensated by identifying savings on other general expenditure items.

- Other expenditure increases are limited to budget allocations.
- Depreciation is calculated using the average life of assets.
- Interest on borrowing is calculated based on the capital investment programme.
- The financial plan assumes that the expenditure will grow at a level lower that the revenue to ensure that surplus cash is created to fund the capital expenditure in the outer years.

Level of capital spending

The appropriate levels of capital expenditure and borrowing are based on the principles of affordability, prudence and sustainability (debt ratio's and the impact or return of the capital investment on the operating budget).

- Prudential Indicators
- Debt to equity
- Debt to revenue
- Liquidity (Current Ratio)
- Operating surplus

In determining the level of borrowing and projecting the financial position of the City one should always have the credit rating of the City in mind.

Impact on operating expenditure

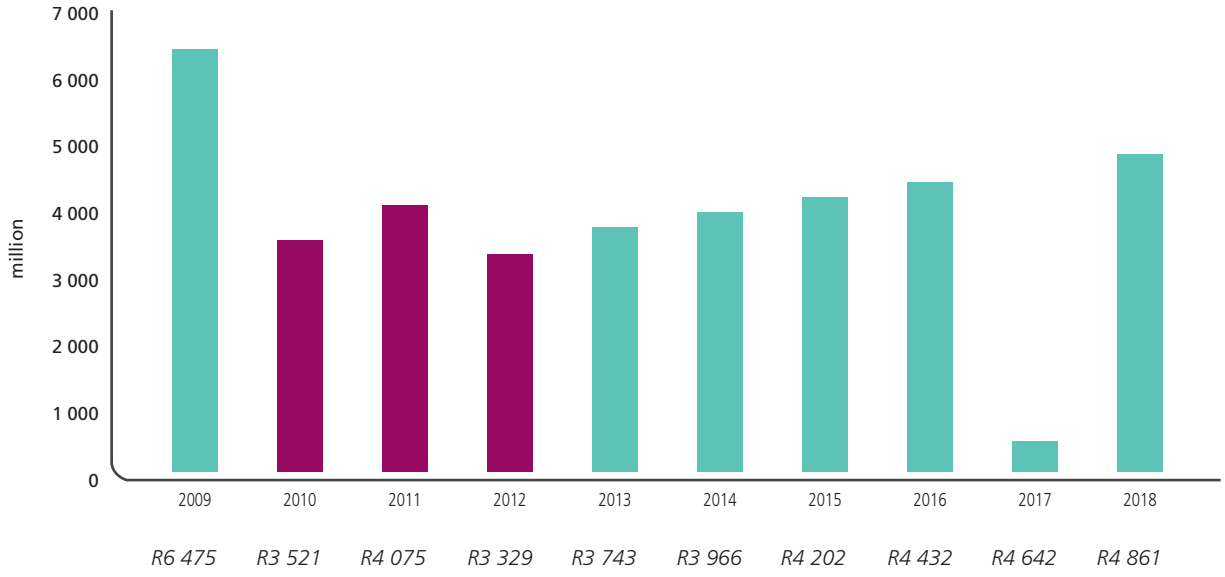
Capital spending also drives the operating budget both directly and indirectly. The CAPEX for 2009/10 will be above R3,5 billion, R4,1 billion for 2010/11and R3,2 billion for 2011/12. Thereafter it will be sustained above R3,7 billion including capital grants. It is expected that the envisaged increase in capital spending will result in:

- Increased depreciation costs (average between 10% – 15% increase over the next three years).
- Increased debt servicing costs.
- Increased operational expenditure especially in the medium to long term.
- Provision will be made in the operating account to ensure that assets are maintained at a level adequate to protect the capital investments and to minimise future maintenance and replacements.

Capital Investment Programme

The City has tabled a capital budget totalling R3,5 billion for the 2009/10 financial year. The graph below shows the 10-year projection of the capital investment programme (CIP).

CAPITAL EXPENDITURE



The financial plan projects a capital spending of approximately R17,4 billion over a period of four years (current and next three years).

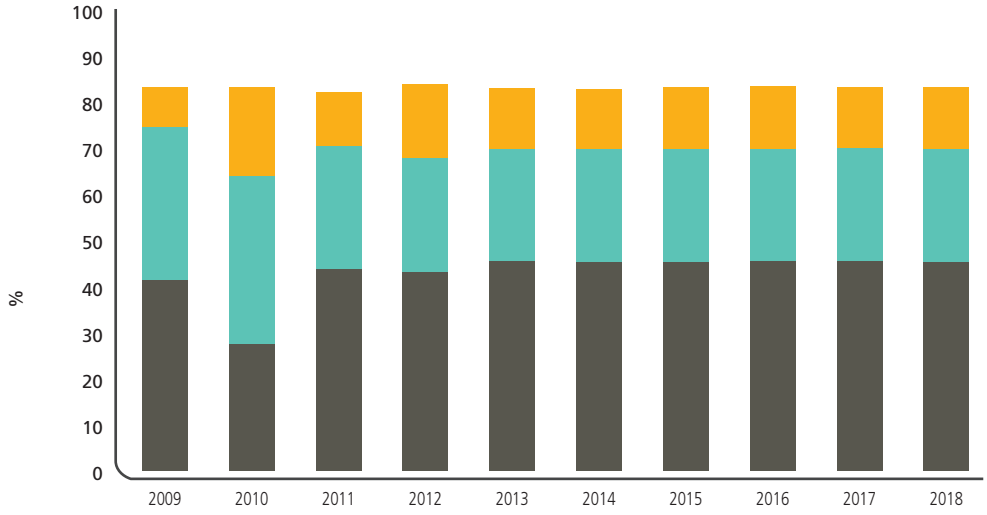
Funding sources

The table below reflects the projected capital per funding source for the next ten years

	2009 Rm	2010 Rm	2011 Rm	2012 Rm	2013 Rm	2014 Rm	2015 Rm	2016 Rm	2017 Rm	2018 Rm
Loan	2 600	1 567	1 308	1 000	1 102	1 169	1 239	1 301	1 366	1 434
Surplus	649	809	627	628	594	629	667	700	735	772
Loan and surplus	3 249	2 376	1 935	1 628	1 696	1 798	1 906	2 001	2 101	2 206
Grants and donations	3 225	1 145	2 140	1 701	2 047	2 168	2 296	2 431	2 541	2 655
Total	6 475	3 521	4 075	3 329	3 743	3 966	4 202	4 432	4 642	4 861

The graph below reflects the percentage per funding source for the next ten years.

CAPITAL FUNDING

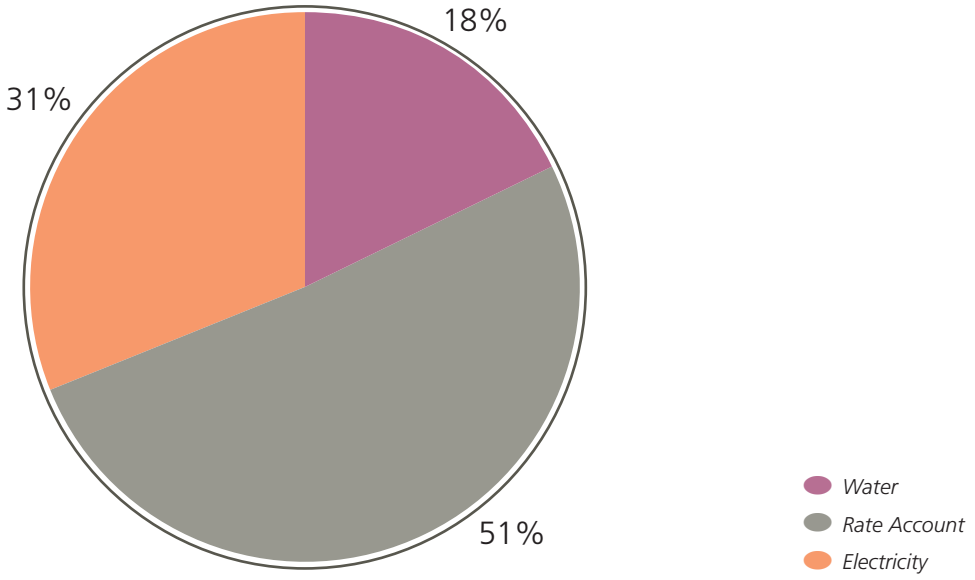


	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Surplus Cash	*10*	*23*	*14*	*19*	*16*	*16*	*16*	*16*	*16*	*16*
Loan	*40*	*45*	*32*	*30*	*29*	*29*	*29*	*29*	*29*	*29*
Grants	*50*	*32*	*53*	*52*	*55*	*55*	*55*	*55*	*55*	*55*

The capital expenditure will be funded from a combination of loans, surplus cash and grants and donations. In 2009/10 financial year, approximately 44% (R1,5bn) will be financed from loans, 23% (R809m) from cash resources and 33% (R1,1bn) from grants and donations.

The following revenue streams support City's capital level of funding;

CAPEX: REVENUE SOURCE

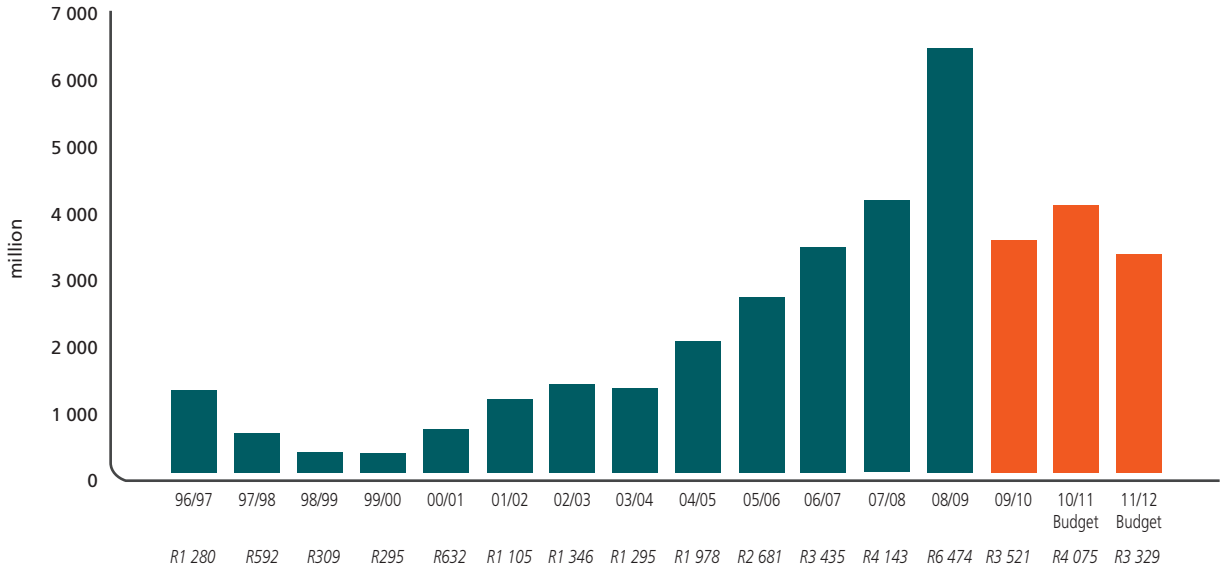


- Electricity revenue supports electricity infrastructure investment and accounts for 31%.
- Water revenue supports the water infrastructure investment and accounts for 18%.
- The rate account supports all the remainder of the City's infrastructure accounting for 51% of the City's capital portion.

This means that the rate account is overburdened, therefore there is a need to continue to pursue alternative ways of financing capital without putting more pressure on the rate account.

The graph below demonstrates the history of capital spending

HISTORICAL TRENDS ON CAPITAL SPENDING



The City's capital spending has seen a growth of more than 100% over the past five years and it is peaking around the 2010 Soccer World Cup.

Funding arrangements and strategies

The City of Johannesburg has numerous funding options available, both short term and long term financing that are in line with the MFMA and the Municipal Borrowing Framework. Treasury continuously analyses current and available financing arrangements, with an aim of identifying best financing mix. Treasury also monitors that the funding mix is in line with prudential indicators such as the revenue-to-debt ratio.

In April 2005, a R6 billion Domestic Medium Term Note (DMTN) programme was launched. DMTN programme provides flexibility, as it enables the City to raise funding as and when required. Under this programme the City can raise funding through various funding mechanisms in particular, vanilla bonds, commercial paper and a retail bond. Due to improvement of the City's credit rating, this seems to have impacted positively to our current and future borrowings.

The CoJ has a bond portfolio consisting of six institutional fixed coupon bonds and three floating rate retail bonds. The six institutional bonds with respective coupons and maturities are CoJ01 (2010: 10,95%); CoJ02 (2016: 11,90%); CoJ03 (2013: 9,70%); CoJ04 (2018: 9,00%); CoJ05 (2023: 12,205%) and CoJ06 (2015: 10,815%). The retail bond portfolio totalling R156 million constitutes of three bonds namely Jozi01, Jozi02 and Jozi03 with maturity period of 2 years, 3 years and 5 years respectively. The CoJ01 and CoJ02 bonds with total nominal amount of R2 billion were issued outside the DMTN programme. The total amount issued under the DMTN programme is approximately R5,2 and there remains approximately R0,8 billion to be issue under the programme.

Short term funding

Section 45 of MFMA guides short-term borrowing in the City of Johannesburg. Liquidity management is of paramount significance in a robust risk management framework. The City has overnight loan facilities approved with various banks totalling R800 million for bridging any potential short-term liquidity needs.

Long term funding

The CoJ will continue to utilise the DMTN programme as a vehicle for issuance in the local debt capital markets. The CoJ has established benchmark bonds across the yield curve, and as such the primary strategy is to tap into existing bonds to fund CAPEX and increase volumes to improve tradability in the bonds. Diversification of funding sources is also key to mitigate concentration risk and a result CoJ will continue to utilise alternative funding sources such as project finance, leases, loans, concessionary loans, syndicated loans, Export Credit Agency funding and public private partnerships.

Investments

Investments for the City are done in accordance with and adherence to the Municipal Investment Regulation of the MFMA, City's Treasury Policy and other relevant legislation. Cash Flow forecasts and liquidity needs by the City and various municipal owned entities provide guidance for the type of investments employed and tenor thereof. The investments are made with primary regard for the risk profile and appetite of the investment, liquidity needs of the City and the return on investments.

Treasury is obliged to invest all the City's funds within approved limits with counter parties approved by the Asset and Liabilities Committee. Due to high liquidity needs of the City, the investment portfolio constitutes mainly of money market instruments. Treasury continuously analyses the market for good investment opportunities relative to appropriate benchmarks and market conditions. Part of the yield enhancing strategy is to invest in money market funds managed by asset managers, the interest rate on these funds is competitive compared to the rates showed by conventional banks. ALCO has approved asset managers on the Treasury's counterparty list.

The City established a Sinking Fund, which is managed by an asset manager. The purpose of the sinking fund is to ensure that the City has the ability to redeem all bonds at maturity.

Measures of financial performance

- Current ratio shall not be less than 1.
- Debt to revenue shall be limited to 50%.
- Interest as a percentage of operating expenditure remains below 7%.

- Salaries to operating not to be more than 30%.
- Cost coverage ratio should cover at least one month.

The table below reflects the projected ratio's of the City over the next ten years.

	Bench-mar	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Current ratio	1:1	0,71	0,79	0,76	0,84	0,90	0,96	1,05	1,13	1,22	1,27	1,14
Debt/ Revenue	50%	46%	53%	50%	50%	49%	45%	47%	47	46%	47%	45%
Interest/ Operating	7%	4,9%	5,4%	5,8%	5,5%	5,8%	5,5%	5,3%	5,4%	5,6%	5,4%	5,6%
Salaries to Operating	30%	23%	27%	26%	25%	24%	24%	24%	24%	24%	24%	24%

Current ratio

- Current ratio measures the ability of the City to pay its current liabilities out of the current assets. The industry usually looks for a ratio of 2:1, however the acceptable current ratio is 1:1 for municipalities.
- The current ratio is below 1:1 which means that the City will not be able to meet its short term obligation if the trend continues.
- The ratio needs to be given utmost attention and the city will have to create cash through the operating account (minimise costs) to maintain liquidity.
- The ratio is projected to improve over the medium term and will fall within the benchmark of 1:1 in 2012/13 and remains up in the outer years.

Debt to revenue ratio

- Debt to revenue ratio, measures the percentage of revenue, committed to long-term debt.
- The debt to revenue ratio as reflected in the above table shows that the City has reached its limit of 50% and it might have an impact on credit rating. The City needs to manage the ratio carefully going forward.
- The ratio is expected to fall within the target range over the medium term.
- It should be noted that underlying the long term debt is the investments amounting to R2,8bn.

Interest as percentage of operating expenditure

- The ratio has remained within the acceptable levels of up to 7%.

Salaries ratio

- Employee costs totalled 27% of the total expenditure for the 2009/10 financial year. This ratio is maintained within the limit of 30%.

Ratio analysis

The current and debt to revenue ratios need to be improved upon going forward. The financial plan tries not to place more pressure on those ratios that are stretched (current and debt to revenue ratios) and projects improved financial ratios in the outer financial years.

The level of capital investment in the outer years depends on (cash) surpluses and the financial plan is utilising these (cash) surpluses towards capital infrastructure investments.

The financial plan has provided, by way of reserve or sinking fund, the increase of investment to repay future loans raised. The provision is approximately 10% of the amount borrowed depending on the loan tenure (ten years was used for the purpose of the financial plan).

Challenges

- Gap created by new fuel levy grant that is replacing the RSC replacement grant.
- What level of tariff increases is acceptable for each of the next 5 years-balancing financial sustainability and the affordability of services.
- Collectively managing the cost down-doing more with less
- Exploring alternative revenue sources.
- Reviewing all City services and programs for operational efficiencies to improve service levels and delivery.
- Exploring opportunities for cost saving (shared services).
- Asset Management and Renewals Strategy.
- Aggressive leveraging and new revenue opportunities.
- Exploring government's grants to a maximum.
- Sale of debtor's book, with a view of bringing the ratios within acceptable levels (current ratio, reduced debtors book).

Financial risks

- Changes in economic variables like inflation, petrol price, etc.
- Current economic downscale and the impact on payment levels.
- The City has reached the limit for the debt to revenue ratio.
- Unemployment trends.
- Global financial crisis.

The City's financial viability has been planned through modelling over ten years, the focus being on its financial performance, financial position and the cash flow statement. The plan is based on a number of assumptions. The assumptions have been developed to reflect a sustainable financial position over a planned period and to ensure that there is sufficient capacity to fund operating and capital expenditure. The plan seeks to address short-term and to achieve long-term financial stability while maintaining user charges/tariffs within reasonable levels.

The long-term financial plan has taken a conservative approach in projecting the City's financial position in the outer years, especially in relation to the level of capital investment going forward.

The table below gives an overview of the funding measurement.

City of Johannesburg Supporting Table SA10 Funding measurement

Description	MFMA section	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Funding measures								
Cash/cash equivalents at the year end - R'000	18(1)b	1 748 980	1 338 460	1 212 777	712 687	902 574	1 691 351	2 623 627
Cash + investments at the yr end less applications - R'000	18(1)b	935 406	122 009	526 326	26 236	646 123	1 534 900	2 567 176
Cash year end/monthly employee/supplier payments	18(1)b	2,0	1,3	0,9	0,5	0,6	1,0	1,5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	1 339 389	724 469	2 249 022	2 987 373	1 333 678	2 731 825	2 418 727
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	(6,0%)	3,6%	17,0%	(6,5%)	6,8%	6,1%	5,2%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	104,8%	129,4%	116,3%	117,3%	116,8%	122,8%	113,9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	6,0%	3,7%	7,3%	7,4%	6,2%	5,8%	5,3%
Capital payments % of capital expenditure	18(1)c;19	96,7%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0,0%	59,5%	68,1%	72,8%	60,8%	61,5%	55,4%
Current consumer debtors % change - incr(decr)	18(1)a	0,0%	16,5%	14,9%	0,4%	8,6%	6,7%	31,2%
Long term receivables % change - incr(decr)	18(1)a	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

Statement of tariff setting and revenue strategies

The MFMA requires annual budgets of municipalities to be funded by realistically anticipated revenue to be collected, based on collection levels to date and the actual revenue collected in previous financial years.

The City is committed to reducing dependency on revenue streams that might undermine the City's long-term environmental sustainability. The City's Future Revenue Optimisation programme involves exploring, and where feasible, introducing innovative product pricing options through engagement with departments and municipal-owned entities. The primary focus of this programme is to explore demand-side management practices, investigate options for pricing for and payment such as prepaid meters, direct billing of apartment blocks and multiple user meters per stand.

The City annually reviews the tariffs to ascertain whether they are still capable of producing the required revenue envelope, taking note of the prevailing trends. This process of tariff setting takes place within the framework of the City's Tariff Policy, which is based on social, economic and financial principles.

While the City is committed to maintaining tariff increases within the forecasted inflation, increases above inflation are applied to some services (mainly major trading services) due to budgetary requirements aimed at sustaining service provision.

For the 2009/10 financial year tariff increases for the major services were driven by the following broad considerations:

- The need to continue the roll out of the demand side management programmes.
- The projected shortage of water resources.
- Current national electricity constraints.
- The deteriorated economic outlook.
- The impact of inflation and other cost increases.
- Expanded Social Package considerations.
- National waste minimisation targets set within the Polokwane Declaration.
- Political considerations-the 2009 elections.

Informed by the aforementioned considerations, the City will increase tariffs for its services as follows:

Water and sanitation and sewerage	12,8%
Electricity	32%
Property rates	10% (residential)
Others	In line with projected inflation

The tables below give the details with regard to property rates as per NT requirements.

City of Johannesburg Supporting Table SA11 Property rates summary

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Valuation:							
Date of valuation:	2001/01/01	2001/01/01	2007/01/07				
Financial year valuation used							
Municipal by-laws s6 in place? (Y/N)	Yes	No	Yes				
Municipal/assistant valuer appointed? (Y/N)	Yes	Yes	Yes				
Municipal partnership s38 used? (Y/N)	No	No	No				
No. of assistant valuers (FTE)	–		29				
No. of data collectors (FTE)	20		–				
No. of internal valuers (FTE)	4		44				
No. of external valuers (FTE)	7		–				
No. of additional valuers (FTE)	–		–				
Valuation appeal board established? (Y/N)	Yes		Yes				
Implementation time of new valuation roll (mths)	24		–				
No. of properties	427 886	427 886	623 636	623 636			
No. of sectional title values			189 744	189 744			
No. of unreasonably difficult properties s7(2)			–	–			
No. of supplementary valuations							
No. of valuation roll amendments							
No. of objections			22 488	22 488			
No. of appeals							
No. of successful objections			14 944	14 944			
No. of successful objections > 10%			13 051	13 051			
Supplementary valuation							
Public service infrastructure value (Rm)			3 177	3 177			
Municipality owned property value (Rm)			13 459	13 459			
Valuation reductions:							
Valuation reductions-public infrastructure (Rm)							
Valuation reductions-nature reserves/park (Rm)							
Valuation reductions-mineral rights (Rm)							
Valuation reductions-R150,000 threshold (Rm)				93 000			
Valuation reductions-public worship (Rm)							
Valuation reductions-other (Rm)							
Total valuation reductions:	–	–	–	**93 000**	–	–	–
Total value used for rating (Rm)							
Total land value (Rm)							
Total value of improvements (Rm)							
Total market value (Rm)			686 363				
Rating:							
Residential rate used to determine rate for other categories? (Y/N)	Yes	Yes	Yes		Yes		
Differential rates used? (Y/N)	Yes	Yes	Yes		Yes		
Limit on annual rate increase (s20)? (Y/N)							
Special rating area used? (Y/N)	No	No	No		No		
Phasing-in properties s21 (number)	0	0	174120		174120		
Rates policy accompanying budget? (Y/N)	No	No	Yes		Yes		
Fixed amount minimum value (R'000)	20	20	150		150		
Non-residential prescribed ratio s19? (%)							
Rate revenue:							
Rate revenue budget (R '000)			3 829		4 218		
Rate revenue expected to collect (R'000)			3 502		3 950		
Expected cash collection rate (%)			91,4%		93,6%		
Special rating areas (R'000)							
Rebates, exemptions - indigent (R'000)							
Rebates, exemptions - pensioners (R'000)							
Rebates, exemptions - bona fide farm. (R'000)							
Rebates, exemptions - other (R'000)			431		465		
Phase-in reductions/discounts (R'000)							
Total rebates,exemptns,reductns,discs (R'000)	–	–	**431**	–	**465**	–	–

City of Johannesburg Supporting Table SA12 Property rates by category (current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Mining Props.
Current Year 2008/09								
Valuation:								
No. of properties	432 873		34 873	5 178	7 776	29 375	3 848	79
No. of sectional title property values	187 602		2 142					
No. of unreasonably difficult properties s7(2)								
No. of supplementary valuations								
Supplementary valuation (Rm)								
No. of valuation roll amendments								
No. of objections	9 626		2 164	196	33	133	141	17
No. of appeals								
No. of appeals finalised								
No. of successful objections	6 175		1 431	66	20	84	113	9
No. of successful objections > 10%	5 415		1 342	59	19	79	112	9
Estimated no. of properties not valued								
Years since last valuation (select)	6	6	6	6	6	6	6	6
Frequency of valuation (select)	4	4	4	4	4	4	4	4
Method of valuation used (select)	Market Value	Market Value	Market Value	Market Value	Market Value	Market Value	Market Value	Market Value
Base of valuation (select)	Market Value	Market Value	Market Value	Market Value	Market Value	Market Value	Market Value	Market Value
Phasing-in properties s21 (number)								
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?								
Valuation reductions:								
Valuation reductions-public infrastructure (Rm)								
Valuation reductions-nature reserves/park (Rm)								
Valuation reductions-mineral rights (Rm)								
Valuation reductions-R150,000 threshold (Rm)								
Valuation reductions-public worship (Rm)								
Valuation reductions-other (Rm)								
Total valuation reductions:	–	–	–	–	–	–	–	–
Total value used for rating (Rm)	469		131	9	13	11	3	0
Total land value (Rm)								
Total value of improvements (Rm)								
Total market value (Rm)	**319 950**		**129 165**	**9 416**	**5 696**	**13 437**	**3 167**	**244**
Rating:								
Average rate	0,004000	0,012000	0,012000	0,004000	0,006000	0,004800	–	0,012000
Rate revenue budget (R '000)	1 656		1 787	116	186	82		–
Rate revenue expected to collect (R'000)	1 413		1 704	116	186	82		
Expected cash collection rate (%)	85,3%		95,4%	100,0%	100,0%	100,0%		
Special rating areas (R'000)								
Rebates, exemptions - indigent (R'000)	12							
Rebates, exemptions - pensioners (R'000)								
Rebates, exemptions - bona fide farm. (R'000)								
Rebates, exemptions - other (R'000)	397		2	0	19	0		
Phase-in reductions/discounts (R'000)								
Total rebates,exemptns,reductns,discs (R'000)								

City of Johannesburg Supporting Table SA13 Property rates by category (budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Mining Props.
Budget Year 2009/10								
Valuation:								
No. of properties	432 873		34 873	5 178	7 776	29 375	3 848	79
No. of sectional title property values	187 602		2 142					
No. of unreasonably difficult properties s7(2)								
No. of supplementary valuations								
Supplementary valuation (Rm)								
No. of valuation roll amendments								
No. of objections								
No. of appeals								
No. of appeals finalised								
No. of successful objections								
No. of successful objections > 10%								
Estimated no. of properties not valued								
Years since last valuation **(select)**	6		6	6	6	6	6	6
Frequency of valuation **(select)**	4		4	4	4	4	4	4
Method of valuation used **(select)**	Market Value		Market Value	Market Value	Market Value	Market Value	Market Value	Market Value
Base of valuation **(select)**	Market Value		Market Value	Market Value	Market Value	Market Value	Market Value	Market Value
Phasing-in properties s21 (number)								
Combination of rating types used? (Y/N)	No		No	No	No	No	No	No
Flat rate used? (Y/N)	No		No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?								
Valuation reductions:								
Valuation reductions-public infrastructure (Rm)								
Valuation reductions-nature reserves/park (Rm)								
Valuation reductions-mineral rights (Rm)								
Valuation reductions-R150,000 threshold (Rm)								
Valuation reductions-public worship (Rm)								
Valuation reductions-other (Rm)								
Total valuation reductions:								
Total value used for rating (Rm)	477		126	9	13	11	3	0
Total land value (Rm)								
Total value of improvements (Rm)								
Total market value (Rm)	**319 950**		**129 165**	**9 416**	**5 696**	**13 437**	**3 167**	**244**
Rating:								
Average rate	0,004400	0,013200	0,015000	0,015000	0,006600	0,005280	–	0,015000
Rate revenue budget (R '000)	2 599	–	1 499	38	57	24		1
Rate revenue expected to collect (R'000)	2 399		1 431	38	57	24		1
Expected cash collection rate (%)	92,3%		95,5%	100,0%	100,0%	100,0%		100,0%
Special rating areas (R'000)								
Rebates, exemptions - indigent (R'000)	12							
Rebates, exemptions - pensioners (R'000)								
Rebates, exemptions - bona fide farm. (R'000)								
Rebates, exemptions - other (R'000)	408			0	21			
Phase-in reductions/discounts (R'000)								
Total rebates,exemptns,reductns,discs (R'000)								

The table below shows the impact of the tariff increases on households.

Supporting Table SA14 Household bills

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework			
Rand/cent	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10 % incr.	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Monthly Account for Household - 'Large' Household								
Rates and services charges:								
Property rates	424,24	454,36	500,00	500,00	10,0%	550,00	582,60	614,58
Electricity: Basic levy								
Electricity: Consumption	403,79	427,61	489,80	489,80	30,0%	636,70	674,47	711,47
Water: Basic levy								
Water: Consumption	163,80	172,15	183,80	183,80	10,5%	203,09	215,14	226,94
Sanitation	100,55	105,68	114,37	114,37	12,8%	129,00	136,65	144,15
Refuse removal	44,48	46,75	80,00	80,00	41,3%	113,00	119,70	126,27
Other								
sub-total	**1 136,86**	**1 206,55**	**1 367,97**	**1 367,97**	**19,3%**	**1 631,79**	**1 728,56**	**1 823,41**
VAT on Services	99,77	105,31	121,52	121,52		151,45	160,43	169,24
Total large household bill:	**1 236,63**	**1 311,86**	**1 489,49**	**1 489,49**	**19,7%**	**1 783,24**	**1 888,99**	**1 992,65**
% increase/-decrease	**7,0%**	**6,1%**	**13,5%**	**–**		**19,7%**	**5,9%**	**5,5%**
Monthly Account for Household - 'Small' Household								
Rates and services charges:								
Property rates	–	–	166,66	166,66	10,0%	183,33	194,21	204,86
Electricity: Basic levy								
Electricity: Consumption	190,41	201,64	245,86	245,86	7,5%	264,30	279,98	295,34
Water: Basic levy								
Water: Consumption	121,80	128,01	136,20	136,20	10,1%	149,90	158,79	167,50
Sanitation	51,70	54,34	58,75	58,75	12,8%	66,27	70,20	74,05
Refuse removal	25,16	26,44	60,00	60,00	26,7%	76,00	80,51	84,92
Other								
sub-total	**389,07**	**410,43**	**667,47**	**667,47**	**10,8%**	**739,80**	**783,69**	**826,67**
VAT on Services	54,47	57,46	70,11	70,11		77,91	82,53	87,05
Total small household bill:	**443,54**	**467,89**	**737,58**	**737,58**	**10,9%**	**817,71**	**866,22**	**913,72**
Description	**8,1%**	**5,5%**	**57,6%**	**–**		**10,9%**	**5,9%**	**5,5%**
Monthly Account for Household - 'Small' Household receiving free basic services								
Rates and services charges:								
Property rates	–	–	–	–	–	–	–	–
Electricity: Basic levy								
Electricity: Consumption	25,68	27,20	29,62	29,62	7,5%	31,84	33,73	35,56
Water: Basic levy								
Water: Consumption	–	–	–	–	–	–	–	–
Sanitation	51,70	54,34	58,75	58,75	12,8%	66,27	70,20	74,05
Refuse removal	–	–	–	–		60,00	63,59	67,05
Other								
sub-total	**77,38**	**81,54**	**88,37**	**88,37**		**158,11**	**167,52**	**176,66**
VAT on Services	10,83	11,42	12,37	12,37		22,14	23,45	24,73
Total small household bill:	**88,21**	**92,96**	**100,74**	**100,74**	**78,9%**	**180,25**	**190,97**	**201,39**
% increase/-decrease	**7,4%**	**5,4%**	**8,4%**	**(0,0%)**		**78,9%**	**6,0%**	**5,5%**

Note

1. Assumed property value is R700 001- R1 500 000; R300 001- R500 000;R100 001- R150 000 for large, small (1) and small (2) households respectictively

2. For electricity large households are assumed to be on single phase, small households(1) on lifeline 2 and small household(2) on lifeleine 1

City of Johannesburg Supporting Table SA15 Investment particulars by type

Investment type	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Parent municipality								
Securities - National Government								
Listed Corporate Bonds	35	35	35	35	35			
Deposits - Bank	1 687 455	920 432	946 399	610 432	610 432	610 467	1 410 467	2 210 467
Guaranteed Endowment Policies (sinking)	2 024 156	2 865 208	1 333 396	2 217 646	2 217 646	2 762 078	3 229 016	2 718 486
Consolidated total:	**3 711 646**	**3 785 675**	**2 279 830**	**2 828 113**	**2 828 113**	**3 372 545**	**4 639 483**	**4 928 953**

City of Johannesburg Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Type of Investment	Expiry date of investment	Monetary value
Name of institution & investment ID			Rand thousand
Parent municipality			
RMB R100m Security Deposit	Long Term	30 Nov 14	32 689
RMB R100m Amortising Deposit	Long Term	30 Nov 14	34 967
RMB R950m Amortising Deposit	Long Term	30 Nov 14	33 219
RMB R248m Sinking Fund	Long Term	31 Dec 12	685 995
ABSA R150m	Long Term	20 Dec 12	106 525
SCMB Loan Stock	Long Term	31 Aug 13	22 905
Standard Midrand	Long Term	25 Nov 11	39 728
Regiments Sinking Fund ***	Long Term	10 Apr 2010	1 793 575
INCA & STD Bank	Long Term	30 Jun 11	12 476
Call Investment	Call	Call	610 467
Total investments and interest			**3 372 545**

Notes

*1. *** Only R1 bn of the sinking fund will be used to cover COJ 01.*

City of Johannesburg Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2006/07	2007/08	Current Year 2008/09			2009/10 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Parent municipality									
Long-Term Loans (annuity/reducing balance)		2 410 786	2 364 329	1 896 730	2 227 509	2 227 509	1 093 186	898 807	708 829
Local registered stock		30 000	30 000	30 000	30 000	30 000	30 000	30 000	30 000
Non-Marketable Bonds		3 730 000	5 856 865	8 101 865	8 456 865	8 456 865	10 022 543	11 330 543	12 330 543
Total Borrowing	1	**6 170 786**	**8 251 194**	**10 028 595**	**10 714 374**	**10 714 374**	**11 145 729**	**12 259 350**	**13 069 372**

City of JohannesburgSupporting Table SA18 Transfers and grant receipts

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
RECEIPTS:							
Transfers and Grants							
National Government:	**2 892 481**	**4 051 509**	**3 057 779**	**3 119 523**	**3 621 229**	**3 915 815**	**4 041 009**
Equitable share	2 473 774	2 912 092	3 023 779	3 085 523	1 234 256	1 626 603	1 804 526
Levy replacement					2 242 623	2 288 212	2 235 233
Finance Management					750	1 000	1 250
Municipal Systems Improvement	1 401	1 357	4 000	4 000			
2010 World Cup Host City Operating Grant	417 306	1 138 060	30 000	30 000	143 600		
Provincial Government:	**223 453**	**281 654**	**524 254**	**536 584**	**523 394**	**535 077**	**565 765**
Health subsidy	54 230	56 210	79 200	75 180	84 586	89 323	93 968
Housing	98 739	151 409	370 852	370 852	350 000	368 000	390 000
Ambulance subsidy	61 773	64 633	64 633	71 737	71 737	75 754	79 693
Sports and Recreation	5 395	5 846	4 130	6 345	13 453		
Transport	3 316	3 556	5 439	12 470	3 618	2 000	2 104
Other grant providers:	**22 033**	**20 747**	**35 900**	**17 063**	**4 395**	**4 651**	**4 902**
Environment	1 305	1 997		1 263	4 395	4 651	4 902
Development Planning and Urban Management	14 728	18 470	35 900	15 800			
Johannesburg Metropolitan Police Department	500	280					
Infrastructure Services	5 500						
Total Transfers and Grants	**3 137 967**	**4 353 910**	**3 617 933**	**3 673 170**	**4 149 018**	**4 455 543**	**4 611 676**
Capital transfers and grants							
National Government:	**–**	**814 485**	**1 704 873**	**2 609 222**	**847 745**	**1 828 321**	**1 412 645**
Expanded Public Works Programme					49 049		
Public Transport Infrastructure and Systems Grant		226 690	909 640	1 582 854	52 589	1 070 471	600 000
2010 FIFA World Cup Stadiums Development Grant		174 000	209 000	465 000	167 000	35 000	
Neighbourhood Development Partnership Grant			105 865	81 000	33 700	68 400	38 400
Integrated National Electrifiaction Programme		61 000	60 000	60 000	70 150	98 000	105 000
Municipal Infrastructure Grant - Cities							
Office of the Executive Mayor: 2010					47 050		
Community Development: Sport and Recreation		87 410	79 536	79 536	42 773	50 081	60 232
Health Services					5 038	5 565	6 692
Finance					28 039	33 385	40 155
Housing		61 999	66 715	66 715	97 618	144 677	174 004
Development Planning and Urban Management		14 500	17 200	17 200	23 763	33 387	40 155
City Power		11 477	47 300	47 300	38 021	44 516	53 540
Johannesburg Water		126 023	120 963	120 963	104 557	139 113	167 311
Pikitup		2 886	3 690	3 690	19 010	22 258	26 770
Johannesburg Roads Agency		38 500	72 464	70 000	57 031	66 774	80 309
Johannesburg City Parks		10 000	12 500	14 964	12 357	16 694	20 077
Provincial Government:	**–**	**135 883**	**266 812**	**294 504**	**94 816**	**118 073**	**110 000**
Housing		39 165	90 288	90 288	90 000	110 000	110 000
Community Development: Sport & Recreation		6 703	10 000	10 000			
Johannesburg Social Housing Company		64 845	156 524	184 216	4 816	8 073	
City Power		20 000	10 000	10 000			
Office of the Executive Mayor		1 170					
Johannesburg Property Company		4 000					
Total capital transfers and grants	**–**	**950 368**	**1 971 685**	**2 903 726**	**942 561**	**1 946 394**	**1 522 645**
TOTAL RECEIPTS	**3 137 967**	**5 304 278**	**5 589 618**	**6 576 896**	**5 091 579**	**6 401 937**	**6 134 321**

Chapter 9

Expenditure on transfers and grant programme

City of JohannesburgSupporting Table SA19 Expenditure on transfers and grant programme

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
EXPENDITURE:							
Operating expenditure							
National Government:	**2 892 481**	**4 051 509**	**3 057 779**	**3 119 523**	**3 621 229**	**3 915 815**	**4 041 009**
Equitable share	2 473 774	2 912 092	3 023 779	3 085 523	1 234 256	1 626 603	1 804 526
Levy replacement					2 242 623	2 288 212	2 235 233
Finance Management					750	1 000	1 250
Municipal Systems Improvement	1 401	1 357	4 000	4 000			
2010 World Cup Host City Operating Grant	417 306	1 138 060	30 000	30 000	143 600		
Provincial Government:	**223 453**	**281 654**	**524 254**	**536 584**	**620 429**	**640 723**	**669 304**
Health subsidy	54 230	56 210	79 200	75 180	84 586	89 323	93 968
Housing	98 739	151 409	370 852	370 852	447 035	473 646	493 539
Ambulance subsidy	61 773	64 633	64 633	71 737	71 737	75 754	79 693
Sports and Recreation	5 395	5 846	4 130	6 345	13 453		
Transport	3 316	3 556	5 439	12 470	3 618	2 000	2 104
Other grant providers:	**22 033**	**20 747**	**35 900**	**17 063**	**4 395**	**4 651**	**4 902**
Environment	1 305	1 997		1 263	4 395	4 651	4 902
Development Planning and Urban Management	14 728	18 470	35 900	15 800			
Johannesburg Metropolitan Police Department	500	280					
Infrastructure Services	5 500						
Total expenditure:	**3 137 967**	**4 353 910**	**3 617 933**	**3 673 170**	**4 246 053**	**4 561 189**	**4 715 215**
Capital expenditure							
National Government:	**–**	**814 485**	**1 704 873**	**2 609 222**	**847 745**	**1 828 321**	**1 412 645**
Expanded Public Works Programme					49 049		
Public Transport Infrastructure and Systems Grant		226 690	909 640	1 582 854	52 589	1 070 471	600 000
2010 FIFA World Cup Stadiums Development Grant		174 000	209 000	465 000	167 000	35 000	
Neighbourhood Development Partnership Grant			105 865	81 000	33 700	68 400	38 400
Integrated National Electrifiaction Programme		61 000	60 000	60 000	70 150	98 000	105 000
Municipal Infrastructure Grant - Cities							
Office of the Executive Mayor: 2010					47 050		
Community Development: Sport and Recreation		87 410	79 536	79 536	42 773	50 081	60 232
Health Services					5 038	5 565	6 692
Finance					28 039	33 385	40 155
Housing		61 999	66 715	66 715	97 618	144 677	174 004
Development Planning and Urban Management		14 500	17 200	17 200	23 763	33 387	40 155
City Power		11 477	47 300	47 300	38 021	44 516	53 540
Johannesburg Water		126 023	120 963	120 963	104 557	139 113	167 311
Pikitup		2 886	3 690	3 690	19 010	22 258	26 770
Johannesburg Roads Agency		38 500	72 464	70 000	57 031	66 774	80 309
Johannesburg City Parks		10 000	12 500	14 964	12 357	16 694	20 077
Provincial Government:	**–**	**135 883**	**266 812**	**294 504**	**94 816**	**118 073**	**110 000**
Housing		39 165	90 288	90 288	90 000	110 000	110 000
Community Development: Sport & Recreation		6 703	10 000	10 000			
Johannesburg Social Housing Company		64 845	156 524	184 216	4 816	8 073	
City Power		20 000	10 000	10 000			
Office of the Executive Mayor		1 170					
Johannesburg Property Company		4 000					
Total capital expenditure	**–**	**950 368**	**1 971 685**	**2 903 726**	**942 561**	**1 946 394**	**1 522 645**
TOTAL EXPENDITURE	**3 137 967**	**5 304 278**	**5 589 618**	**6 576 896**	**5 188 614**	**6 507 583**	**6 237 860**

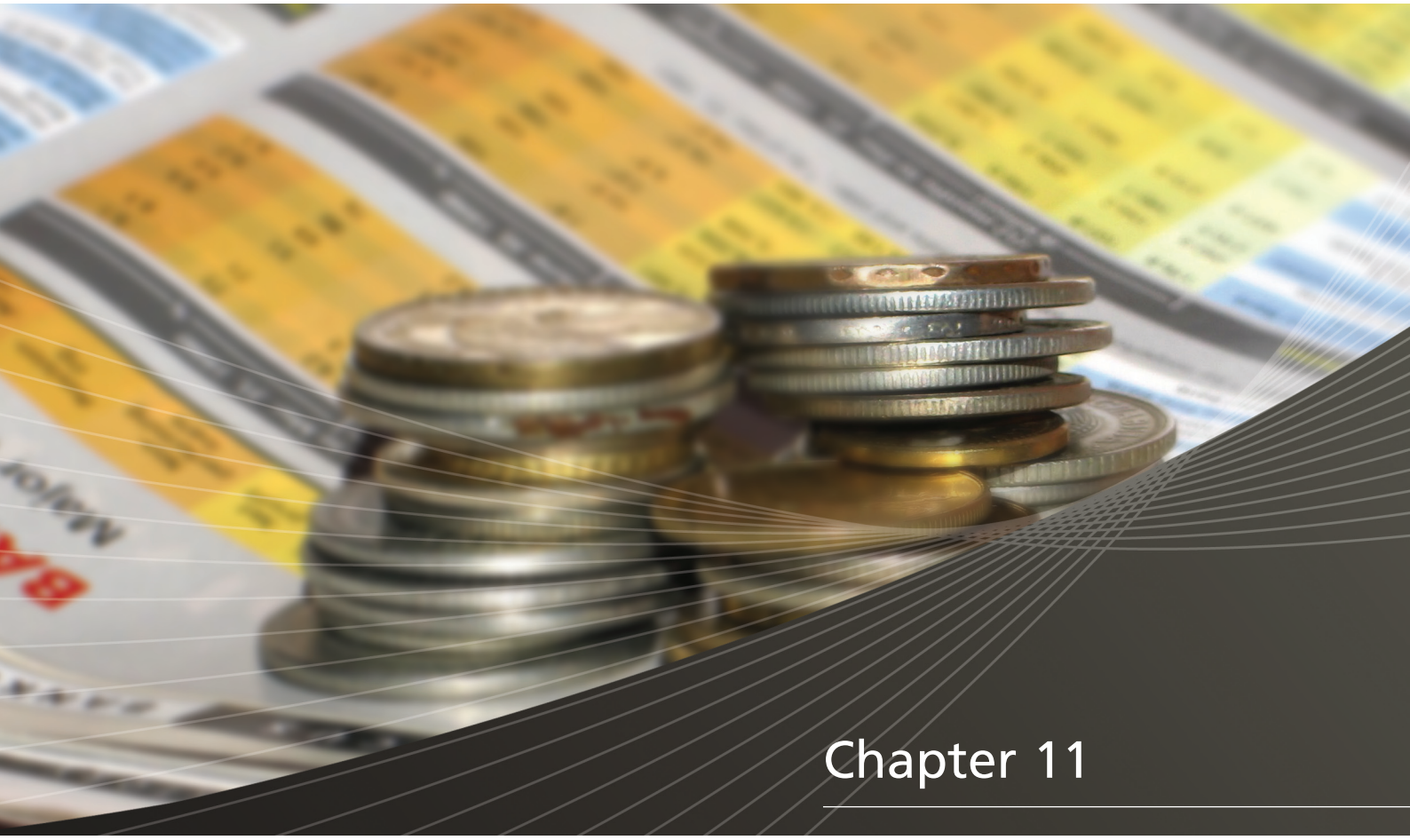
Chapter 10

Transfers and grants made by the Municipality

City of Johannesburg Supporting Table SA21 Transfers and grants made by the municipality

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Transfers to other municipalities							
None							
TOTAL TRANSFERS TO MUNICIPALITIES:	–	–	–	–	–	–	–
Transfers to Entities/Other External Mechanisms							
Johannesburg Water							
Pikitup	571 762	678 494	850 682	850 682	877 388	905 404	940 966
Metrobus	223 708	258 343	265 498	265 498	284 497	291 841	305 771
Johannesburg City Parks	335 679	364 145	419 221	419 221	449 679	476 823	501 503
Roads Agency	353 299	371 316	408 603	408 603	429 388	452 319	475 159
Johannesburg Zoo	30 451	36 644	34 714	34 714	36 779	38 496	40 122
Johannesburg Tourism Company	15 980	19 258	22 475	52 475	24 105	25 331	26 573
Metro Trading Company	30 333	35 972	40 135	40 135	40 559	42 136	43 948
Johannesburg Property Company	10 500	11 130	11 816	11 816	9 987	10 750	11 421
Johannesburg Social Housing Company	11 551	13 827	16 132	16 132	16 717	17 067	17 799
Johannesburg Development Agency	25 050	28 400	29 924	29 924	26 719	27 999	29 321
Johannesburg Civic Theatre	14 745	15 823	17 259	17 259	17 464	17 827	18 558
Roodepoort City Theatre	3 845	6 728	7 769	7 769	8 363	8 852	9 327
TOTAL TRANSFERS TO ENTITIES/EMs'	**1 626 903**	**1 840 080**	**2 124 228**	**2 154 228**	**2 221 645**	**2 314 845**	**2 420 468**
Grants to other Organisations							
Operating Grants							
Sporting Organisations	898	944	1 000	1 000	1 051	1 101	1 147
Housing Top Structures	106 052	173 652	370 852	370 852	350 000	368 000	390 000
Other	12 888	21 695	34 193	32 524	34 459	80 960	84 569
2010 Stadiums	417 306	1 238 060					
TOTAL GRANTS TO OTHER ORGANISATIONS:	**537 144**	**1 434 351**	**406 045**	**404 376**	**385 510**	**450 061**	**475 716**
TOTAL TRANSFERS AND GRANTS	**2 164 047**	**3 274 431**	**2 530 273**	**2 558 604**	**2 607 155**	**2 764 906**	**2 896 184**

Other: The other consists of Communtity Bank, Johannesburg Equity Fund, Skills Hub, Various NGO's from dept of community development and health.



Chapter 11

Councillor and Board Member Allowances and Employee Benefits

City of Johannesburg Supporting Table SA22 Summary councillor and staff benefits

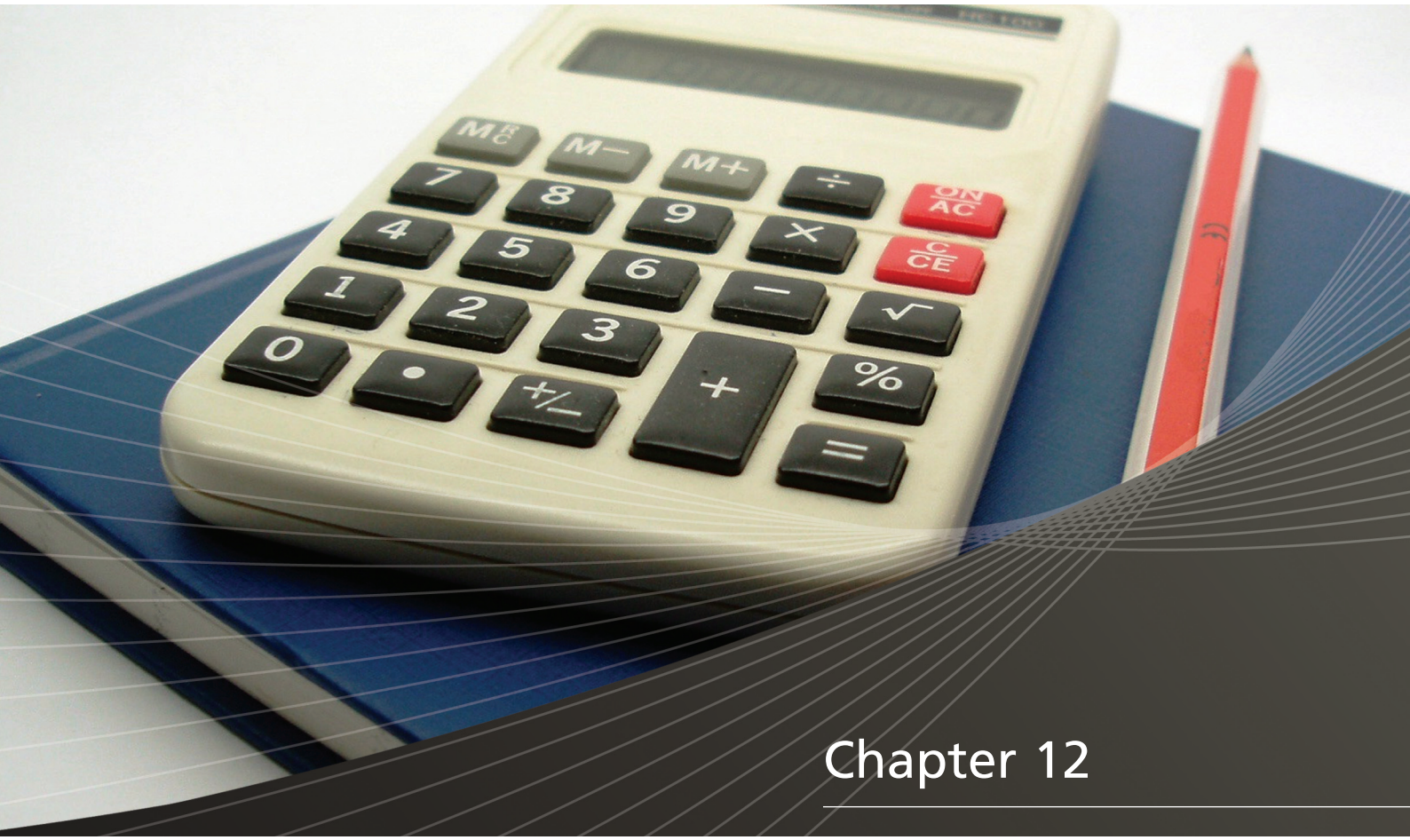
Summary of Employee and Councillor remuneration	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
	B	C	D	E	G	H	I
Councillors (Political Office Bearers plus Other)							
Salary	49 308	52 757	50 519	58 280	56 598	60 463	64 015
Pension Contributions	9 067	9 401	9 411	9 911	10 436	11 264	12 157
Medical Aid Contributions		27	48	50	52	55	58
Motor vehicle and cell phone		151	263	263	263	263	263
Housing allowance							
Sub Total - Councillors	**58 375**	**62 336**	**60 241**	**68 504**	**67 349**	**72 045**	**76 493**
% increase	**–**	**6,8%**	**(3,4%)**	**13,7%**	**(1,7%)**	**7,0%**	**6,2%**
Senior Managers of the Municipality							
Salary	50 419	75 250	95 664	95 664	115 153	122 327	128 321
Pension Contributions	1 403	1 678	1 297	1 297	2 241	2 380	2 540
Medical Aid Contributions	459	1 100	846	846	1 151	1 225	1 299
Motor vehicle and cell phone	5 672	10 343	12 629	12 629	15 590	16 541	17 691
Housing allowance	35	60	59	59	61	63	66
Performance Bonus	3 739	5 962	11 792	11 792	12 032	14 530	16 183
Other benefits or allowances	924	904	1 666	1 666	1 833	1 895	1 836
In-kind benefits							
Sub Total - Senior Managers of Municipality	**62 652**	**95 298**	**123 953**	**123 953**	**148 061**	**158 962**	**167 936**
% increase	**0,0%**	**52,1%**	**30,1%**	**0,0%**	**19,4%**	**7,4%**	**5,6%**
Other Municipal Staff							
Basic Salaries and Wages	1 075 144	1 196 718	1 503 776	1 652 428	1 534 150	1 639 983	1 727 725
Pension Contributions	153 192	177 973	201 112	176 128	243 600	258 643	274 009
Medical Aid Contributions	93 944	108 633	128 505	117 453	142 833	151 765	156 077
Motor vehicle and cell phone	128 183	145 031	155 968	123 883	178 411	186 303	193 487
Housing allowance	14 464	17 977	21 989	18 833	24 816	26 232	27 575
Overtime	94 571	118 888	98 906	99 055	110 445	118 175	125 440
Performance Bonus	60 484	66 507	87 231	86 604	110 079	116 113	122 818
Other benefits or allowances	69 285	70 544	127 934	116 976	141 406	149 568	157 004
In-kind benefits	197 511	247 617	354 288	314 699	433 506	466 160	493 355
Sub Total - Other Municipal Staff	**1 886 780**	**2 149 886**	**2 679 709**	**2 706 059**	**2 919 246**	**3 112 941**	**3 277 490**
% increase	**0,0%**	**13,9%**	**24,6%**	**1,0%**	**7,9%**	**6,6%**	**5,3%**
Total Parent Municipality	**2 007 807**	**2 307 520**	**2 863 903**	**2 898 516**	**3 134 655**	**3 343 948**	**3 521 920**
	–	**14,9%**	**24,1%**	**1,2%**	**8,1%**	**6,7%**	**5,3%**
Board Members of Entities							
Salary	2 202	4 710	4 948	5 021	6 329	6 771	7 177
Pension Contributions							
Medical Aid Contributions							
Motor vehicle and cell phone		298	323	323	358	383	406
Housing allowance							
Board Fees	6 061	8 296	7 420	7 420	9 534	10 194	10 797
In-kind benefits		61	66	66			
Sub Total - Board Members of Entities	**8 263**	**13 365**	**12 756**	**12 830**	**16 221**	**17 348**	**18 380**
% increase	**0,0%**	**61,8%**	**-4,6%**	**0,6%**	**26,4%**	**6,9%**	**5,9%**
Senior Managers of Entities							
Salary	68 115	79 608	76 841	59 369	89 197	95 440	101 384
Pension Contributions	4 000	4 141	4 549	3 856	4 907	5 251	41 329
Medical Aid Contributions	1 456	1 368	1 485	1 372	1 646	1 766	20 444
Motor vehicle and cell phone	5 234	4 675	5 035	5 223	5 772	6 176	32 188
Housing allowance	142	13	171	35	38	41	852
Performance Bonus	7 688	6 621	9 784	7 110	10 583	11 491	35 640
Other benefits or allowances	1 688	3 039	1 641	1 590	1 844	1 973	18 513
In-kind benefits							
Sub Total - Senior Managers of Entities	**88 324**	**99 465**	**99 505**	**78 556**	**113 987**	**122 137**	**250 349**
% increase	**0,0%**	**12,6%**	**0,0%**	**-21,1%**	**45,1%**	**7,2%**	**105,0%**
Other Staff of Entities							
Basic Salaries and Wages	1 127 326	1 221 320	1 433 251	1 423 320	1 578 077	1 689 681	1 667 185
Pension Contributions	156 132	193 641	228 453	218 837	252 924	270 637	286 621
Medical Aid Contributions	89 698	99 771	124 041	123 265	143 939	154 025	163 130
Motor vehicle and cell phone	90 080	83 580	99 253	99 256	114 695	122 724	129 965
Housing allowance	13 709	13 322	18 541	16 912	21 384	22 881	24 233
Overtime	70 889	83 233	97 333	97 681	112 427	120 481	127 557
Performance Bonus	59 396	63 905	108 642	105 824	121 042	129 543	137 248
Other benefits or allowances	155 003	170 830	151 019	156 856	177 994	190 658	201 907
In-kind benefits	3 569	4 395	5 459	5 839	5 907	6 320	6 693
Sub Total - Other Staff of Entities	**1 765 802**	**1 933 997**	**2 265 991**	**2 247 790**	**2 528 389**	**2 706 952**	**2 744 538**
% increase	**0,0%**	**9,5%**	**17,2%**	**-0,8%**	**12,5%**	**7,1%**	**1,4%**
Total Municipal Entities	**1 862 388**	**2 046 827**	**2 378 252**	**2 339 175**	**2 658 597**	**2 846 437**	**3 013 267**
COUNCILLOR ALLOWANCES, EMPLOYEE REMUNERATION & ENTITY REMUNERATION	**3 870 195**	**4 354 347**	**5 242 155**	**5 237 691**	**5 793 253**	**6 190 385**	**6 535 187**
% increase	**–**	**12,5%**	**20,4%**	**(0,1%)**	**10,6%**	**6,9%**	**5,6%**
Total managers and staff	**3 803 557**	**4 278 646**	**5 169 158**	**5 156 358**	**5 709 682**	**6 100 992**	**6 440 313**

City of Johannesburg Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Salary	Contrib. 1.	Allowances	Performance Bonuses	In-kind benefits 2.	Total Package 3.
Councillors						
Speaker	462 893	73 129	100 798			636 820
Chief Whip	450 000	66 000	143 000			659 000
Executive Mayor	527 000	81 000	139 000			747 000
Deputy Executive Mayor	–	–	–			–
Executive Committee	–	–	–			–
Total for all other councillors	55 037	10 209	–			65 246
Total Councillors	**1 494 930**	**230 338**	**382 798**			**2 108 066**
Senior Managers of the Municipality						
Municipal Manager (MM)	1 525 000	317 000	139 000	213 000	–	2 194 000
Deputy City Manager - Finance	1 495 000	1 000	91 000	232 000	–	1 819 000
Deputy City Manager - Economic Development	827 000	–	601 000	–	–	1 428 000
Deputy City Manager - Community Development	1 438 560	34 410	93 240	222 000	–	1 788 210
Deputy City Manager - Transport	1 184 000	160 000	73 000	189 000	–	1 606 000
Deputy City Manager - Metro Police Department	830 000	166 000	129 000	113 000	–	1 238 000
Deputy City Manager - Emergency Management Services	1 153 000	–	–	216 000	–	1 369 000
Deputy City Manager - Housing	981 000	112 000	153 976	154 000	–	1 400 976
Deputy City Manager - Health	1 367 520	–	135 420	190 920	–	1 693 860
Deputy City Manager - Environment	1 233 676	37 843	163 481	140 633	–	1 575 633
Deputy City Manager - Infrastructure Services	1 465 000	–	–	205 100	–	1 670 100
Deputy City Manager - Revenue and Customer Relations	1 414 515	–	111 735	213 908	–	1 740 158
Deputy City Manager - Development Planning and Urban Management	1 624 000	–	–	–	–	1 624 000
Deputy City Manager - Public Liason	1 438 560	34 410	93 240	222 000	–	1 788 210
Deputy City Manager - Corporate & Human Resources	1 095 000	20 000	144 000	164 000	–	1 423 000
Total Senior Managers of the Municipality	**19 071 831**	**882 663**	**1 928 092**	**2 475 560**	**–**	**24 358 146**

City of Johannesburg Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Salary	Contrib. 1.	Allowances	Performance Bonuses	In-kind benefits 2.	Total Package 3.
A Heading for Each Entity						
Chief Executive Officer - Metrobus	869 130	19 980	266 400	–	–	1 155 510
Chief Executive Officer - Johannesburg Civic Theatre	1 145 000	83 000	–	222 000	–	1 450 000
Chief Executive Officer - Johannesburg Development Agency	1 242 000	–	–	174 000	–	1 416 000
Chief Executive Officer - Johannesburg Social Housing Company	1 188 810	–	–	–	–	1 188 810
Chief Executive Officer - Johannesburg Property Company	1 326 360	–	72 101	279 392	–	1 677 852
Chief Executive Officer - Johannesburg Tourism Company	1 172 000	–	–	127 000	–	1 299 000
Chief Executive Officer - Johannesburg Fresh Produce Market	903 640	183 024	157 497	127 971	–	1 372 133
Chief Executive Officer - Johannesburg Metro Trading Company	1 174 000	–	–	–	–	1 174 000
Chief Executive Officer - Johannesburg City Parks	1 537 350	–	–	306 360	–	1 843 710
Chief Executive Officer - Johannesburg Pikitup	1 216 014	13 972	41 487	170 318	–	1 441 792
Chief Executive Officer - Johannesburg Power	1 946 248	–	195 947	244 032	–	2 386 228
Chief Executive Officer - Roodepoort City Theatre	872 000	–	–	122 000	–	994 000
Chief Executive Officer - Johannesburg Roads Agency	748 031	131 737	185 454	134 310	–	1 199 533
Chief Executive Officer - Johannesburg Water	1 252 080	175 380	366 300	896 880	–	2 690 640
Chief Executive Officer - Johannesburg Zoo	1 185 480	98 302	23 710	355 200	–	1 662 691
						–
Total for municipal entities	**17 778 144**	**705 394**	**1 308 897**	**3 159 464**	**–**	**22 951 898**
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	**38 344 905**	**1 818 396**	**3 619 786**	**5 635 024**	**–**	**49 418 111**



Chapter 12

Monthly Targets for Revenue, Expenditure and Cash flow

City of Johannesburg Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source															
Property rates	342 233	342 233	342 233	342 233	342 233	342 233	342 233	342 233	342 233	342 233	342 233	342 233	4 106 790	4 336 712	4 562 220
Property rates - penalties & collection charges	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 976	95 655	75 909	79 856
Service charges - electricity revenue	631 487	774 504	568 614	527 160	518 178	510 578	497 451	512 651	537 524	547 887	616 978	666 032	6 909 043	8 253 902	9 704 009
Service charges - water revenue	212 420	219 247	229 324	234 037	227 292	226 642	222 497	222 579	221 115	219 329	219 897	227 292	2 681 671	2 914 882	3 114 435
Service charges - sanitation revenue	114 380	118 056	123 482	126 020	122 388	122 038	119 806	119 850	119 062	118 100	118 406	122 388	1 443 977	1 569 552	1 677 004
Service charges - refuse	73 743	73 945	73 945	73 982	73 945	72 817	73 945	73 743	73 743	73 743	73 743	73 743	885 037	945 090	1 009 120
Service charges - other	20 312	19 682	20 202	20 702	21 212	22 862	21 912	20 962	19 832	19 832	19 682	18 979	246 174	259 994	273 130
Rental of facilities and equipment	11 440	11 172	11 159	11 157	11 231	11 502	13 227	12 828	12 967	12 848	12 951	14 126	146 608	158 102	167 037
Interest earned - external investments	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 128	313 602	441 404	588 764
Interest earned - outstanding debtors	2 704	2 748	2 780	2 810	2 839	2 868	2 896	2 925	2 955	2 986	3 021	3 054	34 585	44 281	49 925
Fines	38 454	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 514	461 690	483 773	501 856
Agency services	28 712	28 854	30 386	32 375	32 659	33 402	33 629	33 769	33 674	32 972	32 499	37 782	390 713	394 179	412 899
Transfers recognised	780 890	223 163	241 097	226 885	664 582	241 097	223 163	223 163	602 479	223 163	223 163	276 169	4 149 018	4 455 543	4 611 676
Other revenue	72 635	59 774	64 827	66 792	69 622	68 616	75 570	67 135	65 670	67 852	74 587	113 091	866 173	943 889	990 313
Gains on disposal of PPE	–	9 250	–	–	9 250	–	–	9 250	–	–	9 250	–	37 000	37 000	37 000
Total Revenue	**2 363 514**	**1 955 205**	**1 780 626**	**1 736 730**	**2 168 008**	**1 727 233**	**1 698 907**	**1 713 665**	**2 103 832**	**1 733 522**	**1 818 987**	**1 967 506**	**22 767 735**	**25 314 211**	**27 779 245**
Expenditure By Type															
Employee related costs	476 995	461 607	467 079	466 377	566 239	478 797	473 431	469 519	468 383	467 865	467 793	461 839	5 725 924	6 118 320	6 458 694
Remuneration of councillors	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	67 349	72 065	76 493
Debt impairment	83 882	90 923	84 755	84 151	82 508	82 431	80 086	81 034	81 018	81 383	83 428	102 952	1 018 552	1 068 900	1 096 836
Depreciation & asset impairment	110 559	110 564	110 570	112 701	112 710	112 719	115 651	115 660	115 670	117 739	117 759	125 778	1 378 082	1 550 203	1 634 664
Finance charges	108 848	108 855	108 727	108 749	108 625	108 763	108 392	108 017	108 405	108 167	108 297	100 550	1 294 395	1 400 818	1 473 897
Bulk purchases	720 254	699 554	496 436	495 002	493 979	463 533	459 387	466 727	488 420	512 268	557 141	783 137	6 635 837	7 875 439	9 344 176
Contracted services	202 001	235 910	210 961	208 729	222 198	221 555	214 021	214 177	216 173	214 203	216 147	67 550	2 443 625	2 515 166	2 631 488
Grants and subsidies	32 126	32 836	32 836	32 836	32 836	32 836	32 836	32 836	32 836	32 836	32 836	25 023	385 510	450 061	475 716
Other expenditure	269 795	287 479	304 878	268 521	279 738	278 165	264 956	270 300	269 828	268 757	276 846	336 157	3 375 420	3 414 858	3 595 375
Loss on disposal of PPE	10	10	10	24	24	24	34	34	34	29	29	13	275	309	325
Total Expenditure	**2 010 081**	**2 033 351**	**1 821 864**	**1 782 702**	**1 904 471**	**1 784 435**	**1 754 408**	**1 763 915**	**1 786 381**	**1 808 859**	**1 865 888**	**2 008 612**	**22 324 968**	**24 466 140**	**26 787 663**
Surplus/(Deficit)	**353 433**	**(78 146)**	**(41 238)**	**(45 972)**	**263 537**	**(57 203)**	**(55 501)**	**(50 250)**	**317 450**	**(75 337)**	**(46 901)**	**(41 106)**	**442 767**	**848 072**	**991 582**
Transfers recognised - capital	69 454	69 454	88 608	69 454	69 454	88 608	69 454	69 454	88 609	69 454	69 454	69 457	890 911	1 883 753	1 427 145
Surplus/(Deficit) after capital transfers & contributions	**422 887**	**(8 692)**	**47 370**	**23 481**	**332 991**	**31 405**	**13 953**	**19 203**	**406 059**	**(5 883)**	**22 553**	**28 351**	**1 333 678**	**2 731 825**	**2 418 727**
Taxation	477	551	626	1 001	948	589	1 026	961	(97)	929	692	99 071	106 774	154 244	153 674
Surplus/(Deficit)	**422 410**	**(9 243)**	**46 744**	**22 480**	**332 043**	**30 816**	**12 926**	**18 242**	**406 156**	**(6 812)**	**21 861**	**(70 719)**	**1 226 904**	**2 577 581**	**2 265 053**

City of Johannesburg Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue by Vote															
Economic Development	4 087	4 087	4 087	4 087	4 087	4 087	4 087	4 087	4 087	4 087	4 087	4 087	49 049	–	–
Environment	–	18	18	3 740	18	18	18	18	691	18	18	–	4 575	4 831	5 082
Infrastructure and Services	–	9 250	–	–	9 250	–	–	9 250	–	–	9 250	–	37 000	37 000	37 000
Transportation	4 382	4 382	4 382	4 382	4 382	4 382	4 382	4 382	4 382	4 382	4 382	8 000	56 207	1 072 471	602 104
Community Development	18 242	4 789	4 789	4 789	4 789	4 789	4 789	4 789	4 789	4 789	4 789	4 789	70 926	65 653	76 614
Health	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	8 063	94 797	100 390	106 467
Office of the Executive Mayor	48 483	18 483	18 483	18 483	48 483	18 483	18 483	18 483	70 628	18 483	18 483	49 938	365 401	43 185	8 611
Speaker: Legislative Arm of Council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance	1 145 697	631 424	631 424	631 424	1 042 842	631 424	631 424	631 424	939 988	631 424	631 424	631 415	8 811 332	9 672 656	10 257 695
Revenue and Customer Relations	575	575	575	575	575	575	575	575	575	575	575	575	6 900	7 500	7 864
Corporate and Shared Services	231	231	231	231	231	231	231	231	231	231	231	237	2 778	2 933	3 085
Housing	46 117	46 117	46 117	46 117	46 117	46 117	46 117	46 117	46 117	46 117	46 117	46 117	553 407	638 480	686 646
Development Planning and Urban Management	4 726	4 726	23 880	4 726	4 726	23 880	4 726	4 726	23 881	4 726	4 726	4 722	114 171	186 468	141 111
Emergency Management Services	1 407	777	18 731	797	1 307	19 441	1 507	1 057	18 861	927	777	18 950	84 539	89 477	94 129
Johannesburg Metropolitan Police Services	52 123	52 123	52 123	52 123	52 123	52 123	52 123	52 123	52 123	52 123	52 123	57 113	630 466	655 035	682 034
Municipal Entities Accounts	10 929	10 929	10 929	10 929	10 929	10 929	10 929	10 929	10 929	10 929	10 929	10 933	131 152	141 774	152 212
City Power	660 118	803 197	605 368	563 952	555 023	547 397	534 331	549 589	574 583	585 035	654 163	703 601	7 336 356	8 759 150	10 237 864
Johannesburg Water	334 172	344 675	360 177	367 429	357 052	356 052	349 675	349 800	347 549	344 800	345 675	357 052	4 214 108	4 567 120	4 874 837
Pikitup	31 232	31 442	31 442	31 482	31 451	30 366	31 477	31 263	31 258	31 255	31 249	31 261	375 177	407 010	443 460
Johannesburg Roads Agency	14 613	1 707	1 036	1 546	1 766	1 714	14 571	3 981	1 297	4 571	4 804	10 570	62 176	85 255	92 109
Metrobus	11 778	13 047	11 925	13 807	12 578	8 842	10 085	12 216	12 739	12 140	13 130	13 224	145 511	155 697	164 883
Johannesburg City Parks	4 069	4 059	4 579	5 089	5 099	5 891	5 659	5 059	4 099	4 059	4 059	3 561	55 283	58 381	61 419
Johannesburg Zoo	1 671	1 671	1 671	1 671	1 671	2 620	1 671	1 671	1 671	1 671	2 126	1 682	21 470	23 336	24 928
Johannesburg Development Agency	1 426	1 426	1 426	3 444	3 444	3 444	4 790	4 790	4 790	4 117	4 117	4 056	41 270	35 074	37 274
Johannesburg Property Company	4 561	4 561	4 561	4 561	4 561	4 561	4 561	4 561	4 561	4 561	4 561	4 561	54 736	56 566	56 190
Johannesburg Fresh Produce Market	15 589	15 474	16 673	16 932	17 279	17 701	17 091	16 932	16 636	16 828	16 458	16 718	200 310	214 659	227 345
Metro Trading Company	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	16 277	17 357	18 359
Johannesburg Tourism Company	75	75	75	75	75	75	75	75	75	75	75	30 075	30 900	1 681	2 192
Johannesburg Social and Housing Company	3 146	3 146	3 513	3 146	3 146	3 513	4 894	4 894	5 262	4 894	4 894	5 262	49 710	55 723	62 264
Johannesburg Civic Theatre	4 175	2 925	1 675	1 255	5 065	7 395	745	752	1 295	765	5 825	8 495	40 367	40 463	39 729
Roodepoort City Theatre	100	100	100	150	150	547	100	100	100	150	150	548	2 295	2 640	2 882
Total Revenue by Vote	**2 432 968**	**2 024 659**	**1 869 234**	**1 806 184**	**2 237 462**	**1 815 840**	**1 768 361**	**1 783 119**	**2 192 440**	**1 802 976**	**1 888 441**	**2 036 963**	**23 658 646**	**27 197 964**	**29 206 390**
Expenditure by Vote to be appropriated															
Economic Development	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	143 478	192 755	201 691
Environment	2 623	2 903	3 576	3 451	4 821	3 823	3 985	3 973	4 023	4 148	4 480	4 477	46 283	48 886	51 446
Infrastructure and Services	2 239	2 947	2 947	2 947	2 947	2 947	2 947	2 947	2 947	2 947	2 947	1 158	32 863	34 740	36 555
Transportation	13 593	13 593	13 593	13 593	13 593	13 593	13 593	13 593	13 593	13 593	13 593	14 165	163 688	212 946	222 461
Community Development	53 553	53 553	53 553	53 553	53 553	53 553	49 519	49 519	49 519	49 519	49 519	49 519	618 429	641 619	675 837
Health	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	392 024	416 096	439 439
Office of the Executive Mayor	75 629	76 970	115 668	85 642	85 744	89 520	89 520	89 520	89 520	89 520	89 520	2 721	979 498	778 555	806 064
Speaker: Legislative Arm of Council	14 638	14 638	14 638	14 638	14 638	14 638	14 638	14 638	14 638	14 638	14 638	23 273	184 287	197 679	207 949
Finance	154 598	154 598	154 598	154 598	154 598	154 598	154 598	154 598	154 598	154 598	154 598	164 451	1 865 029	2 110 682	2 230 666
Revenue and Customer Relations	35 239	35 239	35 239	35 239	35 239	35 239	35 239	35 239	35 239	35 239	35 239	35 239	422 873	448 463	471 701
Corporate and Shared Services	20 067	49 615	34 841	34 841	34 841	34 841	34 841	34 841	34 841	34 841	34 841	34 868	418 119	441 857	466 782
Housing	55 593	55 593	55 593	55 593	55 593	55 593	55 593	55 593	55 593	55 593	55 593	63 488	675 011	734 509	760 835
Development Planning and Urban Management	34 931	34 931	34 931	35 231	56 726	35 231	36 031	36 031	36 331	36 331	36 331	45 245	458 281	495 956	520 746
Emergency Management Services	40 386	42 968	42 986	42 816	41 886	40 386	40 386	43 436	44 086	44 085	45 085	45 913	514 419	545 440	575 873
Johannesburg Metropolitan Police Services	110 307	110 307	110 307	110 307	165 543	110 307	110 307	110 307	110 307	110 307	110 307	110 297	1 378 910	1 449 831	1 518 922
Municipal Entities Accounts	39 277	39 277	39 277	39 277	39 277	39 277	39 277	39 277	39 277	39 277	39 277	39 279	471 326	508 062	544 556
City Power	720 220	699 963	482 970	472 662	481 991	457 137	453 518	458 120	483 019	512 596	554 672	877 360	6 654 228	7 997 835	9 528 742
Johannesburg Water	302 686	311 588	318 940	334 969	322 853	316 840	315 232	318 940	316 563	312 293	317 278	295 545	3 783 728	3 980 612	4 115 237
Pikitup	91 738	94 864	94 478	95 835	98 500	113 213	109 729	104 488	102 588	102 870	101 193	104 259	1 213 754	1 271 841	1 341 542
Johannesburg Roads Agency	54 313	75 549	40 523	28 723	63 377	39 423	28 956	33 225	37 493	35 999	40 920	19 508	498 008	544 721	575 447
Metrobus	35 677	36 220	35 413	36 771	37 642	33 822	35 729	35 503	35 254	35 862	35 966	25 824	419 682	437 468	460 482
Johannesburg City Parks	39 598	41 598	51 853	43 661	47 271	47 916	42 916	41 661	38 151	36 808	36 808	40 250	508 495	541 327	570 764
Johannesburg Zoo	4 582	4 582	4 582	4 582	6 866	4 582	4 582	4 582	4 582	4 582	4 582	4 672	57 356	60 570	63 721
Johannesburg Development Agency	3 281	3 281	3 281	5 292	5 292	5 292	6 003	6 003	6 003	5 332	5 333	8 258	62 654	63 739	67 295
Johannesburg Property Company	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	63 947	66 492	66 596
Johannesburg Fresh Produce Market	7 949	11 923	12 148	11 735	11 673	12 498	11 023	11 735	12 110	11 735	12 123	33 017	159 667	169 999	179 590
Metro Trading Company	4 660	4 660	4 660	4 660	4 660	4 660	4 660	4 660	4 660	4 660	4 660	4 660	55 914	58 519	61 282
Johannesburg Tourism Company	32 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 103	2 100	55 233	26 980	28 713
Johannesburg Social and Housing Company	3 798	4 244	5 522	5 840	5 840	5 840	5 840	5 840	5 840	5 840	5 840	5 740	66 022	72 369	79 846
Johannesburg Civic Theatre	5 947	4 787	2 787	3 287	6 547	6 707	2 787	2 687	2 647	2 687	7 587	9 242	57 693	58 144	58 133
Roodepoort City Theatre	904	904	904	904	904	904	904	904	904	904	904	904	10 843	11 691	12 423
Total Expenditure by Vote	**2 010 081**	**2 033 351**	**1 821 864**	**1 782 702**	**1 904 471**	**1 784 435**	**1 754 408**	**1 763 915**	**1 786 381**	**1 808 859**	**1 865 888**	**2 115 386**	**22 431 742**	**24 620 384**	**26 941 337**
Surplus/(Deficit) before assoc.	**422 887**	**(8 692)**	**47 370**	**23 481**	**332 991**	**31 405**	**13 953**	**19 203**	**406 059**	**(5 883)**	**22 553**	**(78 423)**	**1 226 904**	**2 577 581**	**2 265 053**
Taxation	477	551	626	1 001	948	589	1 026	961	(97)	929	692	99 071	106 774	154 244	153 674
Surplus/(Deficit)	**422 887**	**(8 692)**	**47 370**	**23 481**	**332 991**	**31 405**	**13 953**	**19 203**	**406 059**	**(5 883)**	**22 553**	**(78 423)**	**1 226 904**	**2 577 581**	**2 265 053**

City of Johannesburg Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue - Standard															
Executive & Council	635	635	635	635	635	635	635	635	635	635	635	635	7 621	8 048	8 467
Budget & Treasury Office	1 151 924	637 651	637 651	637 651	1 049 069	637 651	637 651	637 651	946 214	637 651	637 651	569 820	8 818 232	9 680 156	10 265 559
Corporate Services	8 007	8 007	8 007	8 007	8 007	8 007	8 007	8 007	8 007	8 007	8 007	8 013	96 092	99 869	101 745
Planning & Development	25 903	35 038	46 141	29 264	38 862	49 188	30 770	39 860	49 470	29 833	38 714	59 658	472 700	474 882	444 922
Health	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	7 885	8 063	94 797	100 390	106 467
Community & Social Services	10 109	5 789	4 539	4 169	7 979	11 655	3 609	3 616	4 159	3 679	9 194	11 817	80 316	69 345	70 596
Housing	49 664	49 664	50 032	49 664	49 664	50 032	51 413	51 413	51 781	51 413	51 413	51 781	607 933	702 276	748 910
Public Safety	40 154	39 524	57 478	39 544	40 054	58 188	40 254	39 804	57 608	39 674	39 524	61 406	553 212	581 481	604 653
Sport and Recreation	68 558	28 165	28 685	29 195	59 205	29 997	29 765	29 165	80 350	28 165	28 165	59 122	498 532	181 322	163 553
Environmental Protection	–	18	18	3 740	18	18	18	18	691	18	18	–	4 575	4 831	5 082
Waste Management	31 232	31 442	31 442	31 482	31 451	30 366	31 477	31 263	31 258	31 255	31 249	31 261	375 177	407 010	443 460
Waste Water Management	133 669	137 870	144 071	146 971	142 821	142 421	139 870	139 920	139 020	137 920	138 270	142 821	1 685 643	1 826 848	1 949 935
Road Transport	48 902	37 265	35 472	37 864	36 855	33 067	47 167	38 708	36 547	39 222	40 445	67 481	498 995	1 562 085	1 130 274
Water	200 503	206 805	216 106	220 457	214 231	213 631	209 805	209 880	208 529	206 880	207 405	214 231	2 528 465	2 740 272	2 924 902
Electricity	660 118	803 197	605 368	563 952	555 023	547 397	534 331	549 589	574 583	585 035	654 163	703 601	7 336 356	8 759 150	10 237 864
Total Revenue - Standard	**2 437 264**	**2 028 954**	**1 873 530**	**1 810 479**	**2 241 758**	**1 820 136**	**1 772 656**	**1 787 414**	**2 196 736**	**1 807 272**	**1 892 737**	**1 989 710**	**23 658 646**	**27 197 964**	**29 206 390**
Expenditure - Standard															
Executive & Council	40 501	40 501	40 501	40 501	40 501	40 501	40 501	40 501	40 501	40 501	40 501	49 154	494 661	522 329	548 448
Budget & Treasury Office	199 427	199 502	199 577	199 952	199 898	199 539	199 977	199 912	198 854	199 879	199 643	91 741	2 287 902	2 559 145	2 702 367
Corporate Services	75 822	105 370	90 596	90 596	90 596	90 596	90 596	90 596	90 596	90 596	90 596	53 772	1 050 334	1 085 964	1 137 656
Planning & Development	94 920	69 601	69 826	71 724	93 157	72 487	72 523	73 235	73 910	72 864	73 253	104 195	941 697	1 017 935	1 069 774
Health	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	32 669	392 024	416 096	439 439
Community & Social Services	43 845	42 685	40 685	41 185	46 729	44 605	38 273	38 173	38 133	38 173	43 073	44 818	500 379	513 412	537 842
Housing	64 056	64 503	65 781	66 098	66 098	66 098	66 098	66 098	66 098	66 098	66 098	73 893	797 021	872 928	922 245
Public Safety	141 882	144 464	144 482	144 312	194 206	141 882	141 882	144 932	145 582	145 581	146 581	147 400	1 783 186	1 878 521	1 971 717
Sport and Recreation	79 260	82 601	131 554	93 336	97 048	101 469	94 847	93 592	90 082	88 739	88 739	42 215	1 083 485	918 280	958 763
Environmental Protection	2 623	2 903	3 576	3 451	4 821	3 823	3 985	3 973	4 023	4 148	4 480	4 477	46 283	48 886	51 446
Waste Management	91 762	94 888	94 503	95 859	98 524	113 237	109 754	104 513	102 613	102 894	101 217	104 283	1 214 047	1 272 134	1 341 847
Waste Water Management	121 075	124 635	127 576	133 988	129 141	126 736	126 093	127 576	126 625	124 917	126 911	118 218	1 513 491	1 592 245	1 646 095
Road Transport	125 338	147 117	111 284	100 842	140 779	108 593	100 033	104 076	108 095	107 209	112 234	137 166	1 402 767	1 536 306	1 615 813
Water	181 612	186 953	191 364	200 982	193 712	190 104	189 139	191 364	189 938	187 376	190 367	177 327	2 270 237	2 388 367	2 469 142
Electricity	720 220	699 963	482 970	472 662	481 991	457 137	453 518	458 120	483 019	512 596	554 672	877 360	6 654 228	7 997 835	9 528 742
Total Expenditure by Vote	**2 015 012**	**2 038 356**	**1 826 944**	**1 788 158**	**1 909 872**	**1 789 478**	**1 759 888**	**1 769 331**	**1 790 738**	**1 814 241**	**1 871 034**	**2 058 689**	**22 431 742**	**24 620 384**	**26 941 337**
Surplus/(Deficit)	**422 252**	**(9 402)**	**46 586**	**22 322**	**331 885**	**30 658**	**12 768**	**18 084**	**405 998**	**(6 970)**	**21 702**	**(68 979)**	**1 226 904**	**2 577 581**	**2 265 053**

City of Johannesburg Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Multi-Year expenditure to be appropriated															
Economic Development	8 819	8 819	8 819	8 819	8 819	8 819	8 819	8 819	8 819	8 819	8 819	8 819	105 823	15 602	10 627
Environment	–	–	283	–	683	–	–	683	–	–	–	–	1 649	1 890	1 927
Infrastructure and Services	–	–	–	–	–	–	–	361	–	–	–	–	361	378	394
Transportation	14 949	6 700	6 700	7 450	8 950	8 950	10 450	11 200	11 950	16 382	23 882	17 232	144 800	1 151 112	640 668
Community Development	–	4 694	4 694	4 694	4 694	4 694	4 694	3 636	3 636	3 636	3 636	46 409	89 117	66 895	71 181
Health	–	1 140	1 888	628	628	1 888	628	628	1 888	628	628	2 000	12 572	13 695	14 411
Office of the Executive Mayor	31 403	31 403	31 403	31 403	31 403	31 403	31 403	31 403	31 403	31 403	31 403	136 826	482 255	36 261	1 335
Speaker: Legislative Arm of Council	104	104	3 000	104	104	104	104	104	104	104	104	107	4 151	1 205	1 256
Finance	–	–	1 110	–	–	1 110	–	–	1 110	–	–	26 150	29 480	34 935	41 800
Revenue and Customer Relations	115	115	115	115	115	115	115	115	115	115	115	115	1 385	1 432	1 557
Corporate and Shared Services	–	1 218	609	609	609	609	609	616	616	666	736	424	7 321	2 430	2 531
Housing	22 367	22 367	35 867	22 367	22 367	45 317	22 367	22 367	38 432	22 367	59 852	22 367	358 401	375 861	385 270
Development Planning and Urban Management	3 139	3 139	14 272	3 139	5 039	26 254	3 039	18 039	29 272	47 139	59 782	59 700	271 953	402 638	260 142
Emergency Management Services	–	–	600	350	1 200	–	298	1 350	1 260	1 135	900	135	7 228	8 627	5 653
Johannesburg Metropolitan Police Services	84	84	84	84	84	84	84	84	84	79	–	–	835	2 374	2 111
Municipal Entities Accounts												–	–	–	–
City Power	86 500	81 500	92 500	81 700	82 174	38 000	65 000	62 500	80 000	75 000	69 000	11 997	825 871	792 516	768 540
Johannesburg Water	–	13 910	20 865	34 775	48 685	55 640	20 865	48 685	104 325	69 550	83 460	189 297	690 057	724 113	727 311
Pikitup	–	–	–	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	24 310	64 310	57 258	51 770
Johannesburg Roads Agency	2 500	3 600	5 621	9 512	8 542	5 354	10 057	16 254	13 250	25 658	35 254	27 029	162 631	156 774	160 309
Metrobus	438	438	438	438	438	438	438	438	438	438	438	438	5 260	6 000	6 000
Johannesburg City Parks	800	800	3 836	800	800	7 923	800	800	13 596	800	–	20 252	51 207	40 194	36 577
Johannesburg Zoo	–	2 333	2 333	2 333	–	–	5 000	–	–	4 000	–	2 501	18 500	5 000	3 000
Johannesburg Development Agency	5 600	5 600	5 600	6 534	6 534	6 534	4 667	4 667	4 667	1 866	1 866	1 865	56 000	75 000	60 000
Johannesburg Property Company	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	13 000	30 000	25 000
Johannesburg Fresh Produce Market	1 500	2 500	2 000	1 000	3 528	2 786	1 792	800	1 094	700	1 000	1 300	20 000	10 000	7 000
Metro Trading Company	–	–	–	–	–	–	–	–	–	–	–	–	–	1 500	1 000
Johannesburg Tourism Company	–	–	–	–	–	–	–	–	–	–	–	–	–	1 500	1 000
Johannesburg Social and Housing Company	–	3 492	3 492	13 278	8 462	8 462	5 077	8 462	8 462	8 482	13 962	13 961	95 592	58 073	38 800
Johannesburg Civic Theatre	–	–	–	–	–	–	–	–	–	–	1 000	–	1 000	1 000	1 000
Roodepoort City Theatre	–	–	–	200	–	–	–	–	–	–	–	–	200	500	500
Total Capital Expenditure	**179 402**	**195 040**	**247 213**	**236 416**	**249 942**	**260 567**	**202 390**	**248 095**	**360 606**	**325 051**	**401 921**	**614 318**	**3 520 959**	**4 074 763**	**3 328 670**

City of Johannesburg Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)

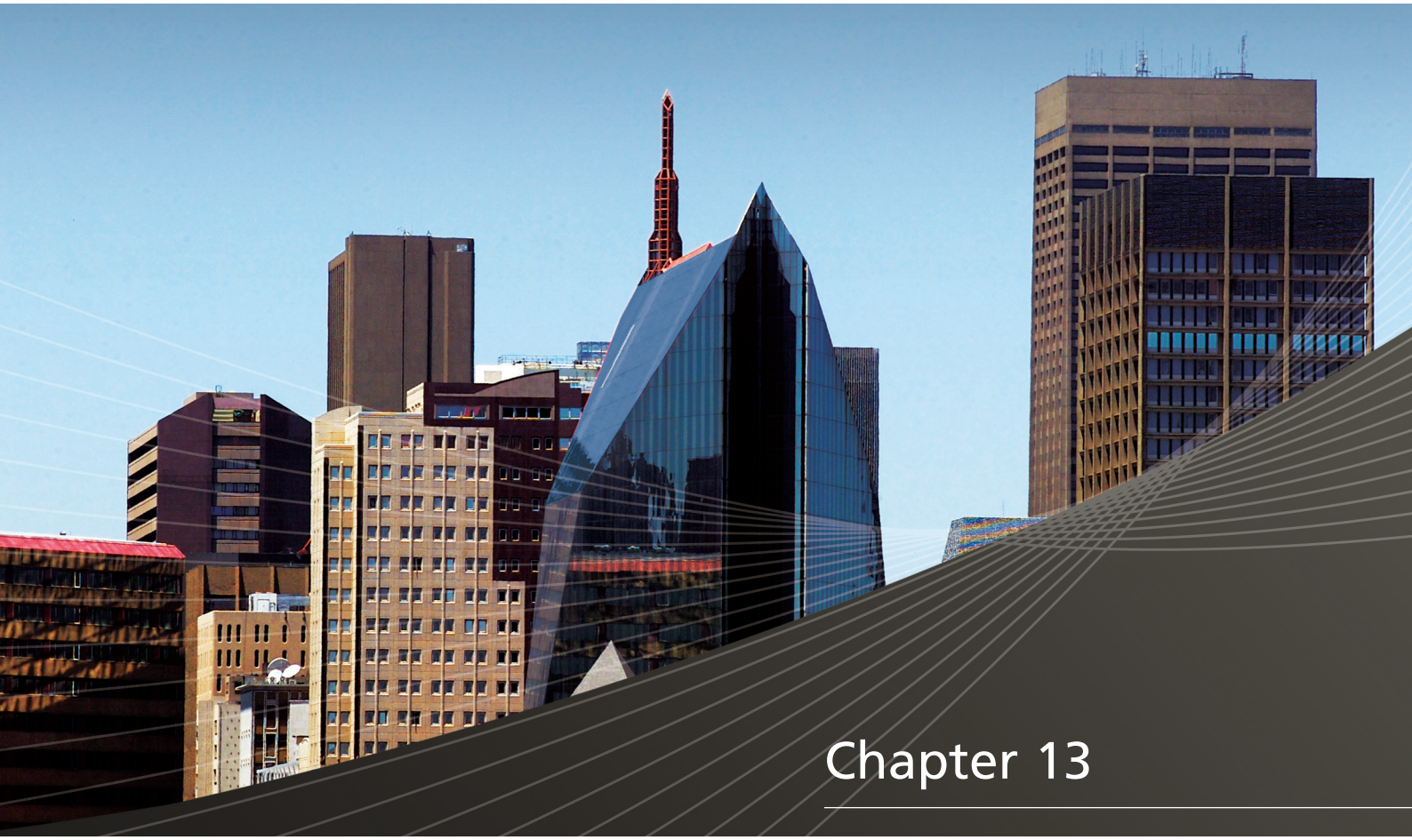
Description	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Capital Expenditure - Standard															
Executive & Council	191	191	3 191	191	191	191	191	191	191	191	191	191	5 290	2 397	2 519
Budget & Treasury Office	115	115	1 225	115	115	1 225	115	115	1 225	115	115	26 265	30 865	36 367	43 357
Corporate Services	12 333	13 551	12 942	12 942	12 942	12 942	12 942	12 949	12 949	12 999	13 069	12 757	155 321	32 430	27 531
Planning & Development	19 058	20 058	30 691	19 492	23 920	44 392	18 317	32 686	43 852	58 524	71 466	71 684	454 137	505 118	339 163
Health	–	1 140	1 888	628	628	1 888	628	628	1 888	628	628	2 000	12 572	13 695	14 411
Community & Social Services	–	4 123	4 123	4 323	1 790	1 790	6 790	1 387	1 387	5 387	2 387	20 201	53 688	13 911	10 003
Housing	22 367	25 859	39 359	35 645	30 829	53 779	27 444	30 829	46 894	30 849	73 814	36 328	453 993	433 934	424 070
Public Safety	84	84	684	434	1 284	84	382	1 434	1 344	1 214	900	135	8 063	11 001	7 764
Sport and Recreation	20 866	26 552	30 874	30 725	33 507	42 021	27 943	32 853	56 777	37 026	39 008	74 301	452 452	134 747	102 327
Environmental Protection	–	–	283	–	683	–	–	683	–	–	–	–	1 649	1 890	1 927
Waste Management	–	–	–	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	24 310	64 310	57 258	51 770
Waste Water Management	–	5 564	8 346	13 910	19 474	22 256	8 346	19 474	41 730	27 820	33 384	75 719	276 023	289 645	290 924
Road Transport	17 888	10 739	12 760	17 401	17 931	14 743	20 946	27 893	25 639	42 479	59 575	44 700	312 691	1 315 386	807 977
Water	–	5 564	8 346	13 910	19 474	22 256	8 346	19 474	41 730	27 820	33 384	213 730	414 034	434 468	436 387
Electricity	86 500	81 500	92 500	81 700	82 174	38 000	65 000	62 500	80 000	75 000	69 000	11 997	825 871	792 516	768 540
Total Capital Expenditure - Standard	**179 402**	**195 040**	**247 213**	**236 416**	**249 942**	**260 567**	**202 390**	**248 095**	**360 606**	**325 051**	**401 921**	**614 318**	**3 520 959**	**4 074 763**	**3 328 670**

City of Johannesburg Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Cash Receipts By Source															
Property rates	319 877	319 877	319 877	319 877	319 877	319 877	319 877	319 877	319 877	319 877	319 877	319 877	3 838 521	4 050 567	4 261 277
Property rates - penalties & collection charges	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 976	95 655	75 909	79 856
Service charges - electricity revenue	608 450	746 250	547 871	507 929	499 275	491 952	479 304	493 949	517 915	527 900	594 470	641 735	6 657 001	7 952 800	9 350 007
Service charges - water revenue	191 156	197 299	206 367	210 608	204 539	203 954	200 224	200 297	198 980	197 372	197 884	204 539	2 413 217	2 657 167	2 880 804
Service charges - sanitation revenue	100 204	103 424	108 177	110 401	107 219	106 912	104 957	104 996	104 305	103 463	103 731	107 219	1 265 008	1 397 742	1 521 249
Service charges - refuse	72 369	72 567	72 567	72 603	72 567	71 460	72 567	72 369	72 369	72 369	72 369	72 369	868 542	928 043	991 227
Service charges - other	16 653	16 137	16 563	16 973	17 391	18 744	17 965	17 186	16 260	16 260	16 137	15 560	201 826	189 668	183 521
Rental of facilities and equipment	10 367	10 125	10 112	10 110	10 177	10 423	11 987	11 625	11 751	11 643	11 736	12 801	132 857	144 344	154 860
Interest earned - external investments	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 134	26 128	313 602	441 404	588 764
Interest earned - outstanding debtors	2 704	2 748	2 780	2 810	2 839	2 868	2 896	2 925	2 955	2 986	3 021	3 054	34 585	44 281	49 925
Fines	38 454	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 472	38 514	461 690	483 773	501 856
Agency services	28 712	28 854	30 386	32 375	32 659	33 402	33 629	33 769	33 674	32 972	32 499	37 782	390 713	394 179	412 899
Transfer receipts	780 890	223 163	241 097	226 885	664 582	241 097	223 163	223 163	602 479	223 163	223 163	276 169	4 149 018	4 455 543	4 611 676
Other revenue	72 635	59 774	64 827	66 792	69 622	68 616	75 570	67 135	65 670	67 852	74 587	113 091	866 173	943 889	990 313
Cash Receipts by Source	**2 276 574**	**1 852 793**	**1 693 202**	**1 649 941**	**2 073 324**	**1 641 882**	**1 614 715**	**1 619 868**	**2 018 812**	**1 648 434**	**1 722 050**	**1 876 812**	**21 688 408**	**24 159 308**	**26 578 234**
Other Cash Flows by Source												–			
Transfer receipts - Capital	69 454	69 454	88 608	69 454	69 454	88 608	69 454	69 454	88 609	69 454	69 454	69 457	890 911	1 883 753	1 427 145
Proceeds on disposal of PPE	(10)	9 240	(10)	(24)	9 226	(24)	(34)	9 216	(34)	(29)	9 221	(13)	36 725	36 691	36 675
Borrowing long term/refinancing				800 000				766 678				–	1 566 678	1 308 000	1 000 000
Increase in consumer deposits	1 345	1 345	1 345	1 345	1 345	1 345	1 345	1 345	1 345	1 345	1 345	1 345	16 137	14 193	13 917
Decrease (increase) other non-current receivables	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(1 589)	(19 073)	(16 775)	(16 449)
Decrease (increase) in non-current investments	(33 796)	(33 796)	(33 796)	(33 796)	(33 796)	(33 796)	(33 796)	(33 796)	(33 796)	966 204	(33 796)	(33 797)	594 443	(480 524)	(532 758)
Total Cash Receipts by Source	**2 311 977**	**1 897 446**	**1 747 759**	**2 485 329**	**2 117 963**	**1 696 425**	**1 650 094**	**2 431 174**	**2 073 345**	**2 683 817**	**1 766 684**	**1 912 215**	**24 774 228**	**26 904 645**	**28 506 764**

City of Johannesburg Supporting Table SA30 Consolidated budgeted monthly cash flow

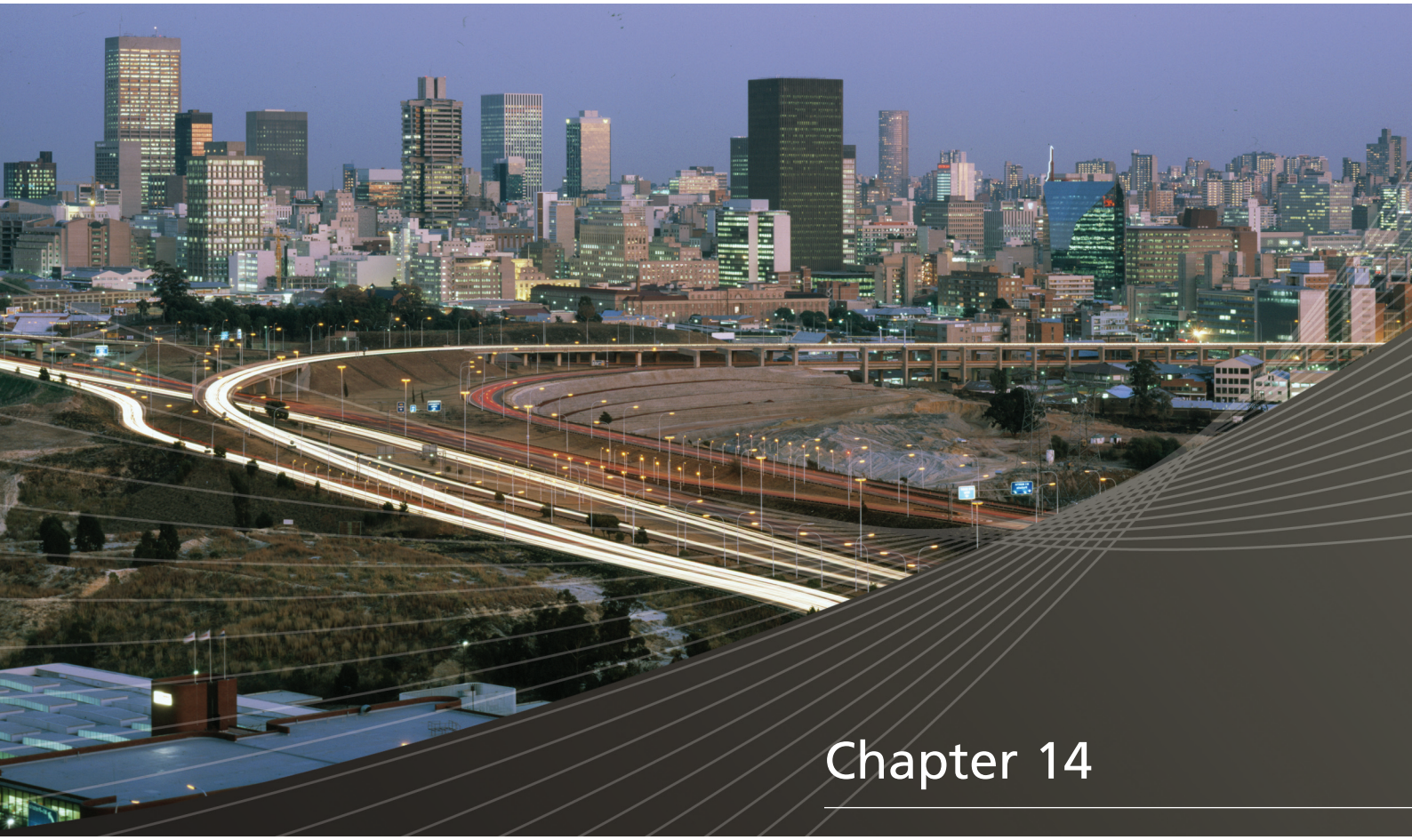
MONTHLY CASH FLOWS	Budget Year 2009/10												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Cash Payments by Type															
Employee related costs	476 995	461 607	467 079	466 377	566 239	478 797	473 431	469 519	468 383	467 865	467 793	461 839	5 725 924	6 118 320	6 458 694
Remuneration of councillors	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	5 612	67 349	72 065	76 493
Interest paid		61 705	148 563	93 700	3 849	285 629		61 705	99 808	93 700		445 735	1 294 395	1 400 818	1 473 897
Bulk purchases	720 254	699 554	496 436	495 002	493 979	463 533	459 387	466 727	488 420	512 268	557 141	783 137	6 635 837	7 875 439	9 344 176
Contracted services	202 001	235 910	210 961	208 729	222 198	221 555	214 021	214 177	216 173	214 203	216 147	67 550	2 443 625	2 515 166	2 631 488
Grants and subsidies paid - other	32 126	32 836	32 836	32 836	32 836	32 836	32 836	32 836	32 836	32 836	32 836	25 023	385 510	450 061	475 716
General expenses	269 795	287 479	304 878	268 521	279 738	278 165	264 956	270 300	269 828	268 757	276 846	336 157	3 375 420	3 414 858	3 595 375
Cash Payments by Type	**1 706 782**	**1 784 703**	**1 666 366**	**1 570 777**	**1 604 453**	**1 766 128**	**1 450 244**	**1 520 875**	**1 581 061**	**1 595 241**	**1 556 375**	**2 125 054**	**19 928 060**	**21 846 728**	**24 055 838**
Other Cash Flows/Payments by Type															
Capital assets	179 402	195 040	247 213	236 416	249 942	260 567	202 390	248 095	360 606	325 051	401 921	614 318	3 520 959	4 074 763	3 328 670
Repayment of borrowing				67 662					67 661	1 000 000		–	1 135 323	194 378	189 979
Total Cash Payments by Type	**1 886 184**	**1 979 743**	**1 913 578**	**1 874 854**	**1 854 394**	**2 026 695**	**1 652 633**	**1 768 971**	**2 009 328**	**2 920 293**	**1 958 296**	**2 739 371**	**24 584 341**	**26 115 869**	**27 574 487**
NET INCREASE/(DECREASE) IN CASH HELD	**425 793**	**(82 297)**	**(165 819)**	**610 475**	**263 568**	**(330 270)**	**(2 539)**	**662 204**	**64 018**	**(236 475)**	**(191 612)**	**(827 156)**	**189 887**	**788 777**	**932 277**
Cash/cash equivalents at the month/year begin:	712 687	1 138 480	1 056 183	890 363	1 500 838	1 764 407	1 434 136	1 431 597	2 093 800	2 157 818	1 921 343	1 729 730	712 687	902 574	1 691 351
Cash/cash equivalents at the month/year end:	1 138 480	1 056 183	890 363	1 500 838	1 764 407	1 434 136	1 431 597	2 093 800	2 157 818	1 921 343	1 729 730	902 574	902 574	1 691 351	2 623 628



Chapter 13

Annual Budgets and SDBIP-Internal Departments

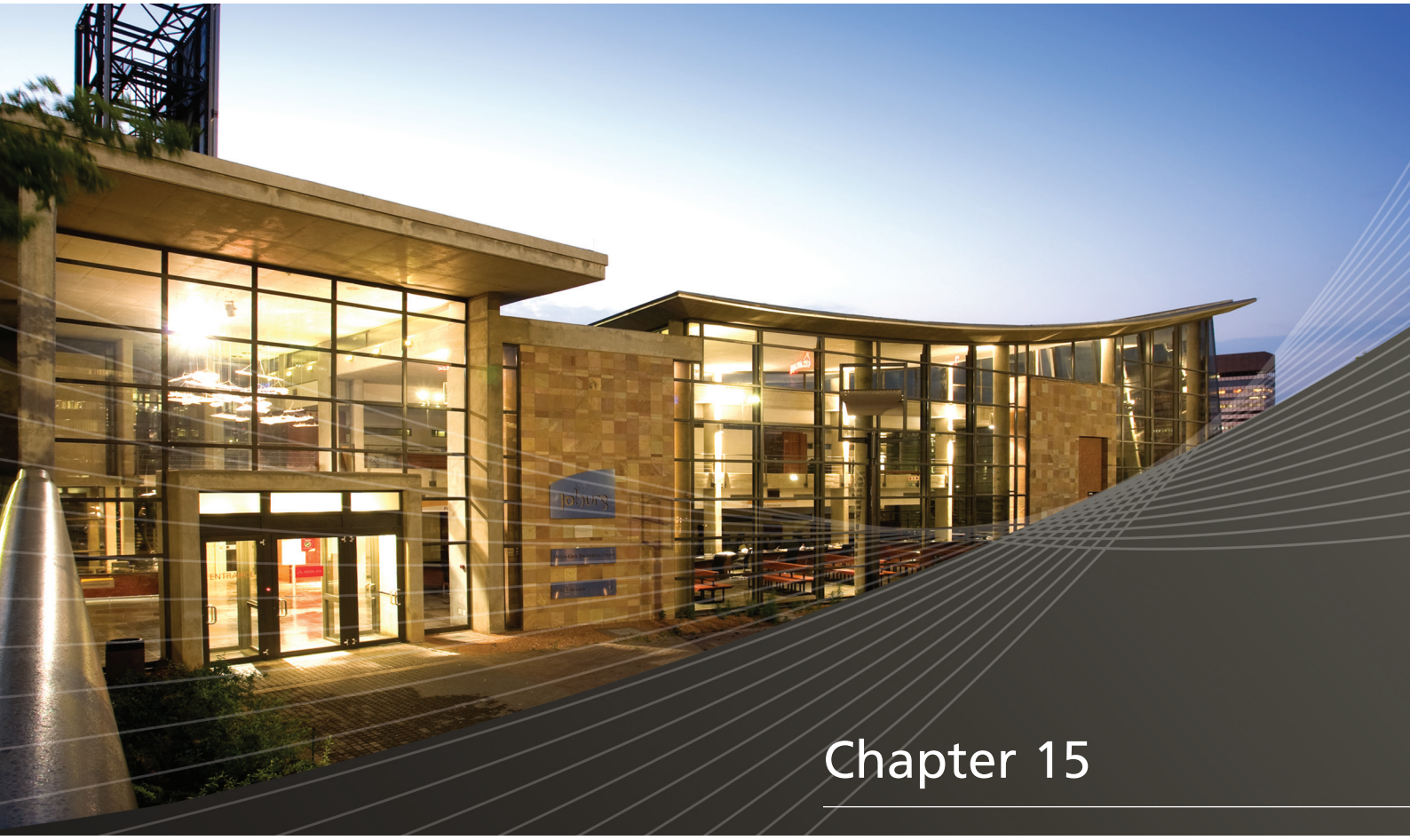
Refer to the SDBIP, a separate document approved by Council.



Chapter 14

Annual Budgets and SDBIP-MEs and Other External Mechanisms

Refer to the SDBIP, which is a separate document approved by Council.



Chapter 15

Legislation Compliance Status

The promulgation of the Municipal Finance Management Act (The Act) has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act has had a profound effect on local government operations that required transformation in financial discipline and planning processes. The budget preparation for 2009/10 to 2011/12 complies with most of these key requirements.

The Act has created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with. The City's electronic reporting to National Treasury has also been complied with and has also improved over time. The monthly and quarterly returns to National Treasury have been submitted on time.

The City of Johannesburg, in its strides to comply with the act, has in its plan of compliance instructed departments to train all finance and non-finance officials from 2005. This has resulted in mass training programme for officials in all sectors including the municipal entities. This massive training schedule was also boosted by the on line training provided by National Treasury. Compliance on all critical elements of the Municipal Finance Management Act for the next and future financial years will be achieved easily due the fact that most if not all officials are aware of the Act.

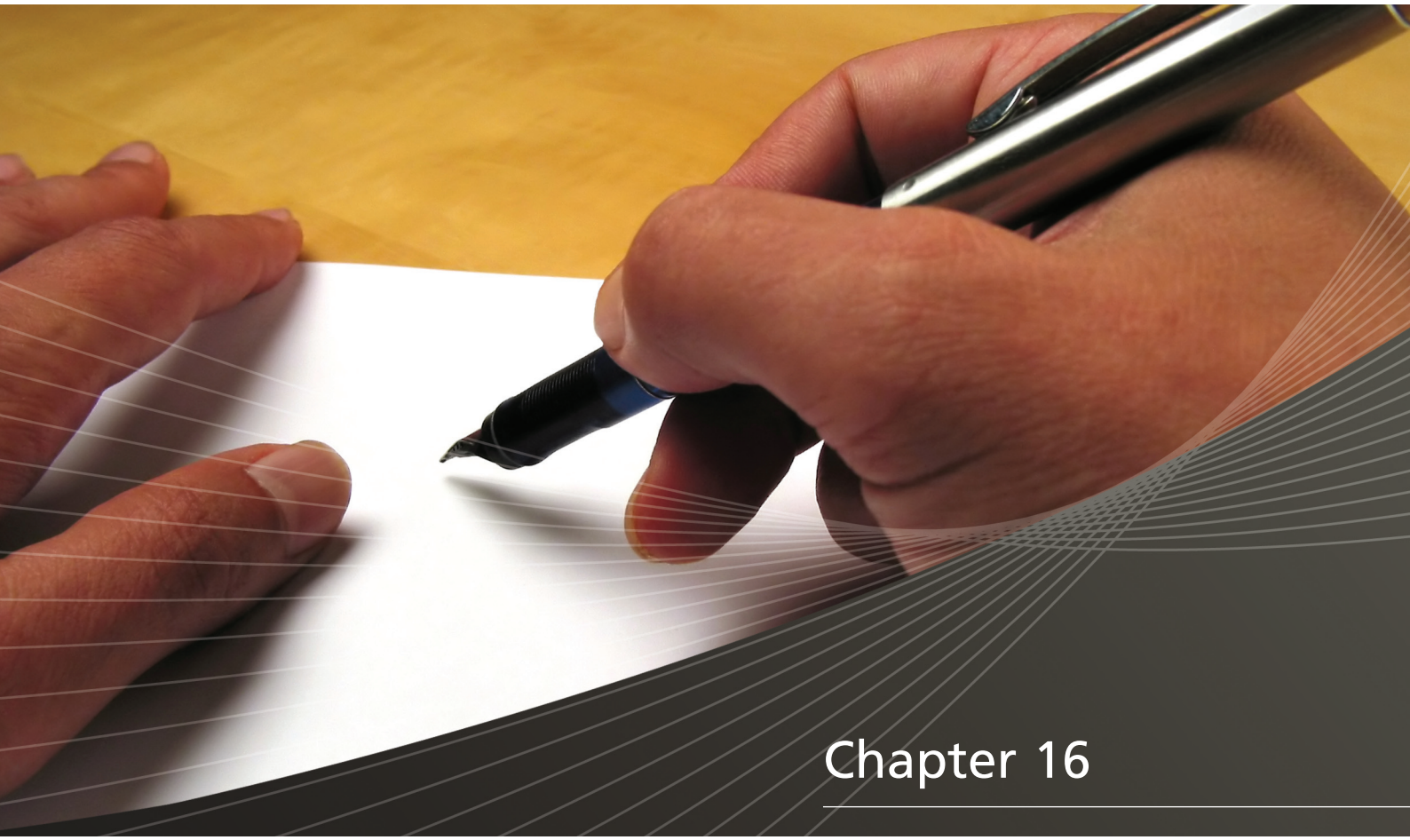
In accordance with the provisions of the Act, the City has an approved Supply Chain Management policy, which was extensively consulted on. The policy is intended at regulating the supply chain management environment within the City. Required resources (human, financial and otherwise) have been allocated to the Supply Chain Management department to enhance capacity to achieve the scorecards as set out by the policy.

The reform agenda set out through the Municipal Finance Management Act provides new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP) and Generally Accepted Municipal Accounting Practice (GAMAP). These above mentioned accounting practices have been adhered to during the development of the budget.

The City's consolidated financial statements were prepared to comply with GAMAP since the 2004/05 financial year. The municipal entities financial statements were also prepared in line with GAAP.

When preparing the budget the City has complied with the requirements of the MFMA circular 28, which requires that the budget content and format must comply with the Act. The following processes were adhered to:

- The budget is legally compliant
- The process has a strong political oversight
- Performance of officials should meet the required standard
- Growth and development strategy is reflected in the budget
- There is clear linkages between the budget and the Mayoral priorities
- Public participation was key when the City involved its stakeholders in the whole process



Chapter 16

Resolutions

Capital Budget

IT IS RECOMMENDED

- That the annual capital budget of R3 520 959 000 for the year 2009/10 and the estimates for the two projected outer years 2010/11 and 2011/12 for the City of Johannesburg be approved as set out in the following schedules:
  - – Capital budget by vote for each of the Municipal Entities and Core Administration as reflected in Annexure A.
  - – Capital budget by project for each of the Municipal Entities and Core Administration as reflected in Annexure B.

Operating Budget

IT IS RECOMMENDED

- That the annual Operating Revenue (including internal transfers) of R26,4 billion and the Operating Expenditure (including internal transfers) of R25,9 billion and Capital Grants Received of R890,9 million for the City of Johannesburg for the financial year 2009/10, and the indicatives for the projected medium term period 2010/11 and 2011/12 be approved as set out in the following attachments:

The consolidated operating budget for the City as per Tables 1 – 10.

The total operating budget by vote for the City, Core Administration departments and for each of the Municipal Entities as reflected in Annexure A, B and C.

- That the subsidies payable by Core Administration to the following Municipal Entities be approved:

Vote	Budget 2009/10 R'000	Estimate 2010/11 R'000	Estimate 2011/12 R'000
Pikitup	877 388	905 404	940 966
Johannesburg Roads Agency	429 388	452 319	475 159
Metrobus	284 497	291 841	305 771
Johannesburg City Parks	449 679	476 823	501 503
Johannesburg Zoo	36 779	38 496	40 122
Johannesburg Development Agency	26 719	27 999	29 321
Johannesburg Property Company	9 987	10 750	11 421
Metro Trading Company	40 559	42 136	43 948
Johannesburg Tourism Company	24 105	25 331	26 573
Johannesburg Social and Housing Company	16 717	17 067	17 799
Johannesburg Civic Theatre	17 464	17 827	18 558
Roodepoort City Theatre	8 363	8 852	9 327
Total subsidies to MEs	2 221 645	2 314 845	2 420 468

That the supporting information contained in the 2009/10 – 2011/12 Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be considered in conjunction with this report.

Tariffs

IT IS RECOMMENDED

- That the tariff charges as tabled in the Council agenda be approved for the 2009/10 financial year.

Chapter 17

Detail Budgets per Department and Municipal Entity

CORE ADMINISTRATION
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates	3 072 690	3 462 486	3 838 386	3 894 386	4 106 790	4 336 712	4 562 220
Property rates - penalties & collection charges	76 242	48 981	51 929	51 929	95 655	75 909	79 856
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse		299 092	412 064	412 064	513 400	542 150	570 342
Service charges - other	281 831	131 355	142 221	142 221	182 828	193 529	203 596
Rental of facilities and equipment	82 029	51 123	49 001	49 001	45 540	47 061	45 525
Interest earned - external investments	546 275	502 377	322 334	283 634	310 062	437 479	584 658
Interest earned - outstanding debtors							
Dividends received							
Fines	237 977	373 151	461 396	461 576	461 690	483 773	501 856
Licences and permits							
Agency services	139 113	147 465	150 271	150 271	161 068	162 270	170 709
Operating Grants	3 112 437	4 006 965	3 617 933	3 673 170	4 149 018	4 455 543	4 611 676
Capital Grants	386 292	136 673	1 913 687	2 853 728	890 911	1 883 753	1 427 145
Other revenue	436 350	194 773	42 371	48 801	58 738	62 674	66 071
Gains on disposal of PPE	37 774	371	37 000	37 000	37 000	37 000	37 000
Revenue	8 409 009	9 354 813	11 038 593	12 057 781	11 012 700	12 717 853	12 860 654
Interest Income (Sweeping Account)							
Interest on Loans (Core)	600 602	682 597	750 206	673 975	721 273	748 502	769 288
Internal Recoveries (ME's)	162 813	149 238	188 926	188 926	177 677	184 007	191 257
Internal Recoveries (Core)	132 996	145 743	177 847	177 847	229 676	240 426	252 577
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	896 411	977 578	1 116 979	1 040 748	1 128 626	1 172 935	1 213 122
Total Revenue	**9 305 420**	**10 332 391**	**12 155 572**	**13 098 529**	**12 141 326**	**13 890 788**	**14 073 776**
Expenditure By Type							
Employee related costs	1 949 432	2 245 184	2 803 662	2 830 012	3 067 327	3 271 883	3 445 427
Remuneration of councillors	58 375	62 336	60 241	68 504	67 349	72 065	76 493
Debt impairment	307 195	178 886	367 004	356 204	295 383	313 939	328 190
Depreciation & asset impairment	575 527	415 315	696 010	647 249	817 049	936 219	976 301
Finance charges	815 904	729 181	1 008 264	1 086 869	1 238 123	1 355 015	1 440 067
Bulk purchases							
Other materials							
Contracted services	681 995	1 050 141	988 745	992 258	1 054 775	1 078 245	1 131 130
Grants and subsidies	537 144	1 434 351	406 045	404 376	385 510	450 061	475 716
Other expenditure	1 140 251	1 364 269	1 647 426	1 570 218	1 839 002	1 780 649	1 858 199
Loss on disposal of PPE	24 460	10 443	12	12			
Expenditure	6 090 283	7 490 107	7 977 409	7 955 702	8 764 518	9 258 076	9 731 523
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)	272 570	425 696	302 956	275 486	258 236	341 652	429 386
Internal Charges (Core)	132 996	145 743	177 847	177 847	229 676	240 426	252 577
Operating grants & Subsidies to ME's	1 776 903	1 838 437	2 124 228	2 154 228	2 221 645	2 314 845	2 420 468
Total Internal Transfers	2 182 469	2 409 876	2 605 031	2 607 561	2 709 557	2 896 923	3 102 431
Total Expenditure	**8 272 753**	**9 899 983**	**10 582 440**	**10 563 263**	**11 474 075**	**12 154 999**	**12 833 954**
Surplus/(Deficit)	**1 032 667**	**432 408**	**1 573 132**	**2 535 266**	**667 251**	**1 735 789**	**1 239 822**
Taxation							
Surplus/(Deficit) after taxation	**1 032 667**	**432 408**	**1 573 132**	**2 535 266**	**667 251**	**1 735 789**	**1 239 822**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**1 032 667**	**432 408**	**1 573 132**	**2 535 266**	**667 251**	**1 735 789**	**1 239 822**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**1 032 667**	**432 408**	**1 573 132**	**2 535 266**	**667 251**	**1 735 789**	**1 239 822**

ECONOMIC DEVELOPMENT
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants					49 049		
Other revenue	5 268			15			
Gains on disposal of PPE							
Revenue	5 268			15	49 049		
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**5 268**			**15**	**49 049**		
Expenditure By Type							
Employee related costs	8 152	15 467	30 652	30 652	48 868	52 289	55 374
Remuneration of councillors							
Debt impairment		31					
Depreciation & asset impairment	670	573	5 343	5 343	8 301	12 023	12 528
Finance charges							
Bulk purchases							
Other materials							
Contracted services	11 901	48 077	72 799	60 409	45 874	43 835	45 703
Grants and subsidies	9 810	9 879	29 864	19 864	25 000	70 788	73 761
Other expenditure	3 535	6 810	4 479	6 869	15 435	13 820	14 325
Loss on disposal of PPE		5					
Expenditure	34 069	80 842	143 137	123 137	143 478	192 755	201 691
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)		982	691	691	1 446	1 531	1 613
Operating grants & Subsidies to ME's				30 000			
Total Internal Transfers		982	691	30 691	1 446	1 531	1 613
Total Expenditure	**34 069**	**81 824**	**143 828**	**153 828**	**144 924**	**194 286**	**203 304**
Surplus/(Deficit)	**(28 801)**	**(81 824)**	**(143 828)**	**(153 813)**	**(95 875)**	**(194 286)**	**(203 304)**
Taxation							
Surplus/(Deficit) after taxation	**(28 801)**	**(81 824)**	**(143 828)**	**(153 813)**	**(95 875)**	**(194 286)**	**(203 304)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(28 801)**	**(81 824)**	**(143 828)**	**(153 813)**	**(95 875)**	**(194 286)**	**(203 304)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(28 801)**	**(81 824)**	**(143 828)**	**(153 813)**	**(95 875)**	**(194 286)**	**(203 304)**

ENVIRONMENT
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines	37	178		180	180	180	180
Licences and permits							
Agency services							
Operating Grants	1 305	1 997		1 263	4 395	4 651	4 902
Capital Grants							
Other revenue	213	34	4 284	4 284			
Gains on disposal of PPE							
Revenue	1 555	2 208	4 284	5 727	4 575	4 831	5 082
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**1 555**	**2 208**	**4 284**	**5 727**	**4 575**	**4 831**	**5 082**
Expenditure By Type							
Employee related costs	10 691	19 874	23 170	23 170	29 873	31 635	33 291
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	281	676	1 058	1 058	1 322	1 526	1 590
Finance charges							
Bulk purchases							
Other materials							
Contracted services	6 156	7 060	5 653	6 253	5 820	5 956	6 218
Grants and subsidies							
Other expenditure	3 558	6 495	11 448	15 111	9 268	9 769	10 347
Loss on disposal of PPE		6					
Expenditure	20 686	34 111	41 329	45 592	46 283	48 886	51 446
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	181	282	461	461	741	785	827
Operating grants & Subsidies to ME's							
Total Internal Transfers	181	282	461	461	741	785	827
Total Expenditure	**20 866**	**34 393**	**41 790**	**46 053**	**47 024**	**49 671**	**52 273**
Surplus/(Deficit)	**(19 311)**	**(32 185)**	**(37 506)**	**(40 326)**	**(42 449)**	**(44 840)**	**(47 191)**
Taxation							
Surplus/(Deficit) after taxation	**(19 311)**	**(32 185)**	**(37 506)**	**(40 326)**	**(42 449)**	**(44 840)**	**(47 191)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(19 311)**	**(32 185)**	**(37 506)**	**(40 326)**	**(42 449)**	**(44 840)**	**(47 191)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(19 311)**	**(32 185)**	**(37 506)**	**(40 326)**	**(42 449)**	**(44 840)**	**(47 191)**

INFRASTRUCTURE AND SERVICES
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	5 500						
Capital Grants							
Other revenue	351	10 545					
Gains on disposal of PPE	37 000		37 000	37 000	37 000	37 000	37 000
Revenue	42 851	10 545	37 000	37 000	37 000	37 000	37 000
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**42 851**	**10 545**	**37 000**	**37 000**	**37 000**	**37 000**	**37 000**
Expenditure By Type							
Employee related costs	9 661	12 536	18 881	18 881	19 432	20 724	21 598
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	228	152	239	239	294	337	351
Finance charges		3					
Bulk purchases							
Other materials							
Contracted services	3 477	5 888	9 551	9 551	5 994	6 419	6 664
Grants and subsidies							
Other expenditure	2 790	4 154	6 865	4 865	7 143	7 260	7 942
Loss on disposal of PPE	6	6					
Expenditure	16 163	22 739	35 536	33 536	32 863	34 740	36 555
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	132	932	136	136	100	107	113
Operating grants & Subsidies to ME's	5 500						
Total Internal Transfers	5 632	932	136	136	100	107	113
Total Expenditure	**21 795**	**23 672**	**35 672**	**33 672**	**32 963**	**34 847**	**36 668**
Surplus/(Deficit)	**21 056**	**(13 127)**	**1 328**	**3 328**	**4 037**	**2 153**	**332**
Taxation							
Surplus/(Deficit) after taxation	**21 056**	**(13 127)**	**1 328**	**3 328**	**4 037**	**2 153**	**332**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**21 056**	**(13 127)**	**1 328**	**3 328**	**4 037**	**2 153**	**332**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**21 056**	**(13 127)**	**1 328**	**3 328**	**4 037**	**2 153**	**332**

TRANSPORTATION
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	3 316	3 556	5 439	12 470	3 618	2 000	2 104
Capital Grants			909 640	1 582 854	52 589	1 070 471	600 000
Other revenue		21					
Gains on disposal of PPE							
Revenue	3 316	3 578	915 079	1 595 324	56 207	1 072 471	602 104
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**3 316**	**3 578**	**915 079**	**1 595 324**	**56 207**	**1 072 471**	**602 104**
Expenditure By Type							
Employee related costs	10 637	16 671	30 229	29 382	33 646	34 931	36 991
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	333	134	60 703	60 703	105 424	153 163	159 596
Finance charges							
Bulk purchases							
Other materials							
Contracted services	870	6 108	13 684	20 496	13 454	13 127	13 554
Grants and subsidies							
Other expenditure	7 726	8 977	10 688	15 206	11 164	11 725	12 320
Loss on disposal of PPE	1	1					
Expenditure	19 567	31 891	115 304	125 787	163 688	212 946	222 461
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	184	194	742	742	523	555	586
Operating grants & Subsidies to ME's	343						
Total Internal Transfers	527	194	742	742	523	555	586
Total Expenditure	**20 094**	**32 085**	**116 046**	**126 529**	**164 211**	**213 501**	**223 047**
Surplus/(Deficit)	**(16 779)**	**(28 507)**	**799 033**	**1 468 795**	**(108 004)**	**858 970**	**379 057**
Taxation							
Surplus/(Deficit) after taxation	**(16 779)**	**(28 507)**	**799 033**	**1 468 795**	**(108 004)**	**858 970**	**379 057**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(16 779)**	**(28 507)**	**799 033**	**1 468 795**	**(108 004)**	**858 970**	**379 057**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(16 779)**	**(28 507)**	**799 033**	**1 468 795**	**(108 004)**	**858 970**	**379 057**

COMMUNITY DEVELOPMENT
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other	3 752	3 105	2 520	2 520	2 727	2 918	3 075
Rental of facilities and equipment	2 664	3 399	2 049	2 049	2 173	2 296	2 415
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines	758	774	707	707	754	796	837
Licences and permits							
Agency services							
Operating Grants	5 395	5 846	4 130	6 345	13 453		
Capital Grants	3 928	5 621	89 536	89 536	42 773	50 081	60 232
Other revenue	10 022	8 311	8 446	9 149	9 046	9 562	10 055
Gains on disposal of PPE							
Revenue	26 518	27 057	107 388	110 306	70 926	65 653	76 614
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)	(3 008)						
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	(3 008)						
Total Revenue	**23 511**	**27 057**	**107 388**	**110 306**	**70 926**	**65 653**	**76 614**
Expenditure By Type							
Employee related costs	252 508	269 891	331 095	328 775	364 113	382 667	403 901
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	36 841	29 661	45 273	45 273	52 009	54 884	57 186
Finance charges							
Bulk purchases							
Other materials							
Contracted services	9 593	11 983	25 408	22 404	22 926	24 217	25 480
Grants and subsidies	898	8 803	1 000	9 271	5 925	6 416	6 894
Other expenditure	116 650	146 795	150 616	148 885	173 456	173 435	182 376
Loss on disposal of PPE	645	106	12	12			
Expenditure	417 135	467 239	553 404	554 620	618 429	641 619	675 837
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)		62			659	696	725
Internal Charges (Core)	3 548	11 187	13 767	13 767	24 107	25 495	26 837
Operating grants & Subsidies to ME's							
Total Internal Transfers	3 548	11 249	13 767	13 767	24 766	26 191	27 562
Total Expenditure	**420 683**	**478 489**	**567 171**	**568 387**	**643 195**	**667 810**	**703 399**
Surplus/(Deficit)	**(397 172)**	**(451 432)**	**(459 783)**	**(458 081)**	**(572 269)**	**(602 157)**	**(626 785)**
Taxation							
Surplus/(Deficit) after taxation	**(397 172)**	**(451 432)**	**(459 783)**	**(458 081)**	**(572 269)**	**(602 157)**	**(626 785)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(397 172)**	**(451 432)**	**(459 783)**	**(458 081)**	**(572 269)**	**(602 157)**	**(626 785)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(397 172)**	**(451 432)**	**(459 783)**	**(458 081)**	**(572 269)**	**(602 157)**	**(626 785)**

HEALTH
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines	936	1 067	689	689	756	797	839
Licences and permits							
Agency services							
Operating Grants	54 230	56 210	79 200	75 180	84 586	89 323	93 968
Capital Grants		27			5 038	5 565	6 692
Other revenue	1 026	869	3 988	4 012	4 417	4 705	4 968
Gains on disposal of PPE							
Revenue	56 192	58 174	83 877	79 881	94 797	100 390	106 467
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)	36	5					
Internal Recoveries (Core)	296	326	260	260	278	294	309
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	333	330	260	260	278	294	309
Total Revenue	**56 525**	**58 505**	**84 137**	**80 141**	**95 075**	**100 684**	**106 776**
Expenditure By Type							
Employee related costs	207 019	238 366	287 530	288 248	320 993	343 739	364 014
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	8 747	5 346	6 684	6 684	7 097	7 200	7 502
Finance charges							
Bulk purchases							
Other materials							
Contracted services	5 089	9 294	10 478	11 317	10 112	10 967	11 500
Grants and subsidies	3 281	3 957	4 101	4 161	4 347	4 608	4 802
Other expenditure	31 385	50 073	48 322	42 342	49 475	49 582	51 621
Loss on disposal of PPE	110	57					
Expenditure	255 632	307 093	357 115	352 752	392 024	416 096	439 439
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)		24					
Internal Charges (Core)	1 623	7 608	12 286	12 286	16 268	17 212	18 125
Operating grants & Subsidies to ME's							
Total Internal Transfers	1 623	7 632	12 286	12 286	16 268	17 212	18 125
Total Expenditure	**257 255**	**314 726**	**369 401**	**365 038**	**408 292**	**433 308**	**457 564**
Surplus/(Deficit)	**(200 730)**	**(256 221)**	**(285 264)**	**(284 897)**	**(313 217)**	**(332 624)**	**(350 788)**
Taxation							
Surplus/(Deficit) after taxation	**(200 730)**	**(256 221)**	**(285 264)**	**(284 897)**	**(313 217)**	**(332 624)**	**(350 788)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(200 730)**	**(256 221)**	**(285 264)**	**(284 897)**	**(313 217)**	**(332 624)**	**(350 788)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(200 730)**	**(256 221)**	**(285 264)**	**(284 897)**	**(313 217)**	**(332 624)**	**(350 788)**

OFFICE OF THE EXECUTIVE MAYOR
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	417 306	1 138 060	30 000	30 000	143 600		
Capital Grants		1 170	209 000	465 000	214 050	35 000	
Other revenue	17 881	22 998	7 257	7 273	7 751	8 185	8 611
Gains on disposal of PPE							
Revenue	435 186	1 162 227	246 257	502 273	365 401	43 185	8 611
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)	73 402	61 766	76 591	76 591	75 217	79 429	83 560
Internal Recoveries (Core)	35 226	33 074	29 537	29 537	38 555	40 714	42 832
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	108 627	94 839	106 128	106 128	113 772	120 143	126 392
Total Revenue	**543 814**	**1 257 067**	**352 385**	**608 401**	**479 173**	**163 328**	**135 003**
Expenditure By Type							
Employee related costs	83 926	100 477	125 094	126 594	129 648	136 571	144 740
Remuneration of councillors	162	713	673	673	747	800	847
Debt impairment	(203)	11					
Depreciation & asset impairment	17 506	37 580	125 784	125 784	154 293	149 001	155 262
Finance charges				2			
Bulk purchases							
Other materials							
Contracted services	220 983	320 098	247 987	244 529	252 142	259 468	265 277
Grants and subsidies	417 306	1 238 060	228	228	238	249	259
Other expenditure	169 372	184 616	261 921	264 409	442 430	232 466	239 679
Loss on disposal of PPE	30	939					
Expenditure	909 083	1 882 491	761 687	762 219	979 498	778 555	806 064
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	13 846	13 426	17 839	17 839	21 669	22 882	24 073
Operating grants & Subsidies to ME's							
Total Internal Transfers	13 846	13 426	17 839	17 839	21 669	22 882	24 073
Total Expenditure	**922 929**	**1 895 918**	**779 526**	**780 058**	**1 001 167**	**801 437**	**830 137**
Surplus/(Deficit)	**(379 115)**	**(638 851)**	**(427 141)**	**(171 657)**	**(521 994)**	**(638 109)**	**(695 134)**
Taxation							
Surplus/(Deficit) after taxation	**(379 115)**	**(638 851)**	**(427 141)**	**(171 657)**	**(521 994)**	**(638 109)**	**(695 134)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(379 115)**	**(638 851)**	**(427 141)**	**(171 657)**	**(521 994)**	**(638 109)**	**(695 134)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(379 115)**	**(638 851)**	**(427 141)**	**(171 657)**	**(521 994)**	**(638 109)**	**(695 134)**

SPEAKER: LEGISLATIVE ARM OF COUNCIL
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	160	127	72	72			
Gains on disposal of PPE							
Revenue	160	127	72	72			
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**160**	**127**	**72**	**72**			
Expenditure By Type							
Employee related costs	22 769	28 062	22 823	38 326	49 081	51 834	54 806
Remuneration of councillors	58 213	61 624	59 568	67 831	66 602	71 265	75 646
Debt impairment	128						
Depreciation & asset impairment	10 321	9 451	6 570	6 570	6 797	7 030	7 324
Finance charges							
Bulk purchases							
Other materials							
Contracted services	1 631	1 657	1 820	2 443	4 190	4 173	4 275
Grants and subsidies							
Other expenditure	16 482	25 764	47 015	30 939	57 617	63 377	65 898
Loss on disposal of PPE		11					
Expenditure	109 544	126 569	137 796	146 109	184 287	197 679	207 949
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	1 637	2 839	6 138	6 138	11 051	11 669	12 276
Operating grants & Subsidies to ME's							
Total Internal Transfers	1 637	2 839	6 138	6 138	11 051	11 669	12 276
Total Expenditure	**111 181**	**129 408**	**143 934**	**152 247**	**195 338**	**209 348**	**220 225**
Surplus/(Deficit)	**(111 021)**	**(129 281)**	**(143 862)**	**(152 175)**	**(195 338)**	**(209 348)**	**(220 225)**
Taxation							
Surplus/(Deficit) after taxation	**(111 021)**	**(129 281)**	**(143 862)**	**(152 175)**	**(195 338)**	**(209 348)**	**(220 225)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(111 021)**	**(129 281)**	**(143 862)**	**(152 175)**	**(195 338)**	**(209 348)**	**(220 225)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(111 021)**	**(129 281)**	**(143 862)**	**(152 175)**	**(195 338)**	**(209 348)**	**(220 225)**

FINANCE
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates	3 066 388	3 454 195	3 829 266	3 885 266	4 097 214	4 326 658	4 551 643
Property rates - penalties & collection charges	75 703	48 071	51 653	51 653	95 230	75 563	79 492
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse		299 092	412 064	412 064	513 400	542 150	570 342
Service charges - other	212 235	64 771	73 955	73 955	109 296	115 476	121 480
Rental of facilities and equipment	23 736						
Interest earned - external investments	546 274	502 362	322 334	283 634	310 062	437 479	584 658
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	2 444 245	2 565 146	3 023 779	3 085 523	3 477 629	3 915 815	4 041 009
Capital Grants	305 169	114 363	171 953	171 953	189 627	239 272	287 776
Other revenue	350 957	93 300	2 278	2 278	18 874	20 243	21 295
Gains on disposal of PPE							
Revenue	7 024 707	7 141 300	7 887 282	7 966 326	8 811 332	9 672 656	10 257 695
Interest Income (Sweeping Account)							
Interest on Loans (Core)	600 543	682 597	750 206	673 975	721 273	748 502	769 288
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	600 543	682 597	750 206	673 975	721 273	748 502	769 288
Total Revenue	**7 625 250**	**7 823 897**	**8 637 488**	**8 640 301**	**9 532 605**	**10 421 158**	**11 026 983**
Expenditure By Type							
Employee related costs	84 355	94 898	115 802	114 407	128 961	136 800	143 767
Remuneration of councillors							
Debt impairment	264 865	151 682	327 411	327 411	268 269	286 145	300 943
Depreciation & asset impairment	78 916	26 486	25 916	25 916	5 944	7 992	8 328
Finance charges	815 904	729 178	1 008 264	1 086 867	1 238 123	1 355 015	1 440 067
Bulk purchases							
Other materials							
Contracted services	79 217	58 000	74 689	75 415	56 001	54 389	57 238
Grants and subsidies							
Other expenditure	89 612	58 982	180 369	188 519	167 731	270 341	280 323
Loss on disposal of PPE	27	32					
Expenditure	1 412 895	1 119 258	1 732 451	1 818 535	1 865 029	2 110 682	2 230 666
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)	272 217	378 004	302 956	275 486	254 013	337 193	424 702
Internal Charges (Core)	13 759	21 984	17 123	17 123	21 726	22 802	24 151
Operating grants & Subsidies to ME's	1 771 059	1 838 437	2 124 228	2 124 228	2 221 645	2 314 845	2 420 468
Total Internal Transfers	2 057 035	2 238 425	2 444 307	2 416 837	2 497 384	2 674 840	2 869 321
Total Expenditure	**3 469 930**	**3 357 683**	**4 176 758**	**4 235 372**	**4 362 413**	**4 785 522**	**5 099 987**
Surplus/(Deficit)	**4 155 320**	**4 466 214**	**4 460 730**	**4 404 929**	**5 170 192**	**5 635 636**	**5 926 996**
Taxation							
Surplus/(Deficit) after taxation	**4 155 320**	**4 466 214**	**4 460 730**	**4 404 929**	**5 170 192**	**5 635 636**	**5 926 996**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**4 155 320**	**4 466 214**	**4 460 730**	**4 404 929**	**5 170 192**	**5 635 636**	**5 926 996**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**4 155 320**	**4 466 214**	**4 460 730**	**4 404 929**	**5 170 192**	**5 635 636**	**5 926 996**

REVENUE CUSTOMER RELATION MANAGEMENT
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other		1					
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	1 401	1 357	4 000	4 000			
Capital Grants							
Other revenue	3 239	331	2 200	2 500	6 900	7 500	7 864
Gains on disposal of PPE							
Revenue	4 640	1 689	6 200	6 500	6 900	7 500	7 864
Interest Income (Sweeping Account)							
Interest on Loans (Core)	59						
Internal Recoveries (ME's)	63 877	69 361	69 970	69 970	74 728	78 912	83 016
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	63 936	69 361	69 970	69 970	74 728	78 912	83 016
Total Revenue	**68 575**	**71 050**	**76 170**	**76 470**	**81 628**	**86 412**	**90 880**
Expenditure By Type							
Employee related costs	161 933	167 688	216 567	219 854	213 787	228 619	234 420
Remuneration of councillors							
Debt impairment	15	66	40	40	20	10	10
Depreciation & asset impairment	64 057	16 263	5 466	5 466	6 896	7 922	8 255
Finance charges							
Bulk purchases							
Other materials							
Contracted services	27 258	19 118	31 354	34 801	24 102	25 886	35 217
Grants and subsidies							
Other expenditure	189 514	163 782	191 806	178 122	178 068	186 026	193 799
Loss on disposal of PPE	166	66					
Expenditure	442 943	366 983	445 233	438 283	422 873	448 463	471 701
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	5 124	16 674	20 442	20 442	17 841	18 863	19 542
Operating grants & Subsidies to ME's							
Total Internal Transfers	5 124	16 674	20 442	20 442	17 841	18 863	19 542
Total Expenditure	**448 067**	**383 657**	**465 675**	**458 725**	**440 714**	**467 326**	**491 243**
Surplus/(Deficit)	**(379 492)**	**(312 607)**	**(389 505)**	**(382 255)**	**(359 086)**	**(380 914)**	**(400 363)**
Taxation							
Surplus/(Deficit) after taxation	**(379 492)**	**(312 607)**	**(389 505)**	**(382 255)**	**(359 086)**	**(380 914)**	**(400 363)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(379 492)**	**(312 607)**	**(389 505)**	**(382 255)**	**(359 086)**	**(380 914)**	**(400 363)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(379 492)**	**(312 607)**	**(389 505)**	**(382 255)**	**(359 086)**	**(380 914)**	**(400 363)**

CORPORATE AND SHARED SERVICES
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment	138	57	803	803	843	890	936
Interest earned - external investments	1	15					
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	24 946	34 807	7 363	7 463	1 935	2 043	2 149
Gains on disposal of PPE							
Revenue	25 085	34 879	8 166	8 266	2 778	2 933	3 085
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)	10 579	11 258	15 177	15 177	16 120	17 229	18 235
Internal Recoveries (Core)	99 267	110 624	142 986	142 986	187 269	198 092	208 573
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	109 846	121 882	158 163	158 163	203 389	215 321	226 808
Total Revenue	**134 932**	**156 761**	**166 329**	**166 429**	**206 167**	**218 254**	**229 893**
Expenditure By Type							
Employee related costs	154 155	178 359	217 739	217 208	232 064	248 447	263 195
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	9 752	9 424	9 740	9 740	8 753	5 826	6 070
Finance charges							
Bulk purchases							
Other materials							
Contracted services	24 529	21 649	21 658	21 697	23 122	24 474	25 744
Grants and subsidies							
Other expenditure	112 407	237 935	164 437	140 155	154 180	163 110	171 773
Loss on disposal of PPE	15						
Expenditure	300 859	447 367	413 574	388 800	418 119	441 857	466 782
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)		282			400	422	444
Internal Charges (Core)	11 269	16 697	18 841	18 841	26 432	28 084	29 680
Operating grants & Subsidies to ME's							
Total Internal Transfers	11 269	16 979	18 841	18 841	26 832	28 506	30 124
Total Expenditure	**312 128**	**464 346**	**432 415**	**407 641**	**444 951**	**470 363**	**496 906**
Surplus/(Deficit)	**(177 196)**	**(307 585)**	**(266 086)**	**(241 212)**	**(238 784)**	**(252 109)**	**(267 013)**
Taxation							
Surplus/(Deficit) after taxation	**(177 196)**	**(307 585)**	**(266 086)**	**(241 212)**	**(238 784)**	**(252 109)**	**(267 013)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(177 196)**	**(307 585)**	**(266 086)**	**(241 212)**	**(238 784)**	**(252 109)**	**(267 013)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(177 196)**	**(307 585)**	**(266 086)**	**(241 212)**	**(238 784)**	**(252 109)**	**(267 013)**

HOUSING
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates	(898)	(668)					
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment	35 335	23 097	20 468	20 468	15 789	15 803	12 642
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	98 739	151 409	370 852	370 852	350 000	368 000	390 000
Capital Grants		15 492	157 003	157 003	187 618	254 677	284 004
Other revenue	2 470	239					
Gains on disposal of PPE							
Revenue	135 646	189 569	548 323	548 323	553 407	638 480	686 646
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)	10 352	2 435	22 474	22 474	6 577	3 120	852
Internal Recoveries (Core)	846	1 145	4 468	4 468	2 937	653	155
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	11 198	3 580	26 942	26 942	9 514	3 773	1 007
Total Revenue	**146 844**	**193 149**	**575 265**	**575 265**	**562 921**	**642 253**	**687 653**
Expenditure By Type							
Employee related costs	102 599	97 866	128 245	121 677	128 021	137 335	145 728
Remuneration of councillors							
Debt impairment	26 435	23 791	21 412	10 612	7 895	7 902	6 321
Depreciation & asset impairment	50 379	44 651	64 261	64 261	87 212	119 692	124 719
Finance charges							
Bulk purchases							
Other materials							
Contracted services	9 816	23 622	15 969	21 177	26 923	27 920	28 850
Grants and subsidies	105 849	173 652	370 852	370 852	350 000	368 000	390 000
Other expenditure	72 839	78 814	84 839	91 299	74 960	73 660	65 217
Loss on disposal of PPE	200	24					
Expenditure	368 118	442 420	685 578	679 878	675 011	734 509	760 835
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)					449	474	499
Internal Charges (Core)	2 768	12 026	11 210	11 210	11 838	12 515	13 176
Operating grants & Subsidies to ME's							
Total Internal Transfers	2 768	12 026	11 210	11 210	12 287	12 989	13 675
Total Expenditure	**370 886**	**454 445**	**696 788**	**691 088**	**687 298**	**747 498**	**774 510**
Surplus/(Deficit)	**(224 042)**	**(261 296)**	**(121 523)**	**(115 823)**	**(124 377)**	**(105 245)**	**(86 857)**
Taxation							
Surplus/(Deficit) after taxation	**(224 042)**	**(261 296)**	**(121 523)**	**(115 823)**	**(124 377)**	**(105 245)**	**(86 857)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(224 042)**	**(261 296)**	**(121 523)**	**(115 823)**	**(124 377)**	**(105 245)**	**(86 857)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(224 042)**	**(261 296)**	**(121 523)**	**(115 823)**	**(124 377)**	**(105 245)**	**(86 857)**

DEVELOPMENT PLANNING AND URBAN MANAGEMENT
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other	48 895	44 654	52 340	52 340	52 400	54 845	57 696
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	14 728	18 470	35 900	15 800			
Capital Grants			123 065	98 200	57 463	127 146	78 555
Other revenue	3 714	2 919	1 350	1 385	4 308	4 477	4 860
Gains on disposal of PPE							
Revenue	67 337	66 043	212 655	167 725	114 171	186 468	141 111
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)	4 567	4 413	4 714	4 714	5 035	5 317	5 594
Internal Recoveries (Core)	368	574	596	596	637	673	708
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	4 935	4 987	5 310	5 310	5 672	5 990	6 302
Total Revenue	**72 272**	**71 031**	**217 965**	**173 035**	**119 843**	**192 458**	**147 413**
Expenditure By Type							
Employee related costs	183 859	207 266	260 067	264 729	279 437	300 065	316 250
Remuneration of councillors							
Debt impairment		(481)	8 569	8 569	9 000	9 423	9 913
Depreciation & asset impairment	55 789	42 601	75 731	75 731	87 270	104 238	108 617
Finance charges							
Bulk purchases							
Other materials							
Contracted services	12 960	31 433	20 177	24 248	26 601	24 576	25 785
Grants and subsidies							
Other expenditure	35 252	62 577	98 524	57 400	55 973	57 654	60 181
Loss on disposal of PPE	212	118					
Expenditure	288 072	343 513	463 068	430 677	458 281	495 956	520 746
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)		46 249					
Internal Charges (Core)	52 574	12 631	26 120	26 120	37 302	39 415	41 472
Operating grants & Subsidies to ME's							
Total Internal Transfers	52 574	58 880	26 120	26 120	37 302	39 415	41 472
Total Expenditure	**340 646**	**402 393**	**489 188**	**456 797**	**495 583**	**535 371**	**562 218**
Surplus/(Deficit)	**(268 375)**	**(331 363)**	**(271 223)**	**(283 762)**	**(375 740)**	**(342 913)**	**(414 805)**
Taxation							
Surplus/(Deficit) after taxation	**(268 375)**	**(331 363)**	**(271 223)**	**(283 762)**	**(375 740)**	**(342 913)**	**(414 805)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(268 375)**	**(331 363)**	**(271 223)**	**(283 762)**	**(375 740)**	**(342 913)**	**(414 805)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(268 375)**	**(331 363)**	**(271 223)**	**(283 762)**	**(375 740)**	**(342 913)**	**(414 805)**

EMERGENCY MANAGEMENT SERVICES
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other	13 893	15 244	10 456	10 456	11 882	12 751	13 414
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	61 773	64 633	64 633	71 737	71 737	75 754	79 693
Capital Grants							
Other revenue	3 032	13 015	1 355	6 592	920	972	1 022
Gains on disposal of PPE							
Revenue	78 698	92 892	76 444	88 785	84 539	89 477	94 129
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**78 698**	**92 892**	**76 444**	**88 785**	**84 539**	**89 477**	**94 129**
Expenditure By Type							
Employee related costs	214 727	270 269	305 595	317 936	371 334	395 864	419 004
Remuneration of councillors							
Debt impairment	15 357	7 500	7 830	7 830	8 338	8 567	9 012
Depreciation & asset impairment	6 337	3 554	6 426	6 426	7 186	7 982	8 317
Finance charges							
Bulk purchases							
Other materials							
Contracted services	81 991	91 154	108 109	108 109	92 498	96 510	100 594
Grants and subsidies							
Other expenditure	23 008	35 531	44 001	44 001	35 063	36 517	38 946
Loss on disposal of PPE	7	45					
Expenditure	341 427	408 054	471 961	484 302	514 419	545 440	575 873
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	10 184	7 329	9 155	9 155	6 045	6 424	6 778
Operating grants & Subsidies to ME's							
Total Internal Transfers	10 184	7 329	9 155	9 155	6 045	6 424	6 778
Total Expenditure	**351 611**	**415 383**	**481 116**	**493 457**	**520 464**	**551 864**	**582 651**
Surplus/(Deficit)	**(272 913)**	**(322 492)**	**(404 672)**	**(404 672)**	**(435 925)**	**(462 387)**	**(488 522)**
Taxation							
Surplus/(Deficit) after taxation	**(272 913)**	**(322 492)**	**(404 672)**	**(404 672)**	**(435 925)**	**(462 387)**	**(488 522)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(272 913)**	**(322 492)**	**(404 672)**	**(404 672)**	**(435 925)**	**(462 387)**	**(488 522)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(272 913)**	**(322 492)**	**(404 672)**	**(404 672)**	**(435 925)**	**(462 387)**	**(488 522)**

JOHANNESBURG METROPOLITAN POLICE DEPARTMENT
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other	3 056	3 581	2 950	2 950	6 523	7 539	7 931
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines	236 245	371 131	460 000	460 000	460 000	482 000	500 000
Licences and permits							
Agency services	139 113	147 465	150 271	150 271	161 068	162 270	170 709
Operating Grants	500	280					
Capital Grants							
Other revenue	7 343	4 540	2 578	2 578	2 875	3 226	3 394
Gains on disposal of PPE							
Revenue	386 257	526 998	615 799	615 799	630 466	655 035	682 034
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**386 257**	**526 998**	**615 799**	**615 799**	**630 466**	**655 035**	**682 034**
Expenditure By Type							
Employee related costs	442 441	527 493	690 173	690 173	718 069	770 363	808 348
Remuneration of councillors							
Debt impairment	599	(3 713)	1 069	1 069	1 154	1 150	1 210
Depreciation & asset impairment	13 748	7 931	10 189	10 189	8 622	7 005	7 296
Finance charges		1					
Bulk purchases							
Other materials							
Contracted services	169 949	374 201	306 184	306 184	421 127	431 728	453 151
Grants and subsidies							
Other expenditure	164 784	162 409	229 210	229 210	229 938	239 585	248 917
Loss on disposal of PPE	220	131					
Expenditure	791 739	1 068 452	1 236 825	1 236 825	1 378 910	1 449 831	1 518 922
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)	353	1 075			2 715	2 867	3 016
Internal Charges (Core)	11 727	16 394	20 780	20 780	21 242	20 107	20 724
Operating grants & Subsidies to ME's							
Total Internal Transfers	12 080	17 469	20 780	20 780	23 957	22 974	23 740
Total Expenditure	**803 819**	**1 085 921**	**1 257 605**	**1 257 605**	**1 402 867**	**1 472 805**	**1 542 662**
Surplus/(Deficit)	**(417 562)**	**(558 923)**	**(641 806)**	**(641 806)**	**(772 401)**	**(817 770)**	**(860 628)**
Taxation							
Surplus/(Deficit) after taxation	**(417 562)**	**(558 923)**	**(641 806)**	**(641 806)**	**(772 401)**	**(817 770)**	**(860 628)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(417 562)**	**(558 923)**	**(641 806)**	**(641 806)**	**(772 401)**	**(817 770)**	**(860 628)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(417 562)**	**(558 923)**	**(641 806)**	**(641 806)**	**(772 401)**	**(817 770)**	**(860 628)**

MUNICIPAL ENTITIES ACCOUNTS
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates	7 199	8 958	9 120	9 120	9 576	10 054	10 577
Property rates - penalties & collection charges	539	910	276	276	425	346	364
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment	20 156	24 570	25 681	25 681	26 735	28 072	29 532
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	4 000						
Capital Grants	77 195		253 490	289 182	92 704	101 541	109 886
Other revenue	5 728	2 717	1 200	1 200	1 712	1 761	1 853
Gains on disposal of PPE	774	371					
Revenue	115 591	37 528	289 767	325 459	131 152	141 774	152 212
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**115 591**	**37 528**	**289 767**	**325 459**	**131 152**	**141 774**	**152 212**
Expenditure By Type							
Employee related costs							
Remuneration of councillors							
Debt impairment			673	673	707	742	781
Depreciation & asset impairment	221 621	180 833	246 627	197 866	269 629	290 398	303 360
Finance charges							
Bulk purchases							
Other materials							
Contracted services	16 573	20 799	23 225	23 225	23 889	24 600	25 880
Grants and subsidies							
Other expenditure	101 338	130 558	112 886	112 886	177 101	192 322	214 535
Loss on disposal of PPE	22 820	8 895					
Expenditure	362 352	341 084	383 411	334 650	471 326	508 062	544 556
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)							
Internal Charges (Core)	4 441	4 556	2 116	2 116	11 345	11 980	12 604
Operating grants & Subsidies to ME's							
Total Internal Transfers	4 441	4 556	2 116	2 116	11 345	11 980	12 604
Total Expenditure	**366 793**	**345 640**	**385 527**	**336 766**	**482 671**	**520 042**	**557 160**
Surplus/(Deficit)	**(251 202)**	**(308 113)**	**(95 760)**	**(11 307)**	**(351 519)**	**(378 268)**	**(404 948)**
Taxation							
Surplus/(Deficit) after taxation	**(251 202)**	**(308 113)**	**(95 760)**	**(11 307)**	**(351 519)**	**(378 268)**	**(404 948)**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(251 202)**	**(308 113)**	**(95 760)**	**(11 307)**	**(351 519)**	**(378 268)**	**(404 948)**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(251 202)**	**(308 113)**	**(95 760)**	**(11 307)**	**(351 519)**	**(378 268)**	**(404 948)**

MUNICIPAL ENTITIES
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue	3 809 013	4 164 040	5 620 324	5 564 857	6 909 043	8 253 902	9 704 009
Service charges - water revenue	3 264 785	3 472 382	3 742 581	3 685 278	4 125 648	4 484 434	4 791 439
Service charges - sanitation revenue							
Service charges - refuse	146 625	194 755	297 502	275 732	371 637	402 940	438 778
Service charges - other	37 793	66 628	54 107	56 929	63 346	66 465	69 534
Rental of facilities and equipment	32 374	53 166	79 653	84 777	101 068	111 041	121 512
Interest earned - external investments	26 501	2 661	756	2 750	3 540	3 925	4 106
Interest earned - outstanding debtors	32 031	23 591	34 065	39 403	34 585	44 281	49 925
Dividends received							
Fines							
Licences and permits							
Agency services	148 952	190 473	201 625	229 860	229 645	231 909	242 190
Operating Grants	150 000						
Capital Grants	6 528	9 806					
Other revenue	460 684	537 742	806 531	701 975	807 435	881 215	924 242
Gains on disposal of PPE	10	723		301			
Revenue	8 115 296	8 715 967	10 837 144	10 641 862	12 645 946	14 480 111	16 345 736
Interest Income (Sweeping Account)	129 037	188 070	130 843	103 373	92 258	131 131	176 899
Interest on Loans (Core)	3 448	6 303					
Internal Recoveries (ME's)		45 962	160	160	4 390	4 634	4 866
Internal Recoveries (Core)							
Internal Capital grants (Mig)	2 830		171 953	171 953	161 588	205 887	247 621
Operating grants & Subsidies from (COJ)	1 627 924	1 836 116	2 124 228	2 154 228	2 221 645	2 314 845	2 420 468
Total Internal Transfers	1 763 240	2 076 451	2 427 184	2 429 714	2 479 881	2 656 497	2 849 854
Total Revenue	**9 878 535**	**10 792 418**	**13 264 328**	**13 071 576**	**15 125 827**	**17 136 608**	**19 195 590**
Expenditure By Type							
Employee related costs	1 862 388	2 046 827	2 378 252	2 339 175	2 658 597	2 846 437	3 013 267
Remuneration of councillors							
Debt impairment	551 972	551 553	679 700	691 929	723 169	754 961	768 646
Depreciation & asset impairment	347 312	364 042	562 262	460 656	561 033	613 984	658 363
Finance charges	64 658	71 957	34 796	43 961	56 272	45 803	33 830
Bulk purchases	3 918 563	4 349 369	5 516 788	5 443 423	6 635 837	7 875 439	9 344 176
Other materials							
Contracted services	866 056	1 003 786	1 224 055	1 409 850	1 388 850	1 436 921	1 500 358
Grants and subsidies							
Other expenditure	1 042 941	1 284 169	1 249 217	1 367 299	1 536 418	1 634 209	1 737 176
Loss on disposal of PPE	1 706	2 081	4 236	276	275	309	325
Expenditure	8 655 596	9 673 783	11 649 306	11 756 568	13 560 450	15 208 064	17 056 140
Interest (Sweeping Account)	52	2 271		600	8 063	6 249	6 412
Interest on Shareholders Loans	249 659	259 529		94 190	232 601	224 111	216 418
Interest on Mirror Conduit loans	335 872	375 350	750 206	579 185	480 609	518 142	546 458
Internal Charges (ME's)	69 905	83 331	188 926	188 926	177 677	184 007	191 257
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	655 488	720 481	939 132	862 901	898 950	932 509	960 545
Total Expenditure	**9 311 084**	**10 394 264**	**12 588 438**	**12 619 469**	**14 459 400**	**16 140 573**	**18 016 685**
Surplus/(Deficit)	**567 451**	**398 154**	**675 890**	**452 107**	**666 427**	**996 036**	**1 178 905**
Taxation	(185 722)	16 610	65 338	47 736	106 774	154 244	153 674
Surplus/(Deficit) after taxation	**753 173**	**381 545**	**610 552**	**404 371**	**559 653**	**841 792**	**1 025 231**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**753 173**	**381 545**	**610 552**	**404 371**	**559 653**	**841 792**	**1 025 231**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**753 173**	**381 545**	**610 552**	**404 371**	**559 653**	**841 792**	**1 025 231**

CITY POWER
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue	3 809 013	4 164 040	5 620 324	5 564 857	6 909 043	8 253 902	9 704 009
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment	1 495	1 799	1 429	1 345	1 437	1 494	1 554
Interest earned - external investments							
Interest earned - outstanding debtors	31 533	21 167	33 465	39 066	34 030	43 740	49 325
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	143 140	162 198	390 164	350 337	391 846	460 014	482 976
Gains on disposal of PPE							
Revenue	3 985 181	4 349 204	6 045 382	5 955 605	7 336 356	8 759 150	10 237 864
Interest Income (Sweeping Account)	61 988	56 307	77 000	28 400	54 592	95 224	139 367
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)			47 300	47 300	38 021	44 516	53 540
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	61 988	56 307	124 300	75 700	92 613	139 740	192 907
Total Revenue	**4 047 169**	**4 405 511**	**6 169 682**	**6 031 305**	**7 428 969**	**8 898 890**	**10 430 771**
Expenditure By Type							
Employee related costs	398 850	444 270	500 968	500 968	556 074	594 999	630 104
Remuneration of councillors							
Debt impairment	180 885	111 770	285 029	243 827	252 042	301 102	354 002
Depreciation & asset impairment	106 823	127 106	201 118	198 825	244 208	278 310	310 640
Finance charges							
Bulk purchases	2 439 175	2 795 652	3 890 654	3 816 539	4 830 710	5 960 500	7 323 700
Other materials							
Contracted services	178 862	204 302	247 079	282 079	330 205	320 738	338 015
Grants and subsidies							
Other expenditure	294 284	403 874	326 504	350 771	342 642	397 544	429 094
Loss on disposal of PPE							
Expenditure	3 598 879	4 086 974	5 451 352	5 393 009	6 555 881	7 853 193	9 385 555
Interest (Sweeping Account)							
Interest on Shareholders Loans	109 617	109 904			109 617	109 617	109 617
Interest on Mirror Conduit loans	204 687	232 527	394 000	377 205	306 001	302 951	294 923
Internal Charges (ME's)	15 514	24 617	67 149	67 149	68 211	72 035	75 754
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	329 818	367 048	461 149	444 354	483 829	484 603	480 294
Total Expenditure	**3 928 697**	**4 454 022**	**5 912 501**	**5 837 363**	**7 039 710**	**8 337 796**	**9 865 849**
Surplus/(Deficit)	**118 472**	**(48 511)**	**257 181**	**193 942**	**389 259**	**561 094**	**564 922**
Taxation	67 840		58 767	41 060	98 347	144 642	143 187
Surplus/(Deficit) after taxation	**50 632**	**(48 511)**	**198 414**	**152 882**	**290 912**	**416 452**	**421 735**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**50 632**	**(48 511)**	**198 414**	**152 882**	**290 912**	**416 452**	**421 735**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**50 632**	**(48 511)**	**198 414**	**152 882**	**290 912**	**416 452**	**421 735**

JOHANNESBURG WATER
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue	3 264 785	3 472 382	3 742 581	3 685 278	4 125 648	4 484 434	4 791 439
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments	23 503						
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants	150 000						
Capital Grants							
Other revenue	102 056	151 395	162 930	82 000	88 460	82 686	83 398
Gains on disposal of PPE							
Revenue	3 540 344	3 623 777	3 905 511	3 767 278	4 214 108	4 567 120	4 874 837
Interest Income (Sweeping Account)	30 177	83 995	10 000	35 000	5 000		
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)			120 963	120 963	104 557	139 113	167 311
Operating grants & Subsidies from (COJ)							
Total Internal Transfers	30 177	83 995	130 963	155 963	109 557	139 113	167 311
Total Revenue	**3 570 521**	**3 707 772**	**4 036 474**	**3 923 241**	**4 323 665**	**4 706 233**	**5 042 148**
Expenditure By Type							
Employee related costs	429 571	459 658	608 808	558 808	682 642	730 427	773 522
Remuneration of councillors							
Debt impairment	357 463	421 945	370 296	427 907	447 423	429 525	389 386
Depreciation & asset impairment	152 482	130 612	244 794	147 857	189 732	207 141	215 675
Finance charges	25 158	37 430	34 796	41 181	36 643	32 396	28 224
Bulk purchases	1 464 453	1 519 604	1 605 652	1 605 652	1 778 657	1 888 639	1 992 809
Other materials							
Contracted services	197 903	301 287	230 957	432 155	312 794	337 510	341 940
Grants and subsidies							
Other expenditure	204 638	240 835	229 793	278 503	335 837	354 974	373 681
Loss on disposal of PPE							
Expenditure	2 831 668	3 111 371	3 325 096	3 492 063	3 783 728	3 980 612	4 115 237
Interest (Sweeping Account)							
Interest on Shareholders Loans	98 489	98 763			84 964	75 102	65 431
Interest on Mirror Conduit loans	112 202	119 769	261 398	201 980	150 906	190 796	226 405
Internal Charges (ME's)	51 187	50 886	65 795	65 795	69 920	73 504	77 078
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	261 878	269 418	327 193	267 775	305 790	339 402	368 914
Total Expenditure	**3 093 546**	**3 380 789**	**3 652 289**	**3 759 838**	**4 089 518**	**4 320 014**	**4 484 151**
Surplus/(Deficit)	**476 975**	**326 983**	**384 185**	**163 403**	**234 147**	**386 219**	**557 997**
Taxation	(265 560)						
Surplus/(Deficit) after taxation	**742 535**	**326 983**	**384 185**	**163 403**	**234 147**	**386 219**	**557 997**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**742 535**	**326 983**	**384 185**	**163 403**	**234 147**	**386 219**	**557 997**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**742 535**	**326 983**	**384 185**	**163 403**	**234 147**	**386 219**	**557 997**

PIKITUP
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse	146 625	194 755	297 502	275 732	371 637	402 940	438 778
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	3 024	1 750	2 537	2 537	3 540	4 071	4 682
Gains on disposal of PPE							
Revenue	149 649	196 505	300 039	278 269	375 177	407 010	443 460
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)		45 962					
Internal Recoveries (Core)							
Internal Capital grants (Mig)	2 830		3 690	3 690	19 010	22 258	26 770
Operating grants & Subsidies from (COJ)	571 762	678 494	850 682	850 682	877 388	905 404	940 966
Total Internal Transfers	574 593	724 456	854 372	854 372	896 398	927 662	967 736
Total Revenue	**724 241**	**920 961**	**1 154 411**	**1 132 641**	**1 271 575**	**1 334 672**	**1 411 196**
Expenditure By Type							
Employee related costs	300 989	344 705	361 030	362 469	418 476	447 769	474 188
Remuneration of councillors							
Debt impairment	10 806	13 628	17 880	14 000	16 495	17 047	17 894
Depreciation & asset impairment	30 041	31 119	38 125	36 664	45 944	48 401	51 773
Finance charges							
Bulk purchases							
Other materials							
Contracted services	319 187	297 679	525 640	471 648	524 747	542 310	569 247
Grants and subsidies							
Other expenditure	94 880	105 700	148 005	128 366	208 092	216 314	228 441
Loss on disposal of PPE		1 505	4 236				
Expenditure	755 903	794 336	1 094 916	1 013 146	1 213 754	1 271 841	1 341 542
Interest (Sweeping Account)							
Interest on Shareholders Loans	28 135	32 051		34 604	26 951	28 392	30 370
Interest on Mirror Conduit loans			34 604				
Internal Charges (ME's)			21 201	21 201	11 860	12 181	12 514
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	28 135	32 051	55 805	55 805	38 811	40 573	42 884
Total Expenditure	**784 038**	**826 387**	**1 150 721**	**1 068 951**	**1 252 565**	**1 312 414**	**1 384 426**
Surplus/(Deficit)	**(59 797)**	**94 574**	**3 690**	**63 690**	**19 010**	**22 258**	**26 770**
Taxation	3 525						
Surplus/(Deficit) after taxation	**(63 322)**	**94 574**	**3 690**	**63 690**	**19 010**	**22 258**	**26 770**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(63 322)**	**94 574**	**3 690**	**63 690**	**19 010**	**22 258**	**26 770**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(63 322)**	**94 574**	**3 690**	**63 690**	**19 010**	**22 258**	**26 770**

JOHANNESBURG ROADS AGENCY
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	73 769	68 316	73 488	73 372	62 176	85 255	92 109
Gains on disposal of PPE							
Revenue	73 769	68 316	73 488	73 372	62 176	85 255	92 109
Interest Income (Sweeping Account)	11 768	17 236	14 359	14 475	14 986	15 280	16 075
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	353 299	371 316	408 603	408 603	429 388	452 319	475 159
Total Internal Transfers	365 067	388 552	422 962	423 078	444 374	467 599	491 234
Total Revenue	**438 836**	**456 868**	**496 450**	**496 450**	**506 550**	**552 854**	**583 343**
Expenditure By Type							
Employee related costs	213 536	211 043	251 686	251 686	274 307	293 730	311 060
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	4 257	3 706	4 526	4 475	4 779	5 047	5 309
Finance charges							
Bulk purchases							
Other materials							
Contracted services	88 507	102 548	122 996	129 073	117 743	131 411	138 504
Grants and subsidies							
Other expenditure	116 672	113 870	107 149	101 123	101 179	114 533	120 574
Loss on disposal of PPE							
Expenditure	422 972	431 167	486 357	486 357	498 008	544 721	575 447
Interest (Sweeping Account)							
Interest on Shareholders Loans				1 154			
Interest on Mirror Conduit loans	4 692	3 189	1 154		1 144	898	630
Internal Charges (ME's)			8 939	8 939	7 398	7 235	7 266
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	4 692	3 189	10 093	10 093	8 542	8 133	7 896
Total Expenditure	**427 664**	**434 356**	**496 450**	**496 450**	**506 550**	**552 854**	**583 343**
Surplus/(Deficit)	**11 172**	**22 512**					
Taxation	3 427	8 766					
Surplus/(Deficit) after taxation	**7 745**	**13 746**					
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**7 745**	**13 746**					
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**7 745**	**13 746**					

METROBUS
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	94 360	111 768	133 885	133 885	145 511	155 697	164 883
Gains on disposal of PPE							
Revenue	94 360	111 768	133 885	133 885	145 511	155 697	164 883
Interest Income (Sweeping Account)	2 910	3 768	3 000	2 759	2 700	3 000	3 000
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	223 708	258 343	265 498	265 498	284 497	291 841	305 771
Total Internal Transfers	226 618	262 111	268 498	268 257	287 197	294 841	308 771
Total Revenue	**320 978**	**373 879**	**402 383**	**402 142**	**432 708**	**450 538**	**473 654**
Expenditure By Type							
Employee related costs	127 930	137 747	160 613	158 409	181 296	193 987	205 432
Remuneration of councillors							
Debt impairment	64	133					
Depreciation & asset impairment	47 483	44 271	45 937	42 867	42 000	40 000	38 000
Finance charges	28 776	27 392			16 189	9 852	2 116
Bulk purchases							
Other materials							
Contracted services							
Grants and subsidies							
Other expenditure	115 501	152 981	155 226	159 208	180 197	193 629	214 934
Loss on disposal of PPE	532	262					
Expenditure	320 286	362 786	361 776	360 484	419 682	437 468	460 482
Interest (Sweeping Account)							
Interest on Shareholders Loans	5 686	11 659		32 701	11 069	11 000	11 000
Interest on Mirror Conduit loans			31 650				
Internal Charges (ME's)	3 204	7 828	8 957	8 957	1 957	2 070	2 172
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	8 890	19 487	40 607	41 658	13 026	13 070	13 172
Total Expenditure	**329 176**	**382 273**	**402 383**	**402 142**	**432 708**	**450 538**	**473 654**
Surplus/(Deficit)	**(8 198)**	**(8 394)**					
Taxation							
Surplus/(Deficit) after taxation	**(8 198)**	**(8 394)**					
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(8 198)**	**(8 394)**					
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(8 198)**	**(8 394)**					

CITY PARKS
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other	29 472	57 818	36 418	38 340	51 431	54 313	57 139
Rental of facilities and equipment	992	1 217	1 583	1 583	1 174	1 241	1 305
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	2 068	2 134	2 661	1 739	2 678	2 827	2 975
Gains on disposal of PPE		712					
Revenue	32 532	61 881	40 662	41 662	55 283	58 381	61 419
Interest Income (Sweeping Account)	16 323	20 256	17 574	17 574	14 000	14 784	15 553
Interest on Loans (Core)	3 448	6 303					
Internal Recoveries (ME's)			160	160	167	175	182
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	335 679	364 145	419 221	419 221	449 679	476 823	501 503
Total Internal Transfers	355 450	390 704	436 955	436 955	463 846	491 782	517 238
Total Revenue	**387 982**	**452 585**	**477 617**	**478 617**	**519 129**	**550 163**	**578 657**
Expenditure By Type							
Employee related costs	240 943	273 038	293 532	293 532	307 200	325 512	343 014
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	4 581	5 784	9 047	9 047	8 658	9 143	9 618
Finance charges							
Bulk purchases	14 935	34 113	20 482	21 232	26 470	26 300	27 667
Other materials							
Contracted services	34 622	43 500	42 983	43 233	53 528	56 525	59 465
Grants and subsidies							
Other expenditure	75 515	93 124	100 780	100 780	112 639	123 847	131 000
Loss on disposal of PPE							
Expenditure	370 596	449 559	466 824	467 824	508 495	541 327	570 764
Interest (Sweeping Account)							
Interest on Shareholders Loans	7 732	7 152					
Interest on Mirror Conduit loans							
Internal Charges (ME's)			10 793	10 793	10 634	8 836	7 893
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	7 732	7 152	10 793	10 793	10 634	8 836	7 893
Total Expenditure	**378 328**	**456 711**	**477 617**	**478 617**	**519 129**	**550 163**	**578 657**
Surplus/(Deficit)	**9 654**	**(4 126)**					
Taxation							
Surplus/(Deficit) after taxation	**9 654**	**(4 126)**					
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**9 654**	**(4 126)**					
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**9 654**	**(4 126)**					

ZOO
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other	8 321	8 810	17 689	18 589	11 915	12 152	12 395
Rental of facilities and equipment	2 920	3 432			3 856	4 088	4 333
Interest earned - external investments							
Interest earned - outstanding debtors	15	274					
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	3 228	3 538			5 699	7 096	8 200
Gains on disposal of PPE		4		301			
Revenue	14 484	16 058	17 689	18 890	21 470	23 336	24 928
Interest Income (Sweeping Account)					300		
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	30 451	35 878	34 714	34 714	36 779	38 496	40 122
Total Internal Transfers	30 451	35 878	34 714	34 714	37 079	38 496	40 122
Total Revenue	**44 935**	**51 936**	**52 403**	**53 604**	**58 549**	**61 832**	**65 050**
Expenditure By Type							
Employee related costs	25 763	28 101	29 374	29 374	33 755	37 348	39 552
Remuneration of councillors							
Debt impairment	143	84	60	60	90	95	95
Depreciation & asset impairment	957	1 407	871	1 460	920	972	1 022
Finance charges							
Bulk purchases							
Other materials							
Contracted services	2 936	3 632	4 237	4 237	4 527	4 781	5 029
Grants and subsidies							
Other expenditure	14 864	18 391	17 073	17 085	18 064	17 375	18 023
Loss on disposal of PPE	129						
Expenditure	44 792	51 615	51 615	52 216	57 356	60 570	63 721
Interest (Sweeping Account)				600	300	317	333
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)			788	788	893	945	996
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers			788	1 388	1 193	1 262	1 329
Total Expenditure	**44 792**	**51 615**	**52 403**	**53 604**	**58 549**	**61 832**	**65 050**
Surplus/(Deficit)	**143**	**321**				()	
Taxation							
Surplus/(Deficit) after taxation	**143**	**321**				()	
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**143**	**321**				()	
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**143**	**321**				()	

JOHANNESBURG DEVELOPMENT AGENCY
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services	10 564	28 437	41 456	55 615	40 360	34 038	36 184
Operating Grants							
Capital Grants							
Other revenue	593	1 580	1 577	910	910	1 036	1 090
Gains on disposal of PPE	5						
Revenue	11 162	30 017	43 033	56 525	41 270	35 074	37 274
Interest Income (Sweeping Account)	4 564	5 200	5 000			2 256	2 373
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	25 050	28 400	29 924	29 924	26 719	27 999	29 321
Total Internal Transfers	29 614	33 600	34 924	29 924	26 719	30 255	31 694
Total Revenue	**40 776**	**63 617**	**77 957**	**86 449**	**67 989**	**65 329**	**68 968**
Expenditure By Type							
Employee related costs	17 847	21 630	28 127	29 155	30 343	33 364	35 332
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	459	504	629	707	843	797	839
Finance charges							
Bulk purchases							
Other materials							
Contracted services	852	456	956	2 202	1 047	1 078	1 134
Grants and subsidies							
Other expenditure	17 294	33 637	31 544	37 408	30 146	28 191	29 665
Loss on disposal of PPE	966			276	275	309	325
Expenditure	37 418	56 227	61 256	69 748	62 654	63 739	67 295
Interest (Sweeping Account)					2 268		
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)			681	681	1 502	1 590	1 673
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers			681	681	3 770	1 590	1 673
Total Expenditure	**37 418**	**56 227**	**61 937**	**70 429**	**66 424**	**65 329**	**68 968**
Surplus/(Deficit)	**3 358**	**7 390**	**16 020**	**16 020**	**1 565**		
Taxation							
Surplus/(Deficit) after taxation	**3 358**	**7 390**	**16 020**	**16 020**	**1 565**		
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**3 358**	**7 390**	**16 020**	**16 020**	**1 565**		
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**3 358**	**7 390**	**16 020**	**16 020**	**1 565**		

JOHANNESBURG PROPERTY COMPANY
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments	104	253		28	29	32	35
Interest earned - outstanding debtors		1 289					
Dividends received							
Fines							
Licences and permits							
Agency services	20 284	18 683	18 127	22 311	25 763	23 248	21 871
Operating Grants							
Capital Grants							
Other revenue	4 704	7 908	16 378	26 313	28 944	33 286	34 284
Gains on disposal of PPE	1						
Revenue	25 094	28 133	34 505	48 652	54 736	56 566	56 190
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	10 500	11 130	11 816	11 816	9 987	10 750	11 421
Total Internal Transfers	10 500	11 130	11 816	11 816	9 987	10 750	11 421
Total Revenue	**35 594**	**39 263**	**46 321**	**60 468**	**64 723**	**67 316**	**67 611**
Expenditure By Type							
Employee related costs	19 435	27 248	32 205	39 326	41 604	44 516	47 142
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	1 242	1 401	2 031	1 717	1 883	1 988	2 091
Finance charges	211	475					
Bulk purchases							
Other materials							
Contracted services			440	440			
Grants and subsidies							
Other expenditure	7 039	9 931	11 129	18 469	20 461	19 988	17 362
Loss on disposal of PPE		130					
Expenditure	27 927	39 185	45 805	59 952	63 947	66 492	66 596
Interest (Sweeping Account)		395			215	228	386
Interest on Shareholders Loans				164			
Interest on Mirror Conduit loans			164				
Internal Charges (ME's)			352	352	561	596	629
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers		395	516	516	776	824	1 015
Total Expenditure	**27 927**	**39 580**	**46 321**	**60 468**	**64 723**	**67 316**	**67 611**
Surplus/(Deficit)	**7 667**	**(317)**				()	
Taxation	2 044						
Surplus/(Deficit) after taxation	**5 623**	**(317)**				()	
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**5 623**	**(317)**				()	
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**5 623**	**(317)**				()	

JOHANESBURG FRESH PRODUCE MARKET
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment	17 587	25 644	23 721	30 056	31 846	34 633	37 425
Interest earned - external investments	2 894	2 409	756	2 522	1 750	2 030	2 100
Interest earned - outstanding debtors	483	861	600	337	555	541	600
Dividends received							
Fines							
Licences and permits							
Agency services	116 995	141 179	138 262	146 832	162 322	173 341	182 778
Operating Grants							
Capital Grants							
Other revenue	5 920	4 384	4 730	5 781	3 838	4 114	4 443
Gains on disposal of PPE							
Revenue	143 880	174 477	168 069	185 528	200 310	214 659	227 345
Interest Income (Sweeping Account)							
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)							
Total Internal Transfers							
Total Revenue	**143 880**	**174 477**	**168 069**	**185 528**	**200 310**	**214 659**	**227 345**
Expenditure By Type							
Employee related costs	49 948	56 766	54 572	58 188	65 075	69 834	73 954
Remuneration of councillors							
Debt impairment			300				
Depreciation & asset impairment	7 947	12 511	12 178	13 419	15 611	15 964	16 794
Finance charges	10 491	6 631		2 780	3 440	3 555	3 490
Bulk purchases							
Other materials							
Contracted services	16 601	15 784	15 239	14 644	14 397	11 101	11 743
Grants and subsidies							
Other expenditure	47 522	42 530	42 551	55 265	52 717	59 943	63 123
Loss on disposal of PPE	79	184					
Expenditure	132 588	134 407	124 840	144 296	151 240	160 397	169 103
Interest (Sweeping Account)							
Interest on Shareholders Loans				23 920			
Interest on Mirror Conduit loans	14 291	19 865	25 589		22 558	23 497	24 500
Internal Charges (ME's)			2 828	2 828	4 067	4 300	4 527
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	14 291	19 865	28 417	26 748	26 625	27 797	29 027
Total Expenditure	**146 879**	**154 272**	**153 257**	**171 044**	**177 865**	**188 194**	**198 130**
Surplus/(Deficit)	**(2 999)**	**20 205**	**14 812**	**14 485**	**22 445**	**26 465**	**29 215**
Taxation	3 124	7 118	6 571	6 109	8 427	9 602	10 487
Surplus/(Deficit) after taxation	**(6 123)**	**13 087**	**8 241**	**8 376**	**14 018**	**16 863**	**18 728**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(6 123)**	**13 087**	**8 241**	**8 376**	**14 018**	**16 863**	**18 728**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(6 123)**	**13 087**	**8 241**	**8 376**	**14 018**	**16 863**	**18 728**

METRO TRADING COMPANY
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment			13 172	13 172	14 516	15 494	16 388
Interest earned - external investments					1 761	1 863	1 971
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue							
Gains on disposal of PPE							
Revenue			13 172	13 172	16 277	17 357	18 359
Interest Income (Sweeping Account)			1 664	1 664			
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	31 354	35 972	40 135	40 135	40 559	42 136	43 948
Total Internal Transfers	31 354	35 972	41 799	41 799	40 559	42 136	43 948
Total Revenue	**31 354**	**35 972**	**54 971**	**54 971**	**56 836**	**59 493**	**62 307**
Expenditure By Type							
Employee related costs	6 301	7 941	10 734	10 734	11 625	12 590	13 635
Remuneration of councillors							
Debt impairment	409	2 936	1 194	1 194	1 263	1 336	1 413
Depreciation & asset impairment	(12 292)	1 329	1 848	1 848	1 955	2 068	2 188
Finance charges	22	29					
Bulk purchases							
Other materials							
Contracted services	17 506	19 770	24 566	24 566	24 091	25 492	29 093
Grants and subsidies							
Other expenditure	9 037	19 199	15 894	15 894	16 980	17 033	14 953
Loss on disposal of PPE							
Expenditure	20 983	51 204	54 236	54 236	55 914	58 519	61 282
Interest (Sweeping Account)					785	829	872
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)			735	735	137	145	153
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers			735	735	922	974	1 025
Total Expenditure	**20 983**	**51 204**	**54 971**	**54 971**	**56 836**	**59 493**	**62 307**
Surplus/(Deficit)	**10 371**	**(15 232)**					
Taxation							
Surplus/(Deficit) after taxation	**10 371**	**(15 232)**					
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**10 371**	**(15 232)**					
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**10 371**	**(15 232)**					

JOHANNESBURG TOURISM COMPANY
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	1 122	933	672	672	30 900	1 681	2 192
Gains on disposal of PPE							
Revenue	1 122	933	672	672	30 900	1 681	2 192
Interest Income (Sweeping Account)	165	473	236	236	465	356	283
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	15 980	17 758	22 475	52 475	24 105	25 331	26 573
Total Internal Transfers	16 145	18 231	22 711	52 711	24 570	25 687	26 856
Total Revenue	**17 267**	**19 164**	**23 383**	**53 383**	**55 470**	**27 368**	**29 048**
Expenditure By Type							
Employee related costs	5 904	7 720	9 447	9 447	11 399	12 359	13 372
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	585	846	565	565	1 100	781	1 281
Finance charges							
Bulk purchases							
Other materials							
Contracted services							
Grants and subsidies							
Other expenditure	9 923	9 090	13 227	43 227	42 734	13 840	14 060
Loss on disposal of PPE							
Expenditure	16 412	17 656	23 239	53 239	55 233	26 980	28 713
Interest (Sweeping Account)					225	375	321
Interest on Shareholders Loans				135			
Interest on Mirror Conduit loans			135				
Internal Charges (ME's)			9	9	12	13	14
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers			144	144	237	388	335
Total Expenditure	**16 412**	**17 656**	**23 383**	**53 383**	**55 470**	**27 368**	**29 048**
Surplus/(Deficit)	**855**	**1 508**					
Taxation							
Surplus/(Deficit) after taxation	**855**	**1 508**					
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**855**	**1 508**					
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**855**	**1 508**					

JOSHCO
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment	9 380	21 074	34 398	31 766	48 239	54 091	60 507
Interest earned - external investments				200			
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services	1 108	2 174	3 780	5 102	1 200	1 282	1 357
Operating Grants							
Capital Grants	6 528	9 806					
Other revenue	198	516	227	181	271	350	400
Gains on disposal of PPE	3	7					
Revenue	17 217	33 576	38 405	37 249	49 710	55 723	62 264
Interest Income (Sweeping Account)	563	698					
Interest on Loans (Core)							
Internal Recoveries (ME's)					4 223	4 459	4 684
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	11 551	12 129	16 132	16 132	16 717	17 067	17 799
Total Internal Transfers	12 114	12 827	16 132	16 132	20 940	21 526	22 483
Total Revenue	**29 331**	**46 404**	**54 537**	**53 381**	**70 650**	**77 249**	**84 747**
Expenditure By Type							
Employee related costs	9 415	8 881	15 752	15 752	21 082	24 555	26 004
Remuneration of councillors							
Debt impairment	2 202	1 057	4 941	4 941	5 856	5 856	5 856
Depreciation & asset impairment	416	916	283	895	990	1 000	1 100
Finance charges							
Bulk purchases							
Other materials							
Contracted services	8 848	14 384	8 263	4 998	4 916	5 037	5 165
Grants and subsidies							
Other expenditure	8 272	18 716	23 230	24 162	33 178	35 921	41 721
Loss on disposal of PPE							
Expenditure	29 153	43 954	52 469	50 748	66 022	72 369	79 846
Interest (Sweeping Account)	52	1 876			4 270	4 500	4 500
Interest on Shareholders Loans				1 512			
Interest on Mirror Conduit loans			1 512				
Internal Charges (ME's)			554	554	358	380	401
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers	52	1 876	2 066	2 066	4 628	4 880	4 901
Total Expenditure	**29 205**	**45 830**	**54 535**	**52 814**	**70 650**	**77 249**	**84 747**
Surplus/(Deficit)	**126**	**574**	**2**	**567**		()	
Taxation	17	256		567			
Surplus/(Deficit) after taxation	**109**	**318**	**2**			()	
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**109**	**318**	**2**			()	
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**109**	**318**	**2**			()	

JOHANNESBURG CIVIC THEATRE
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment			5 350	6 855			
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	23 400	20 554	15 286	22 688	40 367	40 463	39 729
Gains on disposal of PPE							
Revenue	23 400	20 554	20 636	29 543	40 367	40 463	39 729
Interest Income (Sweeping Account)			1 810	3 065			
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	14 745	15 823	17 259	17 259	17 464	17 827	18 558
Total Internal Transfers	14 745	15 823	19 069	20 324	17 464	17 827	18 558
Total Revenue	**38 145**	**36 377**	**39 705**	**49 867**	**57 831**	**58 290**	**58 287**
Expenditure By Type							
Employee related costs	12 919	13 803	14 981	14 904	16 560	17 719	18 765
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	2 150	2 254			2 100	2 040	1 680
Finance charges							
Bulk purchases							
Other materials							
Contracted services	224	429	684	560	840	924	1 008
Grants and subsidies							
Other expenditure	23 351	17 648	23 904	34 267	38 193	37 461	36 680
Loss on disposal of PPE							
Expenditure	38 644	34 134	39 569	49 731	57 693	58 144	58 133
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)			136	136	138	146	154
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers			136	136	138	146	154
Total Expenditure	**38 644**	**34 134**	**39 705**	**49 867**	**57 831**	**58 290**	**58 287**
Surplus/(Deficit)	**(499)**	**2 243**					
Taxation	(139)	470					
Surplus/(Deficit) after taxation	**(360)**	**1 773**					
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**(360)**	**1 773**					
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**(360)**	**1 773**					

ROODEPORT CITY THEATRE
MEDIUM TERM OPERATING BUDGET 2009/10 - 2011/12
Budgeted Financial Performance (revenue and expenditure)

Description	2006/07	2007/08	Current Year 2008/09		2009/10 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
Revenue By Source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse							
Service charges - other							
Rental of facilities and equipment							
Interest earned - external investments							
Interest earned - outstanding debtors							
Dividends received							
Fines							
Licences and permits							
Agency services							
Operating Grants							
Capital Grants							
Other revenue	3 102	768	1 996	1 560	2 295	2 640	2 882
Gains on disposal of PPE							
Revenue	3 102	768	1 996	1 560	2 295	2 640	2 882
Interest Income (Sweeping Account)	579	137	200	200	215	231	248
Interest on Loans (Core)							
Internal Recoveries (ME's)							
Internal Recoveries (Core)							
Internal Capital grants (Mig)							
Operating grants & Subsidies from (COJ)	3 845	6 728	7 769	7 769	8 363	8 852	9 327
Total Internal Transfers	4 424	6 865	7 969	7 969	8 578	9 083	9 575
Total Revenue	**7 526**	**7 633**	**9 965**	**9 529**	**10 873**	**11 723**	**12 457**
Expenditure By Type							
Employee related costs	3 037	4 276	6 423	6 423	7 159	7 728	8 191
Remuneration of councillors							
Debt impairment							
Depreciation & asset impairment	181	275	310	310	310	332	352
Finance charges							
Bulk purchases							
Other materials							
Contracted services	8	15	15	15	15	15	15
Grants and subsidies							
Other expenditure	4 149	4 643	3 208	2 772	3 359	3 616	3 865
Loss on disposal of PPE							
Expenditure	7 375	9 209	9 956	9 520	10 843	11 691	12 423
Interest (Sweeping Account)							
Interest on Shareholders Loans							
Interest on Mirror Conduit loans							
Internal Charges (ME's)			9	9	29	31	33
Internal Charges (Core)							
Operating grants & Subsidies to ME's							
Total Internal Transfers			9	9	29	31	33
Total Expenditure	**7 375**	**9 209**	**9 965**	**9 529**	**10 872**	**11 722**	**12 456**
Surplus/(Deficit)	**151**	**(1 576)**			**1**	**1**	**1**
Taxation							
Surplus/(Deficit) after taxation	**151**	**(1 576)**			**1**	**1**	**1**
Attributable to minorities							
Surplus/(Deficit) attributable to Example municipality	**151**	**(1 576)**			**1**	**1**	**1**
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	**151**	**(1 576)**			**1**	**1**	**1**

CORE ADMINISTRATION DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE					ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Economic Development																			
Operational Capital	574		574				602		602					627		627			
Construction of linear market(informal trading shelter) in Noord Street New Linear Markets JOHANNESBURG F	22 000	22 000																	
Construction of linear market(informal trading shelter) in Wanderers Street New Linear Markets JOHANNESBURG F	14 200	14 200																	
Broadband	20 000	20 000					15 000	15 000						10 000	10 000				
EPWP Infrastructure (National Treasury Incentives)	49 049			49 049															
Sub-Total	105 823	56 200	574	49 049			15 602	15 000	602					10 627	10 000	627			
Environment																			
CRR	849		849				890		890					927		927			
Purchase of aerators for ongoing maintenance and remediation of dams and impoundments and emergency incidents response e.g Fish deaths etc.	800	800					1 000	1 000						1 000	1 000				
Sub-Total	1 649	800	849				1 890	1 000	890					1 927	1 000	927			
Infrastructure and Services																			
Furniture & Equipment	361		361				378		378					394		394			
Sub-Total	361		361				378		378					394		394			
Transportation																			
Ellis Park Stadium - SPTN and Precinct (2010)	20 000			20 000															
Intelligent Transport System (2010)	2 589			2 589															
International Transit & Shopping Centre							4 000	4 000											
Midrand Taxi Rank Expansion	10 000	10 000																	
N17: Improved Access to Soweto / 2010 Soccer World Cup	10 000	10 000																	
Non Motorised Transport							8 200	8 200						2 700	2 700				
Public Transport Laybys							600	600						200	200				
Taxi facility Refurbishment							20 000	20 000						8 000	8 000				
Traffic Counting							1 000	1 000						1 000	1 000				
Transportation Safety	10 000	10 000					4 000	4 000						2 700	2 700				
Operational Capital	611		611				641		641					668		668			
Inner City Taxi Holding Facilities	17 000	17 000					4 000	4 000											
Bus Rapid Transit / Rea Vaya New Bus Rapid Transit JOHANNESBURG F	34 600	34 600					1 085 471	15 000		1 070 471				620 400	20 400		600 000		
City Deep: Freight and Logistics							400	400						2 600	2 600				
Nasrec BRT (2010)	30 000			30 000															
Nasrec Precinct: Non BRT (2010)	10 000	10 000																	
Construction of Additional Taxi Rank Bays at Ikwezi Station							3 000	3 000											
Ward 78: Layby Request							100	100											
Orange Farm: New Regional Public Transport Facility							3 000	3 000						1 100	1 100				
Diepsloot Linear Mixed Use:Public Transport Facilities							200	200											

CORE ADMINISTRATION DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE					ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Construction of Taxi Rank and Traders Stalls: Eldorado Park Node							2 000	2 000											
Lakeside Taxi Rank							10 000	10 000											
Public Transport Facility (Multi Purpose Node - Diepsloot)							1 800	1 800											
Diepsloot African Market: Public Transport Facility							200	200											
New Taxi Rank & Informal Trading Area in Ivory Park Bambanani							2 500	2 500						1 100	1 100				
Ivery Park/Kaalfontein Public Transport facilties														200	200				
Sub-Total	144 800	91 600	611	52 589			1 151 112	80 000	641	1 070 471				640 668	40 000	668	600 000		
Community Development																			
SPORT AND RECREATION																			
Orlando Stadium	1 000					1 000													
Dobsonville Stadium	1 000					1 000													
Rand Stadium	1 000					1 000													
Renovation of swimming pools	3 000	3 000					3 000	3 000											
Major Sports facilities	1 000	1 000					2 000	2 000						2 000	2 000				
Bill Jardine Stadium														2 000	2 000				
Cosmo City (new multip.libr. & skills centre)	22 000					22 000													
Grassing of soccerfields	6 000	6 000																	
Recreation Street	1 000	1 000					3 000	3 000											
Bramfischerville Multipurpose Centre																			
LIBRARIES AND INFORMATION SYSTEMS																			
Centre of Excellence	25 000	25 000																	
ARTS, CULTURE AND HERITAGE																			
Xuma house Development																			
Operational Capital	6 344		6 344				3 814		3 814					3 949		3 949			
ARTS, CULTURE AND HERITAGE																			
Early Childhood Development	3 000	3 000																	
LIBRARIES AND INFORMATION SYSTEMS																			
Internet at Libraries	1 000	1 000					5 000	5 000						3 000	3 000				
SPORT AND RECREATION																			
Construction of the new Indoor Centre in Soweto (Orlando) New Building Alterations ORLANDO EAST D	17 773					17 773	50 081					50 081		60 232					60 232
Sub-Total	89 117	40 000	6 344			42 773	66 895	13 000	3 814			50 081		71 181	7 000	3 949			60 232

CORE ADMINISTRATION DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE					ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Health																			
Furniture, Equipment, Computers	2 034		2 034				2 130		2 130					2 219		2 219			
Upgrading of Yeoville Clinic, Furniture and Equipment (2010)	2 000					2 000													
Upgrading of Nokuphila Clinic, Furniture and Medical Equipment - Phase I	1 538					1 538													
Design and layout of Riverlea Major Clinic,construction of buildings and carports, furniture and equipment, landscaping, paving and signage. Upgrade Clinic RIVERLEA EXT.1 B	1 500					1 500													
Upgrading of Jeppe Clinic (Inner City)	1 500	1 500																	
Upgrade Clinic DIEPSLOOT WES A Design and layout of OR Tambo Clinic, construction of buildings and carports, furniture and medical equipment, landscaping, paving and signage.	2 000	2 000																	
Uprading of Bophelong Clinic, Furniture and Equipment - Phase 1	1 000	1 000																	
Minor upgrades at clinics across the city Upgrade Clinic JOHANNESBURG D	1 000	1 000																	
Berario							2 000	2 000											
Parkhurst							2 500	2 500											
Bez Valley							1 500	1 500											
Joubert Park							2 000					2 000							
Lawley 2							3 565					3 565							
Lenasia														3 692					3 692
Ennerdale Ext 8														3 000					3 000
Wendywood														1 500	1 500				
Rosettenville														2 000	2 000				
Albert Street														2 000	2 000				
Sub-Total	12 572	5 500	2 034			5 038	13 695	6 000	2 130			5 565		14 411	5 500	2 219			6 692
Office of the Executive Mayor 2010																			
Klipspruit River greening throughout Soweto New Stadium MEADOWLANDS D	10 000	10 000																	
Soccer City Upgrade Stadium NASREC D	214 050			167 000		47 050	35 000			35 000									
Ellis Park Precint																			
Soccer City Precint Upgrade Stadium NASREC D	120 000	120 000																	
Office Machines (Radios)	2 066		2 066																
Operational Capital							69		69					72		72			
Sub-Total	346 116	130 000	2 066	167 000		47 050	35 069		69	35 000				72		72			
Office of the Executive Mayor & Phakama																			
Programme Phakama: SAP -ISU/CRM implementation	135 000	135 000																	
Operational Capital	1 139		1 139				1 192		1 192					1 263		1 263			
Sub-Total	136 139	135 000	1 139				1 192		1 192					1 263		1 263			

CORE ADMINISTRATION DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE					ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Speaker																			
Furniture laptop computers	1 151		1 151				1 205		1 205					1 256		1 256			
Resources Support To Pr Councillors	3 000		3 000																
Sub-Total	4 151		4 151				1 205		1 205					1 256		1 256			
Finance																			
Operational Capex	1 441		1 441																
MIG infrastructure	28 039					28 039	34 935		1 550			33 385		41 800		1 645			40 155
Sub-Total	29 480		1 441			28 039	34 935		1 550			33 385		41 800		1 645			40 155
Revenue and Customer Relations																			
Customer Interface																			
Computers							1 432		1 432										
Furniture														1 557		1 557			
Customer Interface Call Centre	1 385		1 385																
Sub-Total	1 385		1 385				1 432		1 432					1 557		1 557			
Corporate and Shared Services																			
Operational Capital - Corporate Services.	2 321		2 321				2 430		2 430					2 531		2 531			
FMMU - Public Conveniences	5 000	5 000																	
Sub-Total	7 321	5 000	2 321				2 430		2 430					2 531		2 531			
Housing																			
Citrine Court - Hostel Conversion	3 234	3 234					3 426	3 426											
Kliptown - Klipsruit Ext 7 - Essential service	4 114	4 114					3 377	3 377											
Kliptown - Klipsruit Ext 11 - Essential services	5 518	5 518					3 763	3 763											
Kliptown Sector 2 - Essential services	5 129	5 129					8 059	8 059											
Innercity Upgrading -	19 483	19 483					20 000	20 000						20 000	20 000				
Innercity Upgrading - Joshco Units	25 063	25 063																	
Kanana Park (Thulamtwana) - Mixed Development	13 316	13 316					17 715	17 715						15 000	15 000				
Doornkop Greenfields - Water,Roads, Stormwater	34 006					34 006	95 077					95 077		15 000	15 000				
Kliptown Phase 1 - Roads and Stormwater							15 600					15 600							
Tshepisong West - Water supply main & reservior	2 913					2 913													
Tshepisong West - Sanitation	3 890	1 242				2 648													
Pennyville Extention 1 - Pedestrian Bridge and Sidewalks	3 439	453				2 986													
Kanana Park Ext 3,4,5 - Bulk Services	10 307	1 307				9 000													
Meriting Kaalfontein Ext 22 - Stormwater	11 544	2 619				8 925													
Zandspruit Phase 2 - Bulk Water	1 149	1 149																	
Vlakfontein Ext 1 Lehae Phase 2- Bulk Roads and Stormwater														43 501					43 501
Zandspruit Phase 2 - Bulk Sanitation	428	428																	
Braamfisherville ext 14 - local distr -Roads & Stormwater	7 032	1 032				6 000													

CORE ADMINISTRATION DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE					ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Orange Farm Ext. 9 - Water, Sewer, Roads and Related Stormwater, and Community Lighting New Insitu Upgrading ORANGE FARM G	23 614					23 614													
Lehae Ext 1 Phase 2 - Roads and Stormwater	11 357	7 831				3 526								15 000					15 000
Fleurhoff - Mixed development	8 000	8 000					15 000	15 000						10 000	10 000				
Lehae Ext 1 Phase 2 - Mixed Development	8 000	8 000					10 000	10 000						10 000	10 000				
Lufhereng Mixed Development New RDP Houses DOORNKOP D Construction of 25000 units (bonded houses, rdp	5 000	5 000					15 000	15 000						130 503	15 000				115 503
Land Acquisition	90 000				90 000		110 000				110 000			110 000				110 000	
Ellias Motsoaledi	7 770	7 770					9 660	9 660						15 000	15 000				
Tshepisong West - Roads							34 000					34 000							
Sol Plaatjie	4 000					4 000													
Old Age Upgrading	3 000	3 000					4 000	4 000											
Joshco Units - Stock Upgrading Upgrade Insitu Upgrading DOORNFONTEIN F	8 000	8 000					10 000	10 000											
Operational Capital	1 095		1 095				1 184		1 184					1 266		1 266			
Jabavu New RDP Houses JABAVU D	3 000	3 000																	
Zola New RDP Houses ZOLA D	3 000	3 000																	
New Vlakfontein	3 000	3 000																	
South Hills	2 000	2 000																	
Rental Accomodation 2010 Programme	10 000	10 000																	
Formalisation of Informal Settlements New RDP Houses BRAAMPARK F	17 000	17 000																	
Sub-Total	358 401	169 688	1 095		90 000	97 618	375 861	120 000	1 184		110 000	144 677		385 270	100 000	1 266		110 000	174 004
Development Planning and Urban Management																			
Operating Capital: DPUM	1 390		1 390				1 492		1 492					1 587		1 587			
Inner City Upgrade	100 000	100 000					194 000	194 000						120 000	120 000				
Alexandra Renewal Project	48 100	48 100					32 000	32 000						24 000	24 000				
Far East Bank Ext 9 (Completion of Engineering Services)	19 349					19 349	33 387					33 387		40 155					40 155
Kliptown CBD Regeneration	9 000			9 000			25 000			25 000									
Orlanda Ekhaya Park (Heroes Bridge and Link Road)							6 000			6 000				10 000			10 000		
Stetford Station Precint	200			200			1 800			1 800				1 800			1 800		
Vilakazi Street Precinct	4 500			4 500			9 000			9 000									
Cosmo City Engineering Services	60 000	60 000					73 359	48 000					25 359	36 000	36 000				
Bara Central Precinct (Baragwanath)							9 000			9 000				9 000			9 000		
Zola Node New Precinct Redevelopment ZOLA D Sustainable Human Settlement upgrade	10 000			10 000			2 000			2 000				2 000			2 000		
Diepsloot South New Precinct Redevelopment DIEPSLOOT WES EXT.1 A Upgrading of specific public spaces in Diepsloot	10 000			10 000			10 000			10 000				10 000			10 000		
Cosmo City: rehabilitation of source settlements	5 000	5 000																	
Johannesburg Secondary Property Market							2 000			2 000				2 000			2 000		
New Canada Station Node (Orlando)							3 600			3 600				3 600			3 600		
Far East Bank Ext 10 (Completion of 830 Housing Units)	4 414					4 414													
Sub-Total	271 953	213 100	1 390	33 700		23 763	402 638	274 000	1 492	68 400		33 387	25 359	260 142	180 000	1 587	38 400		40 155

CORE ADMINISTRATION DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE					ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Emergency Management Services																			
Disaster Management Centre																			
Fire Equipment: BA sets for Gautrain	3 330	3 330					2 000	2 000						1 000	1 000				
Fire Protective Clothing for 150 new Fire Fighters	1 500	1 500					1 500	1 500						750	750				
Furniture and Fittings for New Stations and Staff							2 000	2 000						750	750				
IT Needs: Laptops and Desktops for New Staff							1 000	1 000						1 000	1 000				
Lockers for Stations and the new intakes of 150 new Fire Fighters														500	500				
Medical Equipment - Training School - to faclitate and sustain accreditation	800	800					500	500											
Operational Capital	598		598				627		627					653		653			
Standby Generators: for new Stations not supplied yet, to aleviate the load shedding problem in a Emergency Facility	1 000	1 000					1 000	1 000						1 000	1 000				
Sub-Total	7 228	6 630	598				8 627	8 000	627					5 653	5 000	653			
Johannesburg Metropolitan Police Department																			
Operational Capital (JMPD)	835		835				874		874					911		911			
Sewerage Management Plan for Academy							1 500	1 500						1 200	1 200				
Sub-Total	835		835				2 374	1 500	874					2 111	1 200	911			
TOTAL CORE ADMINISTRATION	1 517 331	853 518	27 194	302 338	90 000	244 281	2 115 335	518 500	20 510	1 173 871	110 000	267 095	25 359	1 440 863	349 700	21 525	638 400	110 000	321 238

MUNICIPAL ENTITIES DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE						ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
City Power																				
Bulk Infrastructure Upgrade NOORDWYK A Upgrade Noodwyk sub station by replacing 2 x 20	6 000	6 000						11 906	11 906						10 263	10 263				
Bulk Infrastructure Lutz								7 144	7 144						6 157	6 157				
Bulk Infrastructure Soweto								3 572	3 572						3 078	3 078				
Bulk Infrastructure Crown								9 525	9 525						8 200	8 200				
Bulk Infrastructure Upgrade BRAAMFONTEIN WERF	17 000	17 000																		
Bulk Infrastructure New REUVEN F	10 000	10 000						5 953	5 953						5 132	5 132				
Bulk Infrastructure New Road (Substation)								2 976	2 976						2 565	2 565				
Bulk Infrastructure Delta								1 190	1 190						1 026	1 026				
Bulk Infrastructure New BRYANSTON EXT.5 B Khanyisa.	2 000	2 000						1 190	1 190						1 026	1 026				
Bulk Infrastructure Upgrade NORTH RIDING	4 000	4 000						2 381	2 381						2 052	2 052				
Bulk Infrastructure Upgrade ORLANDO	6 000	6 000																		
Operating Capital								4 464	4 464						3 849	3 849				
Public Lighting New IVORY PARK	5 140					5 140														
Public Lighting Upgrade JOHANNESBURG F Public lights	1 450					1 450														
Public Lighting Orange Farm	7 512					7 512														
Service Connections New HALFWAY HOUSE	13 000						13 000													
Service Connections New FERNDALE	10 000						10 000													
Bulk Infrastructure Braamfontein substation. Reconfigure busbar,Extend switchroom and install 8x11kVswitches								10 121	10 121						8 723	8 723				
Transmission Line New DOORNKOP D Extend 88 kV transmission lines to supply two new sub stations	1 000			1 000																
Electrification New MOUNTAIN VIEW E Electrification fo 5000 Houses in Mountain View	700						700													
Electrification-Ennerdale South								7 501	7 501						6 466	6 466				
Meters-Naturena								11 907	11 907						10 263	10 263				
Network Development-Harley Street-								1 191	1 191						1 026	1 026				
Network Development New HALFWAY GARDENS	12 000	12 000																		
Network Development-Erand Gardens	8 000						8 000	4 763	4 763						4 105	4 105				
Network Development-Crown sub station								2 977	2 977						2 566	2 566				
Network Development New NASREC	5 000	5 000																		
Protection Upgrade SEBENZA EXT.6 E Kelvin. Replacement of Obsolete Relays and cables,	16 000	16 000																		
Medium Voltage Network Upgrade NORWOOD E Install dual ratio devices on Norwood	5 000	5 000																		
Transmission Line New ALSEF	12 000	12 000																		
Bulk Infrastructure Upgrade BRAAMPARK	5 000	5 000																		
Bulk Infrastructure New CROWN F Build new 88/11 kV sub station.	5 000	5 000																		
Bulk Infrastucture Mulbarton	25 000	25 000						14 884	14 884						12 829	12 829				
Bulk Infrastructure Upgrade CITY DEEP EXT.8 F 20 year service for 88 kV switchgear at PROSPECT	8 000	8 000																		
Security Equipment New REUVEN F	15 000	15 000																		
Load Management New BERTRAMS	10 000	10 000																		
Load Management. Transmission Equipment	23 001	23 001																		
Public Lighting New DIEPSLOOT WES	3 212					3 212														

MUNICIPAL ENTITIES DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE						ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Public Lighting New ALEXANDRA EXT.3 E Public Lighting:	3 449					3 449														
Public Lighting New DOBSONVILLE	12 216					12 216														
CBP 2009/10 New Public Lighting ELDORADO PARK G Public lighting Kliptown/Eldorado Park	1 450	1 450																		
Public Lighting New NORTHCLIFF	2 072	2 072																		
Building Alterations. Siemert Road	2 000	2 000																		
Metering Equipment New REUVEN F Roll out of AMR.	6 000	6 000																		
Medium Voltage Network Upgrade FOREST TOWN F Forest Town Satelite s/s to be	12 500	12 500																		
Medium Voltage Network New UNAVILLE	6 500	6 500																		
Electrification New PENNYVILLE B Electrification of 3000 erven	20 000	20 000																		
Electrification								11 000	11 000						10 000	10 000				
Service Connections								4 300	300					4 000	2 300	300				2 000
Upgrade of Electrical Network								3 200	3 200						2 800	2 800				
Service Connections								20 000						20 000	19 600	600				19 000
Bulk Infrastructure New ERAND GARDENS EXT.49 A New Road.	5 000	5 000																		
Upgrade of Electrical Network								8 900	8 900						7 697	7 697				
Upgrade of Electrical Network								5 900	5 900						5 132	5 132				
Upgrade of Electrical Network								7 144	7 144						6 158	6 158				
Medium Voltage Network Upgrade RANDJESPARK EXT.9	15 000	15 000						2 382	2 382						2 053	2 053				
Medium Voltage Network New FERNDALE	2 000	2 000						1 108	1 108						1 026	1 026				
Medium Voltage Network Upgrade REUVEN	11 350	11 350						5 500	5 500						5 132	5 132				
Medium Voltage Network Upgrade NORTH RIDING	10 000	10 000						1 488	1 488						1 283	1 283				
Upgrade MV Network. Northern Region.	12 000	12 000						5 957	5 957						5 132	5 132				
Network Development																				
Service Connections								20 000	1 000					19 000	24 900	900				24 000
Upgrade of Electrical Network								15 000	15 000						16 900	16 900				
Medium Voltage Network Upgrade JEPPESTOWN	18 000	18 000						15 000	15 000						16 400	16 400				
Service Connections New JOHANNESBURG F New service connections	12 000						12 000	15 000						15 000	14 616	616				14 000
Upgrade of Electrical Network								5 000	5 000						4 618	4 618				
Upgrade of Electrical Network								2 000	2 000						2 053	2 053				
Medium Voltage Network Upgrade FOREST TOWN F Forest Town Satelite s/s to be	1 000	1 000						600	600						513	513				
Service Connections New HURST HILL	6 000						6 000	7 000						7 000	8 220	220				8 000
Service Connections New LENASIA G New service connections	10 000						10 000	10 000						10 000	13 118	118				13 000
Service Connections New REUVEN	10 000						10 000	10 000						10 000	13 300	300				13 000
Network Development																				
Service Connections New ROODEPOORT	9 000						9 000	10 000						10 000	12 924	924				12 000
Upgrade of Electrical Network								2 000	2 000						2 000	2 000				
Upgrade of Electrical Network								5 000	5 000						4 600	4 600				
Upgrade of Electrical Network								1 100	1 100						1 000	1 000				
Upgrade of Electrical Network								5 900	5 900						5 000	5 000				
Upgrade of Electrical Network								1 400	1 400						1 000	1 000				
Upgrade of Electrical Network								5 900	5 900						5 000	5 000				
Electrification New ALEXANDRA	52 150			49 150			3 000													
Support Services								11 900	11 900						10 000	10 000				
Bulk Infrastructure Upgrade CRAIGHALL B Delta sub	2 000	2 000						1 000	1 000						1 000	1 000				

MUNICIPAL ENTITIES DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE						ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Bulk Infrastructure Upgrade MONTGOMERY PARK B Rooseveld Park.	5 000	5 000						3 000	3 000						2 500	2 500				
Bulk Infrastructure Upgrade ENNERDALE	40 000	40 000						25 000	25 000						25 000	25 000				
Bulk Infrastructure New DOORNKOP D Establish new 88/11 kV sub station.															13 000	13 000				
Bulk Infrastructure (Electrification)															1 700	1 700				
Bulk Infrastructure								1 700	1 700						1 500	1 500				
Bulk Infrastructure Upgrade WILGEHEUWEL EXT.1 C Christiaan de Wet sub	12 000	12 000						2 800	2 800						2 500	2 500				
Bulk Infrastructure New WILGEHEUWEL EXT.1 C Construct access road to Schristiaan de We	5 000	5 000						7 000	7 000						6 000	6 000				
Bulk Infrastructure								30 000	30 000						28 000	28 000				
Bulk Infrastructure	5 000						5 000	14 000	14 000						12 000	12 000				
Bulk Infrastructure Upgrade REUVEN	20 000	20 000						400	400						400	400				
Bulk Infrastructure New PENNYVILLE B Pennyville: New 88/11 kV substation, 2 X 40 MVA	22 000	20 000					2 000	11 900	11 900						10 000	10 000				
Bulk Infrastructure								2 900	2 900						2 500	2 500				
Bulk Infrastructure Upgrade BERTRAMS F SIEMERT ROAD	42 000	35 000					7 000	32 000	32 000						28 000	28 000				
Bulk Infrastructure Upgrade BIRDHAVEN F Reconfigure the 88 kV double busbar at CYDNA sub station.	30 927	17 927					13 000													
Public Lighting								7 700	1 700				6 000		1 500	1 500				
Operational Capex Upgrade REUVEN F Operating Capital	30 000	30 000																		
Protection								9 000	9 000						8 000	8 000				
SCADA								8 900	8 900						7 500	7 500				
DSM/Load Management																				
Meters								3 500	3 500						3 000	3 000				
Meters								3 500	3 500						3 000	3 000				
Load Management New BRYANSTON EXT.5 B Loaod management expansions	10 000	10 000																		
Bulk Infrastructure Upgrade CITY DEEP EXT.8 F PROSPECT	9 000	4 000					5 000	4 700	4 700						4 000	4 000				
Meters. Domestic AMR roll out	10 000	10 000						17 000	17 000						13 000	13 000				
Public Lighting								8 900	8 900						7 000	7 000				
Load Management New ENNERDALE	5 000	5 000																		
Meters. Eldorado Park and Lenasia. Install pre paid meters and protective structures	10 000	10 000						23 000	23 000						15 000	15 000				
Meters. Naturena. Install prepaid meters	10 000	10 000																		
Public Lighting New MEADOWLANDS	4 003					4 003		9 000	2 000				7 000		6 855	1 700			5 155	
Public Lighting								7 116	2 600				4 516		6 300	2 300			4 000	
Public Lighting								7 870	3 870				4 000		23 385	3 000			20 385	
CBP 2009/10 New Public Lighting MAPETLA D Install public lighting in Ward 16	1 200	1 200						7 310	1 310				6 000		6 100	1 100			5 000	
Public Lighting								2 400	2 400						2 000	2 000				
Public Lighting								1 300	1 300						1 100	1 100				
Transmission Line Upgrade CRAIGHALL B Upgrade 88 kV lines from Delta to Delbank feeding	2 000	2 000																		
Public Lighting New JOHANNESBURG	3 000						3 000	1 700	1 700						5 500	1 500			4 000	
Protection								2 400	2 400						2 000	2 000				
Load Management New REUVEN F Energy eficient buildings	5 000	5 000																		
Public Lighting								11 200	2 200				9 000		6 000	2 000			4 000	

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	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Public Lighting New COSMO CITY C New public lights	1 039					1 039		3 000					3 000		3 000				3 000	
Public Lighting Upgrade REUVEN F Refurbishment of public lights - 2010	15 000	15 000						1 600	1 600						6 400	1 400			5 000	
Load Management Upgrade REUVEN F	15 000	15 000																		
Public Lighting								9 800	4 800				5 000		7 000	4 000			3 000	
Telecommunications								1 500	1 500						1 000	1 000				
Computer Software Upgrade REUVEN F	7 500	7 500						17 860	17 860						15 000	15 000				
Emergency Generators								17 000	17 000						15 000	15 000				
Electrification New LENASIA SOUTH	20 000			20 000				41 000	8 000		33 000				37 000	7 000		30 000		
Electrification								47 000	15 000		32 000				60 000	15 000		45 000		
Electrification								37 465	4 465		33 000				33 000	3 000		30 000		
Medium Voltage Network New FINETOWN G Transfer of capacity from Lunar	6 500	6 500						3 870	3 870						3 000	3 000				
Network Development Electrification								4 000	4 000						3 000	3 000				
Network Development New ERAND GARDENS EXT	2 000	1 000					1 000	3 900	3 900						3 000	3 000				
Township Reticulation								8 000	8 000						8 000	8 000				
Street Lighting (Adopt a Light)								5 000						5 000	5 000					5 000
Sub-Total	825 871	600 000		70 150		38 021	117 700	792 516	550 000		98 000		44 516	100 000	768 540	500 000		105 000	53 540	110 000
Johannesburg Water																				
Corporate Requirements	5 381	5 381						3 775	3 775						5 730	5 730				
Customer Services facilities upgrade for Johannesburg Water	1 000	1 000						250	250						250	250				
Unaccounted for Water	83 769	83 769																		
Operate and Maintain	29 700	29 700						78 920	78 920						125 760	125 760				
Provision for emergency work	5 000	5 000						8 000	8 000						8 000	8 000				
Replacement of covers: Manholes, meters & fittings	3 000	3 000						5 000	5 000						5 000	5 000				
2010 Soccer Worl Cup: Replace water & sewer identified through audit	3 000	3 000																		
Region A - MIDRAND																				
Planned replacement: Watermains	5 000						5 000	5 000						5 000	5 000					5 000
Planned replacement: Sewers															1 000					1 000
Replace sewers identified by Ops	500	500						500	500						500	500				
Erand: Upgrade water infrastructure	2 000	2 000						5 000	5 000						4 000	2 000				2 000
Blue Hills District: Upgrade water infrastructure								10 000	5 000					5 000	3 000	3 000				
Region B - SANDTON/ALEXANDRA																				
Planned replacement: Watermains	15 000						15 000	15 000						15 000	15 000					15 000
Planned replacement: Sewers															1 000					1 000
Replace sewers identified by Ops	500	500						500	500						500	500				
Bryanston District: Upgrade water infrastructure	5 000	5 000						12 000	12 000						6 000	6 000				
Morningside District: Upgrade water infrastructure	2 500	2 500						5 000	3 000					2 000	2 000	2 000				
Linden District: Upgrade water infrastructure								5 000	3 000					2 000	2 000					2 000
2010 Soccer World Cup: Parktown-Dunkeld District: Upgrade water infrastructure	2 000	2 000						5 000	3 000					2 000	2 000	2 000				
2010 Soccer World Cup: Illovo District: Upgrade water infrastructure	4 000	4 000						5 000	5 000						3 000	3 000				
Randjeslaagte District: Upgrade water infrastructure															7 000				5 000	2 000

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	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Linbro District: Upgrade water infrastructure								5 000	3 000					2 000	5 000				5 000	
Marlboro Reservoir District: Upgrade water infrastructure	3 000	3 000						6 000	4 000					2 000	25 000				25 000	
2010 Soccer World Cup: Cydna Basin: Upgrade sewers	2 500	2 500						8 000	6 000					2 000	15 000				15 000	
2010 Soccer World Cup: Delta Basin: Upgrade sewers	2 500	2 500						7 000	6 000					1 000	10 000				10 000	
Region C - ROODEPOORT/DIEPSLOOT																				
Planned replacement: Watermains	10 000						10 000	10 000	1 500					8 500	10 000					10 000
Planned replacement: Sewers															1 065					1 065
Replace sewers identified by Ops	500	500						500	500						500	500				
Olivedale District: Upgrade water infrastructure								4 000	2 000					2 000						
Helderkruin District: Upgrade water infrastructure	2 500	2 500						5 000	5 000						8 000	8 000				
Kensington B District: Upgrade water infrastructure															4 000	4 000				
Horison North District: Upgrade water infrastructure Phase 1								1 211	1 211						1 332	1 332				
Honeydew-Boschkop District: Upgrade water infrastructure	5 000	5 000						16 122	16 122						9 000	9 000				
Driefontein Basin: Upgrade sewers								2 291	2 291						2 522	2 522				
Western Klein Jukskei Basin: Upgrade sewers	3 000	3 000						16 606	16 606						8 089	8 089				
Western Klein Jukskei Pumped Basin: Upgrade sewers								6 949	6 949						20 000				20 000	
Diepsloot Basin: Upgrade sewers	2 500						2 500	6 273	6 273						5 500	5 500				
Diepsloot Pumped Basin: Upgrade sewers Phase 1								5 670	5 670						8 984				8 984	
Region D - JOHANNESBURG CENTRAL																				
Planned replacement: Watermains	10 000						10 000	10 000						10 000	9 935					9 935
Planned replacement: Sewers															1 000					1 000
Replace sewers identified by Ops	500	500						500	500						500	500				
Yeoville: Upgrade supply	7 000	7 000																		
Yeoville District: Upgrade water infrastructure	2 000	2 000						13 649	13 649						17 214	17 214				
HurstHill-Brixton District: Upgrade water infrastructure								2 464	2 464						2 710	2 710				
Alexander Park-Berea District: Upgrade water infrastructure	1 000	1 000													2 000	2 000				
Linksfield-Parktown 1 District: Upgrade water infrastructure	3 500	3 500						3 642	3 642						4 006	4 006				
Northcliff District: Upgrade water infrastructure								1 843	1 843											
Glenvista, Glenanda, Winchester Hills & Bassonia Districts: Upgrade water infrastructure								3 140	3 140						3 454	3 454				
Forest Hill, South Hills & Oakdene districts:Upgrade water infrastructure								4 181	4 181						4 892	4 892				
Abbatoir and Market water district: Upgrade water infrastructure Phase 1								3 793	3 793						4 173	4 173				
Crown Gardens water district: Upgrade water infrastructure Phase 1								2 821	2 821						3 103	3 103				
Corriemoor & Fairlands water district: Upgrade water infrastructure Phase 1								1 853	1 853						2 038	2 038				
Eagles Nest water district: Upgrade water infrastructure								1 377	1 377						1 515	1 515				
Region E - SOWETO																				
Planned replacement: Watermains	5 000						5 000	5 000	5 000						5 000					5 000

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	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Planned replacement: Sewers															1 000					1 000
Replace sewers identified by Ops	500	500						500	500											
South Western Basin: Upgrade sewers	4 000	4 000						3 505	3 505						15 000				15 000	
Bushkoppies Phase 1 Basin: Upgrade sewers								6 000	6 000						15 000				15 000	
Region F - DEEP SOUTH																				
Planned replacement: Watermains	5 000						5 000	5 000	5 000						5 000	3 000				2 000
Planned replacement: Sewers															500					500
Replace sewers identified by Ops	500	500						500	500						500					500
Deep south: Replace and Install valves & hydrants identified by Ops	1 000	1 000						1 000	1 000						1 000					1 000
Lenasia District: Upgrade water infrastructure Phase 2	3 000	3 000						2 000	2 000						5 000				5 000	
Ennerdale District: Upgrade water infrastructure (Lawley Bulk Supply)	51 022	41 400				9 622														
Unplanned bulk water & sewer connections to new townships	1 500	1 500						1 500						1 500	1 500				1 500	
Roodepoort/Diepsloot: Lanseria Reservoir	13 000	13 000						7 015	7 015											
Planning and Engineering Studies	7 750	7 750						4 765	4 765						8 010	8 010				
Information Technology	10 000	10 000													13 402	13 402				
Special Projects																				
Ennerdale: Upgrade outfall sewer for Lawley X3	15 000	4 500				10 500		5 000	1 500				3 500							
Ennedale Ext 1 & 5 House connections	7 000	7 000																		
Kliptown / Soweto																				
SE Extn basin: CCTV investigation and sewer replacement	2 000					2 000														
Doornkop West/Protea Glen District: Upgrade water infrstructure								6 000					6 000							
Orange Farm/Deep South																				
Orange Farm District: Upgrade water infrastructure	11 000					8 800	2 200	7 023					7 023							
Lenasia South East Basin: Upgrade sewer infrstructure	6 000					6 000														
Cosmo City																				
Cosmo City Reservoir	14 000	4 200				9 800														
Ivory Park																				
Water Network Upgrade - Ivory Park	3 000						3 000	3 000					3 000							
Upgrade Sewer Network - Ivory Park	3 000	3 000						3 000					3 000							
Diepsloot																				
Upgrade Sewer Network - Diepsloot Reception Area	7 000	2 100				4 900														
Diepsloot Reservoir	12 000	3 200					8 800	18 000	4 270				13 730							
Bulk Wastewater																				
OLIFANTSVLEI																				
OV: Drying bed extension/road	16 000	16 000																		
OV: Mod 3 Unit 3	55 535	2 600				52 935		118 803	24 603				94 200		80 000	80 000				
OV: Digester feed thickening	5 000	5 000																		
OV: Digester mixing	18 000	18 000																		
OV: Belt Presses	13 000	13 000																		

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		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
BUSHKOPPIE																				
BK: Digesters	38 000	38 000						40 000	31 340				8 660							
BK: Belt presses								8 000	8 000											
BK: Raw sludge	2 000	2 000																		
ENNERDALE																				
EN: Upgrade (8Ml/d)	3 000	3 000																		
GOUDKOPPIES																				
GK: Drying bed extension	10 000	10 000																		
GK: Aerators, mixers, Mod 3	10 000	10 000						8 000	8 000											
GK: Digester mixing								15 000	15 000											
GK: HOW screen	50	50																		
GK: Balancing tank repairs	2 000	2 000																		
GK: Replace gas pipework2700	500	500																		
NORTHERN																				
NW: Sludge drying area	10 000	10 000																		
NW: Belt presses	10 000	10 000																		
NW: 2# Digesters refurbish Unit 2	6 000	6 000						15 000	15 000											
NW: Unit 5 mod 2								30 000	30 000						91 827	50 000			41 827	
NW: New PSTs Unit 3 Phase 2	10 000	10 000																		
NW: Sludge turner	8 000	8 000																		
DRIEFONTEIN																				
DF: Extension Drief	30 000	30 000						36 672	36 672						50 000	50 000				
DF: Sludge turner/compost screen	2 000	2 000																		
DF: Digester	7 000	7 000																		
DF: Conc lining to overflow dam	7 000	7 000																		
South Basin capacity expansion	12 000	12 000						60 000	60 000						32 575	32 575				
South Basin cap. expan.(2)															14 725	14 725				
WWTW General																				
Scada and PLC Replacements	9 850	9 850																		
Sub-Total	690 057	519 000				104 557	66 500	724 113	525 000				139 113	60 000	727 311	500 000			167 311	60 000
Pikitup																				
Branding PIKITUP facilities								1 000	1 000						1 000	1 000				
New IT Systems - SAP and RIMS								4 000	4 000						6 000	6 000				
Separation at source								10 000	10 000											
Role-out of 240 litre bins	9 000	9 000						5 000	5 000						10 000	10 000				
Underground Bins	7 010					7 010		4 872					4 872		14 693	8 000			6 693	
Optimised Land and Buildings								386					386							
Haylon Hill (Cosmo) Depot New Depots ZANDSPRUIT EXT.12 E	5 000					5 000														
Bin tracking	10 000	10 000																		
Composting Plants	18 300	18 300						8 000					8 000		10 000				10 000	
New Garden Sites (Cosmo City, Soweto, Randburg, Roodepoort)	7 000					7 000		14 000	7 000				7 000		10 077				10 077	
Builders Rubble Plant								10 000	8 000				2 000							
Demountable Bodies	8 000	8 000																		
Sub-Total	64 310	45 300				19 010		57 258	35 000				22 258		51 770	25 000			26 770	

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	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Johannesburg Roads Agency																				
Diepsloot Gravel Roads	14 451	5 000				9 451		27 618	9 600				18 018		22 026	6 600			15 426	
Ivory Park Gravel Roads	22 105	5 000				17 105		14 555	9 000				5 555		29 082	6 000			23 082	
Doornkop Gravel Roads	13 956	5 000				8 956		12 323	8 000				4 323		19 933	5 000			14 933	
Orange Farm Gravel Roads	26 519	5 000				21 519		10 163	8 000				2 163		32 868	6 000			26 868	
Bram Fischerville Gravel Roads	5 000	5 000																		
Sidewalks (Footways, Cycle lanes)	500	500						1 650	1 650						1 500	1 500				
Road Markings (Thermoplastic)								1 200	1 200						5 000	5 000				
Upgrading of Kerbs and Sidewalkes (June 16 Project)	2 000	2 000						2 000	2 000						2 000	2 000				
New Road signs : 2010	20 000	20 000																		
ITS Traffic Monitoring								6 000	6 000											
Mobility: Geometric Improvements								1 300	1 300						3 000	3 000				
Mobility: Guardrails								1 200	1 200											
Mobility: New Traffic Signals	5 000	5 000						1 650	1 650						3 000	3 000				
Mobility: Traffic Calming															2 000	2 000				
Mobility: Traffic flow improvements - planning and design								900	900						1 500	1 500				
Operational Capex								1 000	1 000						1 000	1 000				
Kaalfontein Gravel Roads								36 715					36 715							
Koma Rd (Bendile to Potch) including Bendile Intersection.																				
Mobility : Intelligent Transport System (ITS) Projects	17 000	17 000																		
Emergency Stormwater Improvements	5 000	5 000						5 000	5 000						5 000	5 000				
Stormwater Masterplanning & Implementation (Braamfisherville,Ivory Park,Kaalfontein, Diepsloot & Orange farm)								2 000	2 000						2 000	2 000				
Investigate and Design Future Schemes								1 500	1 500						1 500	1 500				
Intergrated Stormwater Masterplan								1 500	1 500						1 500	1 500				
Critical and Urgent Depot Stormwater projects								1 000	1 000						1 000	1 000				
Environmental Compliance and structural upgrade	1 500	1 500						1 500	1 500						1 500	1 500				
CBP 2009/10 New Bridges (Pedestrian and Vehicles) Chiawelo EXT .2 D Construct a pedestrian bridge at Thabuzi and Fox Glove Roads near the railway line (K43 Road)	150	150																		
CBP 2009/10 New Bridges (Pedestrian and Vehicles) Devland Ext 15 F Bridges will Namkena and Devland	200	200																		
Boundry Road								5 000	5 000											
Improving the carrying capacity of 14th Avenue /Welterverede/Pendoring from N1 to Cresta (RoD)															5 000	5 000				
East Street Link to Old Potch															2 000	2 000				
Naledi/Prorea Bridge (Ward 20)	1 000	1 000																		
Jabulani/Molapo															3 000	3 000				
Streey Upgrade : Jules Street	5 000	5 000																		
Bloubos Spruit Catchment: Erision Protection and Stormwater Attenuation: Klipriviersberg Nature Reserve								1 500	1 500						500	500				
Bez Valley Catchment Recon Sub6: Rehab Main Sub 1&4	5 000	5 000						5 000	5 000											
Bloubos Spruit Catchment: Erision Protection Mondeor-Ormone Drv @ Floreston															2 000	2 000				

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	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Bloubos Spruit Catchment: Erision Protection Winchester Hills								2 000	2 000											
Bosmond Catchment : Stormwater Drainage : Central Areas	3 000	3 000						1 000	1 000						1 400	1 400				
Bramfontein Spruit-Structure Repairsto to Sub 1 and Sub 3.4.								1 000	1 000											
Bramfontein Spruit Catchment-Erosion Protection: Conrad Drive to Rustenburg															1 000	1 000				
Bramfontein Spruit Catchment-Repair to culvert,Milpark,Between OwlSt and GasWorks on Annet Rd															1 000	1 000				
Bramfontein Spruit Catchment-Erosion Protection,East of George Lea Park to Marie Str(173 Lenth)															1 000	1 000				
Bramfontein Spruit Catchment-Erosion Protection,Sub 07 ,Morningside Manor to George Lea Park (West of William Nicol-Minerwa St)								1 000	1 000											
Bramfontein Spruit: Flood Plain Developmentand Bank Protection															1 000	1 000				
Jukskei Catchment :Erosion Protectionin Alexandra															1 000	1 000				
Jukskei Catchment :Fourways Mall Dam and Downstream Works															1 000	1 000				
Jukskei Catchment :Implementation of Stormwater Masterplan Proposals-Alexandra								1 000	1 000											
Klein Jukskei Catchment :Stormwater Control :Willows Development-Windsor								1 000	1 000											
Klein Jukskei River :Bank Protection-Randpark Golf Course								1 500	1 500						1 000	1 000				
Kliptown Stormwater Upgrade (Phase 10: Bridge Road Low Level Bridge)	6 000	6 000																		
Robinson Canal Catchment Structural Repairs :Robinson Canal Sub 4															1 000	1 000				
Upgrading of Stormwater : Protea Glen Extension 1-4 (Phase1-5)	5 000	5 000						5 000	5 000						3 000	3 000				
Orlando Power Station Dam Refurbishment								1 000	1 000											
CBP 2009/10 Upgrade Gravel Roads Lenasia South EXT.11 G Upgrade and tar specific roads in Wards 10	2 000	2 000																		
CBP 2009/10 Upgrade Roads : Construction and upgrades Kanana Park G New Roads to make ward accessible	250	250																		
Community Ward based Road Safety Plans New Roads: Rehabilitation JOHANNESBURG F	2 000	2 000																		
Community Road based Road Safety Plans																				
Signage (Street names, Information signs,Safety management & Road markings)																				
Upgrade of Crownwood Road & Bridge																				
Sub-Total	162 631	105 600				57 031		156 774	90 000				66 774		160 309	80 000			80 309	

MUNICIPAL ENTITIES DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE						ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Metrobus																				
Software licenses MS Office 2007	100		100																	
It equipment New Computer Hardware BRAAMFONTEIN WERF EXT.1 F	500		500					100		100					100		100			
Buildings - various upgrades re safety and Access for disabled persons	500		500					500		500					500		500			
Engine + gear box Upgrade Vehicle BRAAMFONTEIN WERF F	1 000		1 000					4 100		4 100					4 100		4 100			
furniture replacement New Furniture BRAAMFONTEIN WERF EXT.1 F	100		100					250		250					250		250			
Metro Bus Office equipment New Office Equipment BRAAMFONTEIN WERF EXT.1 F	100		100					250		250					250		250			
Tools and loose gear New Vehicle BRAAMFONTEIN WERF EXT.1 F	210		210					250		250					250		250			
Plant and machinery - Metro bus New Plant and Equipment BRAAMFONTEIN WERF EXT.1 F	250		250					300		300					300		300			
Replace vehicle fleet (cars & bakkies)	500		500					250		250					250		250			
replace fleet management system and mis New Computer Software BRAAMFONTEIN WERF EXT.1 F	2 000		2 000																	
Sub-Total	5 260		5 260					6 000		6 000					6 000		6 000			
Johanneburg City Parks																				
Rose St Park								1 500	1 500											
Park Upgrade VLAKFONTEIN G Park Upgrade - Vlakfontein Park	3 500	1 000				2 500		1 433					1 433							
Eboney Park								2 500	2 500						4 200	1 200			3 000	
CBP 09/10 Upgrade Park MEADOWLANDS EXT.12	3 000	3 000																		
Park Upgrade COSMO CITY EXT.9 B Upgrade of Cosmo City park ext 9	900	900																		
Park Upgrade MAPETLA D Upgrade - Mapetla Park	600	600																		
Park Upgrade ROSETTENVILLE A Upgrade of Pioneer Park	2 462					2 462		2 000					2 000							
Lenasia Oupa Fats Park	2 300	2 300						500	500											
New Community Park and Children's Playground for Diepsloot Government Precinct	3 000					3 000														
Park Upgrade ORANGE FARM EXT.6 G Park Upgrade - Mandela Park	1 500	1 500						1 500	1 500											
Innes Free Park	1 800						1 800													
Weltevredenpark	1 000						1 000													
Park Upgrade FOURWAYS EXT.8 E Upgrade of Outspan	2 100						2 100													
Botanic Gardens								2 000	2 000						1 200	1 200				
Park Upgrade KLIPRIVIERSBERG G Upgrade of Kliprivier Nature Reserve	900						900	1 500	1 500						1 200	1 200				
Lakeside Orange Farm Wetland Rehabilitation	4 500	4 500																		
Park Upgrade BRYANSTON EXT.5 B Upgrade of Rietfontein Nature Reserve	900						900	1 000	1 000											
Waterval Cemetary								1 500					1 500							
Upgrade Cemetery CHIAWELO EXT.1 D Upgrade of Avalon Cemetery	800	800						4 653	1 500				3 153		5 058				5 058	

MUNICIPAL ENTITIES DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE						ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Olifantsvlei Cemetary								6 000	1 000				5 000		5 919	1 400			4 519	
Cementry Upgrade LENASIA SOUTH EXT.11 G Upgrade Lenasia Cemetery	1 500	1 500													1 000	1 000				
Braamfonten Crem								4 000	2 000				2 000							
Diepsloot Cemetary	4 395					4 395		1 608					1 608							
Buid new park Wikoppen Upgrade Park WITPOORTJIE EXT.26 D Park upgrade	1 000						1 000													
Greening and Horticultural beautification of Road Islands leading Orlando Stadium venue precincts	3 100						3 100													
OPERATIONAL																				
Plant and equipment, & IT	3 100						3 100	3 500						3 500	3 500					3 500
City Parks House - IT Equipment	3 100						3 100	3 000						3 000	3 000					3 000
City Parks House - New Furniture	1 500						1 500	2 000						2 000	2 000					2 000
CBP 09/10 New Park JABAVU EXT.1	2 000	2 000																		
CBP 2009/10 New Park CHIAWELO EXT.1	250	250																		
CBP 2009/10 New Park DIEPKLOOF EXT.10	2 000	2 000																		
Lehae settlement parks															4 500	2 000			2 500	
Pennyville Park															5 000				5 000	
Sub-Total	51 207	20 350				12 357	18 500	40 194	15 000				16 694	8 500	36 577	8 000			20 077	8 500
Johannesburg Zoo																				
Amazon Jungle - Temple of snakes	6 000	6 000						5 000	5 000						3 000	3 000				
Regulatory compliance	500	500																		
Construction of a new seal enclosure New Building Alterations PARKVIEW E	6 000	6 000																		
Construction of a new elephant enclosure New Building Alterations PARKVIEW E	6 000	6 000																		
Sub-Total	18 500	18 500						5 000	5 000						3 000	3 000				
Johanneburg Development Agency																				
Large Scale Mixed Use Nasrec (2010) for Nasrec Gateways and general precinct landscaping	10 000	10 000						15 000	15 000											
Vilakazi St Precinct								15 000	15 000											
Roodepoort Precinct Development	10 000	10 000																		
Bertrams Neighbourhood Development Programme	13 000	13 000						10 000	10 000											
Inner City- BRT Station development								20 000	20 000						10 000	10 000				
Newtown/ Fordsburg								5 000	5 000						15 000	15 000				
Upgrade Heritage FERREIRAS DORP F Refurbish Chancelor House as a heritage site	10 000	10 000						10 000	10 000						20 000	20 000				
Greater Orlando Stadium and Station redevelopment project New Precinct Redevelopment ORLANDO EAST	13 000	13 000													15 000	15 000				
Sub-Total	56 000	56 000						75 000	75 000						60 000	60 000				

MUNICIPAL ENTITIES DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE						ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Johannesburg Property Company																				
Office Furniture	150	150						150	150						200	200				
Computer Equipment	500	500						1 500	1 500						1 000	1 000				
Capital Improvements	100	100						120	120						150	150				
Computer Software	1 250	1 250						550	550						750	750				
COJ Portfolio																				
Land Regularisation - Soweto	11 000	11 000						27 680	27 680						22 900	22 900				
Sub-Total	13 000	13 000						30 000	30 000						25 000	25 000				
Johannesburg Fresh Produce Market																				
Road Rehabilitation at the Johannesburg Fresh Produce Market Upgrade	5 000	5 000																		
Construction of new entrance exit to ease traffic flow on the market premises	3 375	3 375																		
Provision for bulk services								1 000	1 000						1 000	1 000				
Upgrade hall 1 & 2 Upgrade Building Alterations JOHANNESBURG F	11 625	11 625													2 000	2 000				
Refurbish Ablution block 2&3 North								500	500						1 000	1 000				
Provision of new transformers								3 000	3 000											
Replacement of lifts in main building								300	300											
Central server replacements															3 000	3 000				
Replacement of Ammonia compressors								800	800											
Construction of Pallet Storage area								700	700											
IT support systems upgrade								2 200	2 200											
Electricity reticulation upgrade								1 500	1 500											
Sub-Total	20 000	20 000						10 000	10 000						7 000	7 000				
Metro Trading Company																				
1. Computer equipment								1 500	1 500						1 000	1 000				
Sub-Total								1 500	1 500						1 000	1 000				
Johannesburg Tourism Company																				
Touch Screens roll out								300	300						350	350				
Touch screens BRT								180	180						250	250				
workstations f&f								800	800											
Computer equipment								220	220						400	400				
Sub-Total								1 500	1 500						1 000	1 000				

MUNICIPAL ENTITIES DETAILED CAPITAL BUDGET FOR 2009/10 - 2011/12

Program/ Project Description	BUDGET 2009/10	SOURCE OF FINANCE						ESTIMATE 2010/11	SOURCE OF FINANCE						ESTIMATE 2011/12	SOURCE OF FINANCE				
		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	Provincial Grant	MIG	Other		External Loan	Cash CRR	National Grant	MIG	Other
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Johannesburg Social and Housing Company																				
Citrine Court Refurbishment - social housing	20 970	20 970																		
Upgrade Building Alterations JOHANNESBURG F	19 816	15 000			4 816			58 073	50 000			8 073			38 800	38 800				
Orlando Ekhaya Staff Hostel Redevelopment	21 331	21 331																		
Upgrade Building Alterations ORLANDO D	5 000	5 000																		
Selby Staff Hostel Redevelopment/Conversion	20 000	20 000																		
Upgrade Building Alterations	8 475	8 475																		
Vannin Court conversion into family units Upgrade																				
Building Alterations JOHANNESBURG F																				
Anthea Staff Hostel Redevelopment/Conversion																				
Upgrade Building Alterations JOHANNESBURG F																				
Claremont Refurbishments																				
Sub-Total	95 592	90 776			4 816			58 073	50 000			8 073			38 800	38 800				
Johannesburg Civic Theatre																				
Purchase of stage lighting equipment to replace obsolete equipment	1 000	1 000																		
Purchase of stage lighting equipment to replace obsolete equipment								1 000	1 000											
Renovations of kitchens throughout the complex															1 000	1 000				
Sub-Total	1 000	1 000						1 000	1 000						1 000	1 000				
Roodepoort City Theatre																				
Infrastructural and upgrading of facilities	200	200						500	500						500	500				
Sub-Total	200	200						500	500						500	500				
TOTAL ME's	2003 628	1489 726	5 260	70 150	4 816	230 976	202 700	1959 428	1389 500	6 000	98 000	8 073	289 355	168 500	1887 807	1250 300	6 000	105 000	348 007	178 500

Notes

Notes

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